









## Nigerians dig holes for jet fuel

By Paul Adams in Lagos

Nigeria has gold in the north, marble in the middle belt and oil in the south-east but in Lagos people are digging for jet fuel.

For the past month crowds have arrived in a patch of bush next to the international airport, carrying jerry cans and scooping the fuel out of pits they have dug in the ground or out of pools forming on the surface.

The jet fuel has leaked out of an underground pipeline running from the outskirts of the city to the international airport. Jet fuel is a substitute for kerosene, which millions of Nigerians depend on for cooking but supplies are running out.

The place is called Mafoluku, but has been nicknamed "Bakassi", after the peninsula where troops from Nigeria and Cameroon clashed earlier this year, because it is full of oil and soldiers.

A platoon of soldiers guarding an office of the state-owned Pipelines and Products Marketing Company (PPMC) next to the pipeline shows no sign of interest while the people mill around shallow pits under the two government signs which say "Safety on the job begins here" and "No smoking".

Mafoluku shows the extent of the break-down in the public sector and what many Nigerians will do just to get by in life. "There has been a leak there for about two years and despite repeated attempts PPMC have still not fixed it," says an executive for one of the oil companies which run the jet fuelling operation at the airport.

"It is not dangerous to use this for cooking, it's basically the same fuel. These people are getting it for free. There is no kerosene around because it is all being used as jet fuel to keep flights going."

Domestic fuels are supplied by PPMC and officially sold at a subsidised price of some 4 pence sterling a litre, but for most of this year it has been scarce. Long queues of women and children with their kerosene cans have become a normal sight outside petrol stations.

The six-week political strike by the oil workers' unions Nupeng and Pengassan has made fuel almost unobtainable except at a 1,000 per cent mark-up on the black market. Kerosene and LPG cooking gas can be bought only at black market prices 12 times the official price (around 50 pence a litre of kerosene).

Many manual workers are paid the equivalent of about \$10 a week and cannot afford these prices.

Those who wish to play it safe are reduced to searching for firewood. The unions are demanding the end of Gen Sani Abacha's regime and release of Mr Mosh-ood Abiola, banned winner of last year's presidential election, who has been jailed for treason.

Last week's general strike is suspended until next Tuesday's hearing of the court trying Mr Abiola in Abuja. But the Lagos branch of the Nigeria Labour Congress has stayed out, bringing the commercial capital in Mr Abiola's Yoruba heartland near to standstill. A bank strike, just ended, delayed payments of public salaries; power cuts are worse than usual. But some people have cooking fuel, unorthodox though it is.

## Burundi fears of ethnic conflict

Burundi deployed more troops in the capital Bujumbura yesterday to try to quash ethnic clashes threatening to take it down the path of war-ravaged neighbouring Rwanda, Reuters reports from Bujumbura.

By Mervyn de Silva in Colombo and Stefan Wagstyl in New Delhi

Sri Lankan businessmen are bracing themselves for the possible defeat in next week's general election of the ruling United National party which has governed the country for 17 years.

They fear victory next Tuesday for the left-leaning opposition People's Alliance, an eight-party coalition, could bring political and economic uncertainty.

"Uppermost in the minds of most Sri Lankans in this elec-

# Japan's credit crunch threatens anaemic recovery

For the first time on record the economy has suffered a contraction in lending, writes Gerard Baker

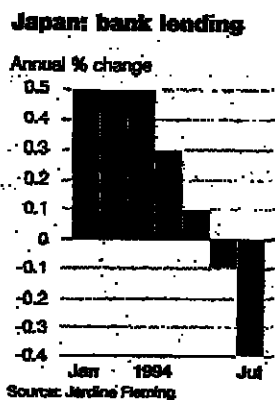
If Japan's anaemic recovery shows any sign of strengthening in the next year, it will not be thanks to the country's banks.

Figures published this week by the Bank of Japan show the economy is suffering from a severe credit crunch. Credit creation has been on a steeply declining path since the end of 1990, when the economy began its long recession, but in June and July, for the first time on record, the economy suffered credit contraction.

In June lending by domestic banks contracted by 0.1 per cent over the same month a year ago; for July the contraction was 0.4 per cent.

"Instead of injecting purchasing power into the economy, the major banks are actually withdrawing money," said Mr Richard Warner, chief economist with Jardine Fleming in Tokyo.

The figures have renewed concerns that financial institutions, weighed down by their own bad debt burden, are increasingly reluctant to lend even to financially secure prospects.



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The banks' defence is that they are simply helpless spectators at a beggars' banquet. The problem is not shortage of supply, they argue, but a lack of demand, as companies express little interest in borrowing to finance new investment.

Indeed, they point out, so severe is the dearth of demand for bank lending that they have in recent weeks pared interest rates to the bone for their larger corporate customers to entice them back, even at the risk of cutting further their slim profit margins.

But critics of the banks say their willingness to lend is increasingly selective. The prodigality that characterised the late 1980s so-called "bubble economy", when asset prices surged, has given way to a hyper-conservatism that is stifling investment and recovery.

The truth lies somewhere in between. There is certainly limited demand for credit from the larger companies. The Bank of Japan's last quarterly survey of business sentiment published in June revealed that most large companies were finding banks more, not less, accommodating than they were a year ago.

Their own reluctance to invest is striking. In the boom years, companies indulged in an excess of capital spending that resulted in widespread over-capacity when the recession took hold. Most of them now say they can meet a revival in demand without having to increase investment, and are therefore not in the market for bank loans.

Even if they were, the growth of raising finance in the security markets would enable them to overcome any

reluctance on the part of the banks by simply issuing bonds or equities.

"Corporate demand for capital investment remains very weak," said a spokesman for the Federation of Bankers' Associations of Japan. "It may be true that banks have tightened lending criteria, but that's certainly less important than the lack of demand for borrowing."

That is not the experience of Mr Takanobu Matsuda. Mr Matsuda is the president of a small electronics manufacturer in Nagano in the Japan Alps. Earlier this year he needed funds to finance the sort of restructuring Japanese companies are being urged to undertake - to pay for severance payments as he cut the company's payroll - but was turned down. His business barely survived the experience and he is

bitter about the episode.

"Small companies like ours, with little capital, are dependent on the banks for funds. Even though we have now completed the restructuring process and are growing again, we still find it difficult to borrow."

Mr Matsuda's case is typical of small companies. Banks may be willing to lend to larger ones, but see small businesses as too risky.

The reason, said Mr Warner, is that the collapse in property prices in the last few years transformed banks from aggressive lenders into models of parsimony.

"The assessment of credit risk is largely based on the archaic method of assessment of the value of collateral, mainly land," he said. While large companies, sitting on substantial land holdings, have

no difficulty borrowing, small businesses are unable to convince banks that their collateral will hold its value, even if their cash flow and other business indicators are healthy.

Several banks have already had their own near-death experiences as a consequence of an expanding non-performing loan portfolio and are anxious not to repeat them.

Apportioning blame for the implosion of credit is ultimately an unproductive exercise. What matters is that money is now being drained from the economy. At the same time, public sector liquidity is also parched. Since credit creation represents purchasing power, the implications for the economy are disturbing. Without an early upturn in lending, whether supply- or demand-led, Japan's nascent recovery may prove short-lived.

## PM given plans for new constituencies

As a result, rural areas will lose seats while cities will gain. Mr Jeff Young, political analyst at brokers Salomon Brothers in Tokyo, says the changes will eventually lead to more consumer oriented policies, and boost deregulation efforts.

Electoral reform will also reduce the number of seats in the lower house from 511, which are elected in multi-member districts to 500, of which 300 will be elected in single member constituencies and 200 will be decided by proportional representation in 11 regional blocks.

The passage of electoral reform legislation through parliament, which could come as early as next month, will pave the way for the government to enact the political funding bill, which will regulate the distribution of public subsidies to political parties. While parties in the ruling coalition - Social Democrats, Liberal Democrats and New Harbingers - are seen as wanting minimal changes in electoral boundaries, because of fears of losing their old support bases, they are not expected to haggle over electoral reform because they need funds.



Three hundred Islamic activists marched through Dhaka yesterday, demanding that Taslima Nasrin, the feminist author who has fled to Sweden in fear for her life, be brought back to Bangladesh and tried for blasphemy, AP reports from Dhaka. The protest

march was organised by a coalition of 13 Islamic groups that want Ms Nasrin executed for a comment she allegedly made against the Koran. For two months, Ms Nasrin hid in Bangladesh to avoid death threats by fundamentalists. She surrendered to a

court in Dhaka on August 3 and was granted bail and permitted to travel outside Bangladesh. Ms Nasrin flew to Stockholm on Tuesday and is living at an undisclosed location. "The government has conspired with the infidel in allowing

her to leave the country," Mohiuddin Khan, a protest leader, said. Before Ms Nasrin, 32, emerged from hiding, extremist groups organised large demonstrations against her. But since then, the turnout at anti-Nasrin rallies has been smaller.

## Resignation of Jimmy Lai 'not connected' with virulent criticism of Chinese PM

## Outspoken chairman quits HK company

By Louise Lucas in Hong Kong

Giordano, the fashion retailer whose Beijing store was closed by China's Foreign Trade and Economic Commission on Monday, yesterday announced the resignation of Mr Jimmy Lai, non-executive chairman. His successor, Mr Peter Lau, said the closure of the Beijing shop triggered Mr Lai's decision to quit.

However, directors said there were no grounds to connect the closure with Mr Lai's virulent criticism of Chinese premier Li Peng in his popular weekly Next Magazine.

Mr Jimmy Chan, executive director, said: "In the interests of the company we would separate personal views from the view of the board. The board do not

share Jimmy Lai's views; therefore we found it would be beneficial for him to resign."

Although widely expected, the departure has delivered a jolt to the business community in Hong Kong, by far the bulk of whom are engaged in activities on both sides of the border. For those who refuse to accept the coincidence of the Beijing shop's closure and Mr Lai's open letter to Mr Li, this is the first blatant instance of Beijing dictating to Hong Kong business. However, few are prepared to voice their fears publicly.

Privately, a government official said: "This is going to seriously worry the community here in Hong Kong if they think Lai was forced to stand down because of political reasons, because

such an action would strike at the heart of Hong Kong's future autonomy in terms not only of freedom of expression but non-interference in commercial affairs too. And these are the twin bedrocks on which the success of Hong Kong has been built."

Announcing the board decision yesterday Mr Lai, chief executive, said: "As far as the Giordano board of directors is concerned our primary responsibility is to all shareholders. If one [shareholder] happens to hold certain views which we may not think are beneficial to certain markets, then it is the directors' responsibility to bring this up in discussion with shareholders."

"As a non-executive chairman or as a shareholder who also holds an official

position, I think the views he continues to express in his other businesses are not compatible at times with the markets that we operate in. The views he makes have no benefit to the company in these markets, and could hurt it."

The fate of the relinquished voting rights - attached to his 36 per cent shareholding - was still under discussion with the securities regulator last night. Initial plans to assign all voting rights to three executive directors, including Mr Lai, were quashed by the Securities and Futures Commission as a breach of the takeover code - which stipulates that a transfer of a holding in excess of 36 per cent be accompanied by a general offer. One option is for Mr Lai to abstain at all shareholder meetings.

## NEWS IN BRIEF

## China's exports up by 31.2%

China's exports continued to grow more strongly than imports in the seven months to the end of July, indicating a smaller trade deficit for the year than forecast. Tony Walker reports from Beijing. According to Chinese customs statistics, exports reached \$52.74bn (\$39.1bn), an increase of 31.2 per cent over the same period last year. Imports totalled \$58.81bn, up 19 per cent. In July exports grew much faster than imports: they were up by 35.7 per cent compared with a rise in imports of just 9.7 per cent.

This indicates imports continue to slow in response to tight restriction on credit imposed in July last year and tightened in the early months of this year.

China last year recorded a \$12.2bn deficit on its trading account compared with a surplus of \$4.4bn in 1992. Chinese economists had forecast a \$10bn trade deficit this year, but it now seems likely it will be less. Chinese customs reported that to the end of July, Japan was China's largest trading partner, with bilateral trade reaching \$23.15bn compared with \$30.98bn for Hong Kong and \$17.2bn for the US.

## N-team may visit N Korea

The US and its western allies may send a team of experts to North Korea to examine about 8,000 spent nuclear fuel rods that could soon pose a radiation threat, diplomats said yesterday, Reuters reports from Geneva.

Sending the team was part of an interim agreement being negotiated in US-North Korean talks in Geneva to allay fears over the fate of the uranium rods, they added. Wider negotiations on plans for North Korea to switch to a safer type of nuclear power technology were proceeding slowly and nothing more than a "modest" agreement was expected.

The heads of the two delegations, US assistant secretary of state Robert Gallucci and Pyongyang's deputy foreign minister Kang Sok-ju last met on Wednesday. Officials said Mr Kang and Mr Gallucci would meet again only if necessary. The talks are due to finish by tonight.

## Poll fears hit NZ markets

New Zealand's National party should continue to govern even if it loses its parliamentary majority in tomorrow's by-election, Mr Jim Anderton, leader of New Zealand's left-wing Alliance party, said yesterday. Terry Hall reports from Wellington. Mr Anderton has said the opposition parties would simply insist the government acted in a consultative manner.

Financial markets have begun to react negatively to opinion polls which suggest the Alliance could win the election. This is being held because of the retirement of former finance minister Ruth Richardson from the former National stronghold in the Selwyn electorate.

The prospect of a loss has caused signs of panic within National, with Treasurer Jim Bolger warning of "economic chaos" if the Alliance wins. Financial markets reacted to his comments, with the New Zealand dollar falling, interest rates rising and the share market dropping, a Bankers' Trust economist said.

## Australian rates rise likely

The prospect of an increase in Australia's official interest rates resurfaced yesterday after labour market figures showed a sharp increase in employment last month. Some economists predict the monetary tightening could come before the end of September, Nikli Tait reports from Sydney.

The figures showed a gain of 90,200 jobs, the third biggest monthly rise ever. The national unemployment rate fell from 10 per cent to 9.5 per cent, and is at its lowest level since June 1991.

## Malaysia air plan shelved

Plans announced earlier this year for the formation of a second Malaysian airline have been indefinitely postponed, Mr Ling Liong Sik, transport minister, said. Kieran Cooke reports from Kuala Lumpur. Mr Ling gave no reason for the move.

In January, the government announced the go-ahead for the airline, to be called Air Asia. It was expected it would take over a number of domestic and regional routes from Malaysia Airlines, the national carrier. Hicom, the government's heavy industrial investment company which has recently been partially privatised, has a 45 per cent stake in Air Asia.

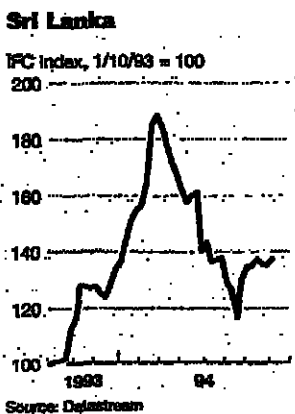
## Manila record deficit

The Philippines recorded a \$906m (\$585m) trade deficit in June, bringing the total shortfall for the first six months of the year to a record \$4,070m. National Statistics Office data published yesterday showed, Jose Galang reports from Manila. The six-month deficit was 41.6 per cent higher than the year before.

The gap resulted from a much faster increase in imports, which rose by 26 per cent to \$10.14bn, while exports grew by 17 per cent to \$9.07bn. In June alone, imports reached \$2.02bn, more than double the \$1.04bn in the same month last year.

## Indian monsoon hopes rise

The 1994 monsoon is bringing good rains to most of India for the eighth year in a row, to the relief of farmers and economic planners, Stefan Wagstyl writes from New Delhi. The Indian Meteorological Department said the monsoon, which started in early June and usually ends in September, has brought average or above-average rain to 29 of the country's 35 sub-divisions.



investment, unemployment (standing at 12.8 per cent) and inflation (running at an annual rate of 11.4 per cent) remain persistent problems.



## NEWS: THE AMERICAS

## Survey shows rise in cross-border deals

By Bromwen Maddox  
in New York

Mergers and acquisitions of companies across international borders reached \$77bn in the first half of 1994, according to a report published yesterday.

That represents a 10 per cent increase on the sums spent on deals in the second half of last year but is still below the \$90bn of deals made in the first half of 1993.

One of the most striking trends revealed in the report by KPMG Peat

Marwick, the accountancy and consultancy firm, is that the US has returned to "its traditional role as a magnet for foreign capital" helped by the weakness of the dollar and the resurgence of economic growth. In the first six months of the year, foreign companies spent \$26bn on more than 300 acquisitions, joint ventures and minority investments in US companies. Foreign spending in the US is "on track to surpass last year's total by almost 50 per cent", the survey says.

That marks a reversal of the pet-

tern of the last two years, when US companies spent more on acquisitions abroad than foreign companies did in the US. In 1992, US companies spent \$22bn on 824 foreign deals, and imported \$14bn through 528 transactions. Last year, US companies spent \$38bn on 942 deals but foreign companies spent only \$33bn on 570 deals.

However, despite the dollar's weakness this year against sterling, the historically strong level of deals between US and UK companies fell by 30 per cent to around \$16bn in the first six months of 1994.

Last year, UK companies were responsible for four of the six largest foreign takeovers of US companies. But so far this year, SmithKline Beecham's acquisition of Diversified Pharmaceutical Services from United Healthcare has been the only UK deal to figure in the top six foreign takeovers by value as ranked by KPMG.

The report also notes a 70 per cent drop in spending by Japanese companies on foreign acquisitions, which may reflect political and economic uncertainty. There has also been a drop in spending in acquisition

investment by all countries in Russia and China, from a total of \$22bn in both countries in 1993 to \$5bn in the first half of 1994.

Following last year's successful completion of the North American Free Trade Agreement, deals across US, Mexico and Canada appear to be sharply up in the first half of 1994. In Mexico, deals total \$7bn so far this year, compared to \$11.4bn in the whole of 1993 and \$2.5bn in 1991.

KPMG Quarterly Survey of Cross-border Transactions, KPMG New York, Tel 212 909 5108

## Guatemala's chance not to 'shoot it out'

A former general accused of thousands of human rights abuses has emerged as the central figure in congressional elections in Guatemala on Sunday.

The election is for a reduced congress of 80 members who will serve only until January 1996. But they will have to legislate on commitments made by the government and left-wing guerrillas who are hoping to sign a peace agreement to end 34 years of civil war.

Leading the polls are two right-wing parties, the Partido de Avanzada Nacional (PAN), which has strong backing from much of the business community, and the Frente Republicano Guatemalteco (FRG), led by retired General Efraín Ríos Montt, a former coup leader and rabid Christian fundamentalist whom human rights groups accuse of being responsible for thousands of political killings during his 18-month regime in 1982-83.

The government, which has already begun to lobby prospective deputies, is hoping that the new congress, unlike its predecessor, will be more receptive to what is expected to be a heavy legislative load.

But the election is also being seen as providing political parties with the opportunity to improve the abysmal reputation for venality and personal advancement that they currently enjoy.

"This is a last chance. If we don't make this work, we'll have to shoot it out," says Mr Jorge Skinner Klee, a veteran congressman who is standing for re-election.

The PAN and the FRG are perceived as the parties least to blame for the political impasse which has characterised relations with the executive over the last year.

While the rise of Mr Ríos Montt has alarmed human rights groups, popular organisations and intellectuals, his campaign, which emphasises honesty and a tough stance on law and order, has struck a chord with Guatemalans who

feel besieged by the high levels of crime and are sickened by apparently endemic institutional corruption.

"Every time somebody's car gets stolen, a girl gets raped or a bus gets held up, that's another vote for Ríos Montt," says Mr Skinner Klee.

The fact that two mass graves, with remains of civilian victims of massacres carried out by the security forces during Mr Ríos's regime, are being exhumed appears to have had no effect on the electorate.

**Edward Orlebar on elections for a congress that is intended to help bring peace**

Supporters of the general admit that this is the beginning of a campaign for presidential elections in November 1995. His prospects then may hinge on whether his party gains a large representation in congress. "If the FRG wins a landslide, obviously it will strengthen his chances," says Mr Gustavo Porras, an analyst.

The election was brought forward by 15 months as part of a compromise constitutional reform package agreed between the government and congress in November after President Ramiro de León failed to muster enough political support to force a clean-out of a corrupt congress.

Mr De León, who says he has high hopes that he will be able to work amicably with the new congress, needs congressional approval before the end of September on a favourable deal struck with Paris Club creditors on rescheduled debt.

The government is also keen to push through fiscal reforms, blocked by the current congress, which would strengthen sanctions for tax evasion, and are intended to increase Guatemala's tax take from 8 per cent to 10 per cent of GDP.

Legislation will allow easier access to credit

## Senate backs community banks

By George Graham

The Clinton administration has completed the first item on its banking legislation agenda with a Senate vote to pass the Community Development Act, which will set up a \$382m (294.4m) fund to spur the creation of local development banks and partnerships in economically distressed communities.

But a more far-reaching bill to allow banks to open branches outside their home states, overturning decades of US banking tradition, remains blocked in the Senate. Although its supporters believe they will easily win a vote on

the measure, which passed the House of Representatives last month, the debate on health-care reform has pushed it off until September, at the earliest.

The Community Development Act was a significant component of President Bill Clinton's economic programme, and administration officials say it should improve access to credit for communities which have found it difficult to obtain financing.

Mr Frank Newman, under-secretary for domestic finance at the US Treasury, said he hoped within a year not only to establish the fund and set out the criteria on which it

would judge applications, but also to make the first investments. The fund may offer equity, loans or grants to community development banks, as well as providing credits to traditional banks which increase their community lending.

If, as Mr Newman hopes, the Senate passes the Interstate Branching Bill this year, the administration still has unfinished business on its banking agenda when a new Congress comes to Washington next year.

Mr Newman lists the securities activities of US financial institutions, issues of fair lending and community responsibility for financial services

companies which are not banks, and an overhaul of the Federal Home Loan Bank system as priorities.

But the issue which bankers will be watching most closely is the consolidation of the various agencies which now supervise banking activity.

Treasury proposals to consolidate federal bank regulators into a single agency were put off this year in the face of opposition from the Federal Reserve, which has supervisory responsibility for a large portion of the banking industry. Mr Newman said the Treasury was "pretty far along" in its efforts to resolve the disagreement with the Fed.



A paramilitary recruit sizes up a target during training in Port-au-Prince aimed at repelling any invasion.

## Haiti military leaders offered 'last chance'

Several Latin American governments are to send a mission to Haiti in an attempt to persuade the country's military leaders to step down and prevent a US-led military invasion to restore the exiled president, diplomats in Port-au-Prince said yesterday, writes Canute James in Kingston.

The move will come "in a

few days" despite earlier doubts about its effectiveness.

The mission, which had seemed unlikely last week,

would offer Haiti's military governors a "last chance to save themselves", by leaving office. If they did not, several countries which were now reluctant to support military intervention might change their minds, the envoys said.

## Energy costs lift producer index

By Jurek Martin in Washington

The underlying rate of US inflation at the wholesale level remained modest in July, in spite of the producer price index's largest increase in 15 months. The index's 0.5 per cent advance, after no rise at all in June, was almost entirely the result of higher energy and coffee prices, with the core element up only 0.1 per cent.

For the year to date, wholesale prices have risen at an annual rate of 2.2 per cent, which constitutes some recent acceleration as the rise over the last 12 months has been only 0.6 per cent.

The Commerce Department also reported yesterday a 0.1 per cent decline in retail sales in July, following a revised 0.8 per cent rise in the previous month. The drop was largely attributable to a 1.7 per cent fall in vehicle sales.

Although the jump in wholesale prices exceeded most market expectations, Wall Street took the new data in its stride, with the stock market climbing modestly in morning trading. This week's sharp drop in coffee futures removes one large element of the July increase.

Greater attention will be paid to the consumer price returns due to be published

today, to the industrial production returns out on Monday and to next Tuesday's meeting of the Federal Reserve's open market committee, which may well result in the fifth increase in short-term interest rates since February.

Merrill Lynch's economic commentary yesterday was representative of market analysis. The latest data, it said, confirmed that the economy was on a path of moderate growth and low inflation and "should be read as encouraging news for the financial markets and for the Fed".

"Nevertheless," it continued, "we still expect the Fed to

tighten monetary policy next week, probably raising the Fed fund rates by 25 basis points to 4.5 per cent."

On the wholesale front, energy prices rose 2.5 per cent in July, led by petrol, up 8 per cent, and heating oil, 6.4 per cent higher. Coffee prices were 42.8 per cent higher as a result of frost damage in Brazil. Overall food prices rose by 0.5 per cent.

The Labour Department also reported a small (6,000) weekly increase in the number of Americans seeking unemployment benefits. This now stands at a seasonally adjusted 321,000.

## NEWS: WORLD TRADE

## Eximbank's credit role to be widened

By Nancy Dunne  
in Washington

The US House of Representatives has passed legislation which would allow Eximbank, the US government export credit agency, to broaden financing to include "non-lethal" products produced by US defence manufacturers.

An identical bill is soon to be introduced in the Senate.

The bill represents an attempt by the Congress to give a boost to defence companies which are converting their factories to civilian uses.

Eximbank's charter always prevented it from support of defence sales in developing countries. It was changed in 1992 to prohibit military sales everywhere, the lone exception being for drug interdiction equipment. That paved the way for the sale of some helicopters to Hungary.

The current change arose from the loss of a US bid to sell an air traffic control system to Hungary. Eximbank refused to fund it because the system would also be used by the military. The bill, if passed by the Senate, would allow the financing of equipment and services, primarily for civilian purpose but occasionally used by the military.

Eximbank is undergoing a

number of changes, as it becomes increasingly a key instrument of US foreign economic policy. Foreign aid is no more popular than it ever was, so it has been up to the bank and the Overseas Private Investment Corporation to take the lead in conveying US adjustment assistance to eastern Europe and the former Soviet republics.

It has signed a series of "project incentive" pacts with Russia, Turkmenistan, Belarus and Kazakhstan, and it is moving into limited recourse project finance.

This lending does not require the guarantee of the borrowing company's government. Instead repayment is guaranteed from the revenue stream of the product itself.

Another provision of the House bill authorises a \$35m fund to promote the sale of environmental goods and services from small US companies. Pushed by Congressman Joseph Kennedy, a Massachusetts Democrat, the fund could generate up to \$600m in sales.

Congress, meanwhile, is also boosting funds for the Opic, which provides loans and political risk insurance, and for the Trade and Development Agency, which lends money so that companies can make feasibility studies.

## Vietnam warning to foreign companies on licences

By Jeremy Grant in Hanoi

Vietnam has said it will fine the growing number of foreign companies that are abusing representative office licences issued by the government.

Representative offices are often an investor's first step into Vietnam but their licence only allows marketing and liaison. They are not allowed to receive income in Vietnam.

However, an increasing number of foreign investors are using them for trading and carrying out business transactions.

Foreign representative offices found violating their charter will be fined \$50,000 and be subjected to surprise inspections by the Ministry of Trade, the government said. A further fine of \$20,000 would be imposed for offences operating beyond expiry of their licence.

The Ministry of Trade is responsible for granting licences.

They say this happens because the rules applying to representative offices are not in keeping with the present investment climate.

"They were essential in the early years (of foreign investment) when people came to do feasibility studies," said one US consultant based in Hanoi. "But now people are actually trying to do business."

Vietnam's chamber of commerce and industry says there are 964 representative offices in the country, with 629 in the southern industrial hub of Ho Chi Minh City and the rest in the capital, Hanoi.

There are no official estimates of how many foreign companies are breaking the rules but local press reports citing violations have appeared more frequently this year. Most are understood to be small Asian companies.

Many foreign companies, particularly lawyers, sidestep the restrictions by negotiating business contracts in Vietnam but actually sign them and receive fees at branch offices elsewhere in Asia.

## Chile knocks on all trade doors

An export-based economy is seeking partners everywhere, writes David Pilling

When it comes to seeking out trade agreements, Chile is gaining the reputation of a bit of a flirt.

Not only is Santiago courting the US in the hope of consummating a free-trade pact, but it has also sealed an agreement with Mercosur that is expected to lead to associate membership of the emerging customs zone that covers Brazil, Argentina, Paraguay and Uruguay.

As if this were not enough, Chile is later this year due to join the Asia Pacific Economic Co-operation group (Apec), which it hopes will coalesce into a preferential trading area.

"We have come to the conclusion that the only way to gain access to other markets is by bilateral or regional negotiations," says Mr Juan Salazar, director of international economic relations at the Foreign Ministry. "After we had unilaterally opened up our economy, we supported the multilateral negotiations through Gatt (General Agreement on Tariffs and Trade) and the Uruguay Round, but this has not been enough - not all the world's markets have opened up as

fast as ours."

Chile, with a domestic market of only 13m people, relies heavily on exports which account for nearly a third of its gross domestic product. It considers itself a "global trader", dividing exports evenly among Europe, the Americas and Asia.

"That's the reason we have all these simultaneous tracks, because we don't want to depend exclusively on one region, one partner or one country," says Mr Salazar. He admits, though, that wooing several partners at once is not without its risks. "Sometimes the message gets confused and people wonder what we're up to."

There is also evidence that the Foreign Ministry resents being excluded from high-profile talks with the US, the official view is that Nafta falls more logically to the Finance Ministry.

Whatever the complications, most exporters - ravenous for market access - believe Chilean tactics strike a good balance. "It's right that we have different alternatives and discuss these issues at the same time - I see no problem with that," says Mr Claudio Garcia, president of the Chilean-American Chamber of Commerce.

Mr Garcia rejects arguments that the deal with Mercosur could jeopardise negotiations with the US. "I think the Americans know exactly what a free trade agreement with Chile means and I doubt that any other negotiations Chile may be carrying out will change their attitude."

Mr Garcia says that, as well as stimulating trade, accords also provide arbitration mechanisms through which commercial disputes can be settled. Chile is still snarling from the 1989 poisoned grape fiasco when the US imposed a three-week embargo on Chilean fruit after discovering two grapes laced with cyanide. Such an incident, said to have cost \$212m in lost revenues, is more readily avoided if there are "clear rules of the game", Mr Garcia says.

Chile signed its first free-trade agreement with Mexico in 1991, after which trade between the two countries grew from \$158m to \$340m last year. This spurred the signing of similar accords with Venezuela in 1992 and Colombia in 1993, and the opening of talks with several other regional states.

Although Chile has long been suspicious of Mercosur, its attitude slowly changed as it came to realise that it could not ignore Brazil and Argentina, its third and fourth largest trading partners respectively. The relationship was sealed last week with a protocol expected to lead to associate membership for Chile.

Through Mercosur, Chile in turn hopes to win better access to European markets. "We have to belong to one of these major regional schemes so as to negotiate with Europe as a bloc," says Mr Salazar. "It would be very difficult for us to achieve a bilateral Chile-European Union agreement." The view of "fortress Europe" looms large, and Santiago is painfully aware that, alone, it lacks negotiating clout.

In the case of Asia, where Japan is challenging the US as Chile's principal trading partner and where trade is blossoming with countries such as Taiwan and South Korea, Sant-

ago has opted to join Apec. Its hope is that this bloc too will develop into some kind of free-trade area.

That leaves Nafta, the biggest prize of all. Here Chile is hostage to political wrangling in Washington and can do little but wait and see whether the US Congress passes the fast-track authority needed to start formal talks.

"If President Clinton does not get fast-track authority before congressional elections in November, I think we're doomed to take more time. If he does... there is a probability an agreement will be signed next year," says Mr Garcia.

Mr Joaquín Vial, top adviser to the Finance Ministry, agrees that Chile must recognise its limited negotiating muscle and take its chances as they come. "Opportunities present themselves according to a timetable beyond our control. We are not in a position to say: First Mercosur, then Nafta and then Apec."

If the door is open, he says, one must run towards it. Like many officials, Mr Vial believes that flirting with all and sundry is not just an option - it is a "necessity".

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## PBN to upgrade aerospace link with Romania

By Paul Betts,  
Aerospace Correspondent

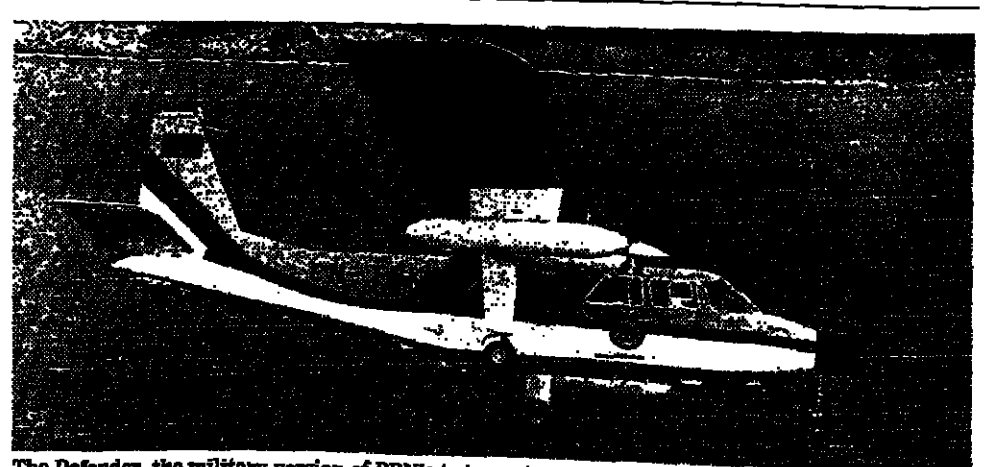
Pilatus Britten-Norman (PBN), the manufacturer of maritime patrol, surveillance and small commuter aircraft, is planning to strengthen its ties with the Romanian aircraft industry by either forming a joint venture or taking a stake in Romaero, the Bucharest-based aerospace company.

Romaero has been the main subcontractor of PBN for 26 years building the basic airframe of the Islander and the Defender, the military version of the twin engine propeller aircraft. The Isle of Wight-based company, owned by the

Swiss Oerlikon-Bührle group since 1979, now wants to consolidate its relationship with Romaero, said Mr Anthony Stansfeld, PBN's chief executive.

PBN is about to launch a larger version of its Defender surveillance aircraft at next month's Farnborough Air Show. The launch comes at a time when governments are stepping up their fight against illegal immigration and narcotics and are showing increased interest in patrol aircraft to monitor fishing zones. The fishing dispute in the Bay of Biscay has highlighted the role of maritime patrol aircraft.

Demand is also expected to



The Defender, the military version of PBN's twin-engine propeller aircraft

increase with the ratification next November of the Law of the Sea Convention, which will encourage maritime countries to step up protection of their 200-mile so-called Exclusive Economic Zones (EEZ) under the convention.

PBN is also attempting to penetrate the Russian and Chinese markets by negotiating manufacturing agreements

with Russian and Chinese aerospace companies. The company believes there is strong potential for its short take-off and landing commuter aircraft in both those markets.

"The idea is for our aircraft to be built in Russia and China," Mr Stansfeld said.

Although PBN now employs only about 190 people, its

island aircraft has been one of the best-selling commercial aircraft produced in western Europe. Since it was launched in 1967, more than 1,200 aircraft have been sold in 120 countries and about 1,000 aircraft are still in service. The Defender was subsequently developed to expand the islander's market base into the government agency and military markets.

مكتبة الانجلو



## EU directive threat to disabled jobs

By Lisa Wood,  
Labour Staff

The jobs of hundreds of disabled people may be under threat following a controversial decision by Mr Michael Portillo, the employment secretary, to comply strictly with a European Union directive on competition rules.

Mr Portillo has authorised the withdrawal of government departments from the Priority Suppliers Scheme, a programme that gave some prior-

ity to sheltered workshops like Rampton, which employ disabled people in the award of government contracts.

The move, which followed a European Commission directive on public supply contracts, was bitterly condemned by political opponents of the government as an attack on the disabled.

Mr Alf Morris, a former minister for the disabled said: "The government quotes the EC only when it is convenient to them. They totally ignore the

EC on other occasions such as the case of the Social Chapter. I'm certain the EC would not mean this legislation to be applied to the disabled."

The Commission itself expressed surprise at the speedy and unprompted compliance with the directive, which was issued on July 14.

UK appears to have been correct in its strict interpretation of the directive, which forbids special relationships with suppliers. But the Commission said: "We have not approached

the government to abolish this system. There could have been other ways of dealing with this situation."

The Priority Suppliers Scheme was set up after the second world war to help workers in sheltered workshops, many of whom were disabled ex-servicemen.

The scheme enabled government departments to offer sheltered workshops the opportunity of matching the lowest tenders put in for contracts.

The Department of Employ-

ment yesterday said it was no longer possible for large contracts in excess of £150,000 to be placed under the scheme because of new EC rules on public procurement.

The Department of Employment insisted there were no plans to cut Rampton's state subsidy which will amount to £30m this year.

"The Employment Service is working with Rampton to find ways of avoiding any impact on Rampton workers," said a spokesman.

### Britain in brief



### Builders win £3.25bn in contracts

The value of overseas construction contracts won by British companies jumped by 16 per cent last year to £3.25bn. Orders were almost 50 per cent more than in 1991 according to figures published yesterday by the environment department.

The biggest rise was generated from other European Union countries where orders increased from £70m in 1992 to £234m last year. This was in spite of a general decline in European construction output last year. The department said the rise reflected successful attempts by British companies to break into EU markets through acquisitions, mergers and joint ventures, rather than the award of any single large contract.

The total value of European contracts, including those from non-EU countries, increased by 48 per cent from £184m to £273m. There was also a big increase in Middle Eastern work where the value of new contracts increased from £235m to £400m.

### Record use at Heathrow

London's Heathrow airport had its busiest ever month in July, handling more than 8.7 million passengers, helping push passenger numbers at BAA's UK airports to a record 9.1m.

The Heathrow figure was 8.7 per cent up on July 1993, while the upturn in package holidays took figures for London's second airport at Gatwick up 7.1 per cent to 2.4m.

The biggest sector increase last month was in European charter passenger numbers which rose 14 per cent. UK domestic numbers were up 10 per cent, European scheduled services up 8 per cent and North American numbers up 4 per cent.

### House sales show drop

House sales last month fell by almost a tenth compared with July last year according to a survey of more than 4,000 estate agency offices handling about a half of all sales.

The survey by the Ombudsman for Corporate Estate Agents, covering 26 of the largest estate agency chains, provides further evidence of the slowdown in the housing market which has occurred since early spring.

It said that potential purchasers were concerned about possible rises in interest rates and lacked confidence. Sales were also 12.1 per cent lower than June this year. A sale is recorded if finance has been arranged, solicitors instructed and no chain is involved. The OCEA began compiling figures in 1991.

### Fishermen win backing

Mr William Waldegrave, minister for agriculture and fisheries, yesterday reassured Cornish fishermen that the Royal Navy was present in the Bay of Biscay to protect them. In a meeting with Mr Mike Townsend, chairman of the Cornish Fish Producers Association and Cornish MPs, Mr Waldegrave said he had tried to clear up misunderstandings about net measurements which had caused two trawlers to be sent back to port.

Mr Paul Tyler, Liberal Democrat MP for North Cornwall, said that, in agreeing to meet the fishermen, Mr Waldegrave had effectively admitted that the Navy had been over-zealous in enforcing European Union rules on drift net size.

### Travel sector escapes probe

The Office of Fair Trading cleared the package travel industry of anti-competitive behaviour and said no formal action against large holiday companies was necessary.

Sir Bryan Carsberg, director general of fair trading, said consumers had a wide choice of competitively priced holidays, despite ownership

links between large tour operators and travel agents. He said the links did not prevent smaller companies from selling their holidays.

Sir Bryan added: "Vertical integration may make it more difficult for newcomers to enter the market, but there is no evidence at the moment that any of the leading operators with agency links have been able to insulate themselves from competition."

### Nuclear lab inquiry call

Cumbria county councillors decided to ask environment secretary Mr John Gummer to call in the planning application by Nirex, the nuclear industry's waste body, for a £120m rock laboratory beneath at Sellafield.

The council believes consideration of the plans for the rock laboratory, the first major development associated with Nirex's proposed £2bn underground nuclear waste repository, should be part of a wide-ranging public inquiry into the whole issue of nuclear waste disposal.

### C&G scheme for Lloyds cash

The new scheme put forward by Cheltenham and Gloucester Building Society for sharing out the £1.8bn cash offer from Lloyds Bank would increase the payments to members to up to £13,500 for each qualifying account.

If the revised arrangements - which exclude from payments both borrowers, and investors of recent standing - are still effective in securing the approval of C&G members for the deal, the completion of the transaction could sharpen the interest of other financial organisations in acquiring a building society.

The original announcement in April sparked renewed speculation that banks and others would target societies for agreed takeovers, since it appeared to overcome some of the difficulties previously associated with such bids. But a court ruling which restricted cash payments showed that some of the hurdles in obtaining the necessary high levels of support from society members to such a deal remained in place.

## Hualon protests to be examined by government

By James Giff

Sir Patrick Mayhew, the Northern Ireland secretary, said yesterday he would examine objections raised by leading British industrialists over the Hualon corporation's bid to build a textile factory in Belfast.

In a meeting with Mr Nicholas Winter, the Tory MP and chairman of the Manufacturing and Construction Industries Alliance, Sir Patrick said he would "give full consideration" to claims that the Hualon project could lead to substantial losses in the textile industry on the UK mainland.

However, he gave no firm commitment to review the government's decision to give £61m in aid to the Taiwanese company to build its plant.

He also pointed out that potential job displacement had already been taken into account by ministers, and that state support for Hualon had been approved by the European Commission.

Mr Winter was accompanied at the meeting by Mr Colin Shoane of the council of British Cotton Textiles and Mr Richard Gilmour, a director of Coats Viyella, the largest textile company in Europe.

Afterwards, the MP said he was pleased that Sir Patrick had allotted more than 90 minutes for the meeting, adding

that the ground had been covered "extremely fully".

Textile manufacturers argue that the Hualon project would lead to job losses because of existing over-production of textiles in Europe.

Although more than 1,300 people could be employed by Hualon, it has been described by European businessmen as a "trojan horse" which could allow the South-East Asian textile industry to gain a prized foothold in Europe.

At yesterday's meeting, Mr Winter emphasised that existing textile companies in Northern Ireland risked losing jobs if the project went ahead.

He claimed that one Northern Ireland company feared it could be "deskilled" through the Hualon operation sucking in its trained operatives.

The Northern Ireland Office reiterated yesterday that there was scope for Hualon to sell products to mainland Europe and the US, substituting products currently imported to Britain from South-East Asia.

In June Mr Edmund Garside, chairman and managing director of Shiloh, one of the UK's last independent yarn spinners, said the government's decision to help Hualon was "indiscreet" and formed part of a long history of mismanagement of textile trading policy.



### Troop levels move foreseen

The Chief Constable of the Royal Ulster Constabulary, above, said British troop levels on the streets of Northern Ireland could be cut if the IRA declares a prolonged ceasefire. Ulster Unionist MP Ken Maginnis claimed Sir Hugh Annesley's remarks had been unforgivably careless and

suggested he had "outlived his usefulness here".

Sir Hugh said: "If the threat was to fall down, then the level of overt army patrolling on the streets could be tailed down."

"But for anyone to suggest that the army could be removed is naive in the extreme."

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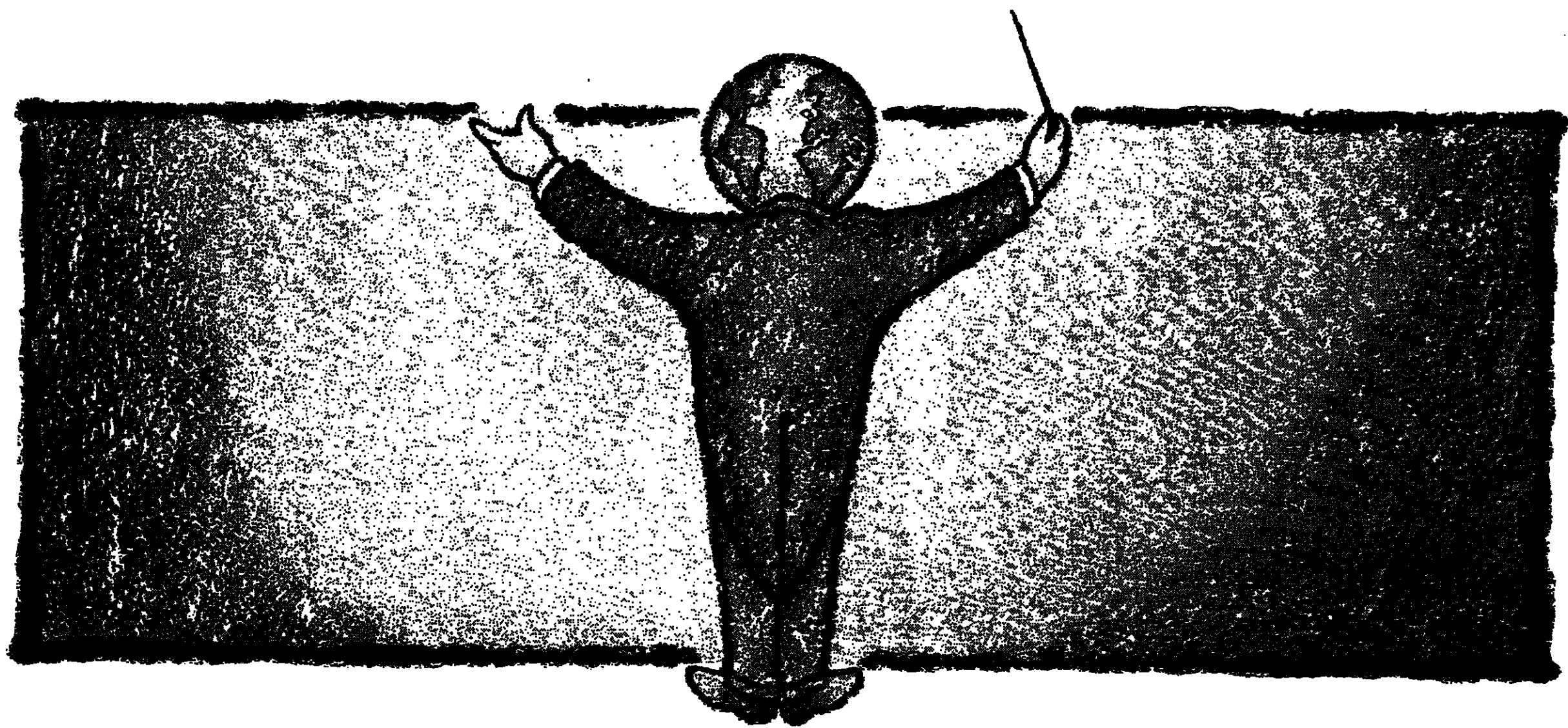
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# MANAGEMENT

## CHRISTOPHER LORENZ New light on the Grail of corporate renewal



Like a politician's perennial promise of light at the end of the tunnel, top managers are forever telling their long-suffering staffs that successful corporate renewal is just around the corner. More often than not, their declarations are as empty as the politician's. The corners prove as unending and the light illusory.

Westinghouse, the troubled conglomerate which was once the worthy arch-rival of US General Electric and a host of European companies, has declared victory in its battle for strategic and organisational renewal on at least three occasions during the past decade. Each has proved a false dawn: the company has declined further and had to begin the process again.

Westinghouse is far from alone. In the US, Eastman Kodak and IBM have made successive attempts to revitalise themselves, with little success until now. In Europe, most British clearing banks, like several continental electronics manufacturers, have encountered similar barriers with successive "change" programmes.

In Japan, Mazda, Yamaha and Matsushita have made highly publicised but hitherto ineffective efforts at renewal.

The roots of this corporate sclerosis are intricate and intertwined, but two causes are particularly troublesome. Both are self-inflicted.

First, many top managers fail to recognise how complex their organisations are. Far from being machines which can be changed by the hasty pulling of a few levers, they are complex, organic systems in which - if the desired transformation is to take place - a protracted series of linked actions has to be carried out.

The second reason companies fail to transform themselves, despite any amount of new visions, "re-engineering", and other changes, is because they fail to establish an entirely new internal climate. The "small of the place", manifest in small details of how the organisation feels and functions, is unaltered.

Sumantira Ghoshal and Christo-

pher Bartlett, business school professors from Insead and Harvard respectively, call this climate the "behavioural context" of an organisation. They say that Westinghouse is trapped in an authoritarian climate where roles and relationships are characterised by four self-reinforcing "Cs": compliance, control, control and constraint.

By contrast, US General Electric, ABB, Canon and other companies have broken out of this straitjacket and converted to a much more healthy quartet of characteristics: discipline, trust, support and stretch. These have been practised for years by consistently innovative companies such as Andersen Consulting, Intel, Ikea, Kao of Japan, and 3M.

In an article about to be published in the US-based Strategic Management Journal, Ghoshal

and Bartlett explain the practical workings of a "quality of management" model which they, with several of Ghoshal's colleagues at Insead, have developed around the four characteristics.

Individually, the four facets of the model will be familiar to readers of literature about the management of change. Like most models, it is also a very simplified representation of reality. But it has two considerable virtues.

First, Ghoshal and Bartlett do not have a behavioural science background - both have worked mainly in strategy, organisation and general management - so their discussion of the differences between the four facets, and the interaction between them, is low on jargon. For instance, they show clearly how discipline and stretch are each ineffective without the other.

Second, they explain how each characteristic can be reinforced by several very practical actions.

Discipline. Unlike compliance, this does not rely primarily on

authority relationships or management policies. In organisations such as Intel and Andersen, self-discipline is encouraged through the careful socialisation of employees and becomes second nature to them. That is a fine distinction, but a vital one. Discipline is fostered by the provision of clear standards to which employees feel committed, plus open and rapid feedback.

Support. Traditionally, delegation from boss to subordinate is policed by top-down control. By contrast, the academics say that even at disciplined and performance-orientated companies such as Intel and Andersen, managerial relationships are unusually supportive. This atmosphere - usually called "coaching" - also fosters collaboration between colleagues.

Trust. Instead of increasingly impersonal and distant (or "contractual") relationships, most companies that have been able to renew themselves permanently have built trust and openness into their behavioural climate. To achieve this, fairness, involvement and levels of competence have all been increased.

Stretch. In most companies, people's horizons and creativity are constrained by the organisation's relatively low and short-term ambitions. In self-renewing organisations, the internal climate encourages - even induces - employees to strive for far-reaching objectives.

As practising managers will recognise, the model is more challenging than it looks. The creation of an environment which is disciplined and stretching, yet supportive and trusting, is far from simple - especially for people used to taking decisions, rather than helping others make them.

Whatever some top managers may think or pretend, corporate renewal is a long, treacherous and winding road. Above all, it requires their own roles to change. A bunch of relentlessly hands-on drivers must become navigators-cum-social engineers.

*"Linking context and action: toward a theory of quality of management. S.M.J. Summer 1994 special issue (15). Fax (US) 317 463-6746.*

The problem with the Church of England, a member of its general synod commented during a debate on the church's financial troubles last month, is that it has 43 different management structures.

Unfortunately, the real problem is that this is an over-simplification. The speaker had in mind the fact that each of the church's 43 dioceses is largely autonomous. That would create enough problems for the central management of any large organisation. But in the Church of England, the central management does not exist.

There is no shortage of structure. In addition to the 43 dioceses there is a policy-making General Synod, the Church Commissioners, the Central Board of Finance, a pensions board and the offices of the Archbishops of Canterbury and York.

Yet the church is a £630m-a-year operation for which no single body has overall managerial responsibility. Church leaders, faced with the biggest financial pressures of modern times, recognise this as a source of inefficiency in decision-making that must be changed.

A variety of interconnected problems came to a head with a £800m slump in the value of the Church Commissioners' assets between 1989 and 1992, caused mainly by over-investment in property.

Although the asset values have since begun to recover, the collapse brought belated recognition that the church had become over-dependent on the commissioners, who contribute to clergy stipends and housing and provide pensions.

Churchgoers are already painfully aware of the consequences for them - parishes must meet more of the clergy pay bill, while dioceses are likely to have to start financing pensions under plans to be published later this year. But the consequences for the way the church is managed will be equally far-reaching.

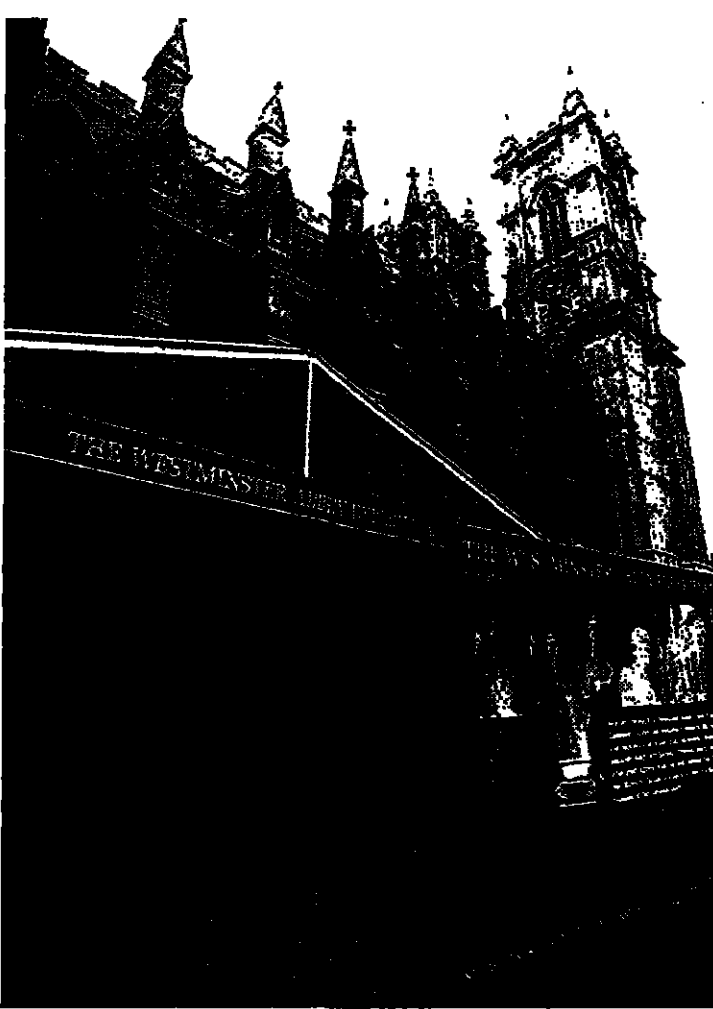
A commission chaired by Rt Rev Michael Turnbull, incoming Bishop of Durham, is reviewing the entire central organisation and policy making structure, and its relationship with dioceses and parishes.

Commission members began work with a presentation on management structures from Charles Handy, visiting professor at London Business School, discussing with him issues like the fashion for federal organisation in companies. But although the Church of England has in many ways the ultimate federal structure, comparisons with business have limitations.

"We have an organisational structure that in some senses is very progressive and accords with modern management thinking - indeed, a number of fashionable terms like mission statement and

The Church of England is a £630m-a-year operation but it lacks a centralised management structure, writes Alan Pike

## Unravelling cloth



Famous churches, such as Westminster Abbey, have become tourist attractions

subsidarity have religious origins," says Philip Mawer, general secretary of the Church of England general synod and a former senior civil servant.

"But even in federally structured companies, there are ways for the central management to exercise control. The downside of our highly

dispersed and locally-based structure is that we do not have arrangements at the centre to pull the threads together. There is no Church of England board."

Although Bishop Turnbull has described the existing structure as "clumsy and cumbersome", his commission is unlikely to propose

simply sweeping it away when it reports next year - that could be a recipe for a debate lasting a decade. Radical change is, however, possible. One idea being discussed would amalgamate the officials of bodies like the synod and Church Commissioners into a single central support staff.

A similar approach could apply locally, creating Church of England area offices to provide services to groups of bishops and dioceses. As well as saving on administration costs, this form of organisation would increase the scope for spreading common policies - and more of a "corporate culture" - within the fragmented structure.

Two reports to be published in advance of Turnbull's autumn will increase pressure on the church to adopt a more overtly managerial style.

A study of clergy conditions of service will address the future of the freehold system, by which most incumbents have total job security until they choose to move or to retire. That is likely to lead to more formal ways of dealing with individuals who underperform.

The second report will consider the way cathedrals are run. Famous historic churches are not only places of worship - many are large tourist attractions competing in an increasingly commercialised market for a share of the leisure industry.

The extent to which such business activities have moved beyond bookstalls and brass rubbing is illustrated by the Westminster Abbey Experience currently being offered to visitors to London. It is a mixed-media show in a temporary auditorium alongside the abbey which, by using archive film and a replica Coronation Chair, "draws on techniques more familiar to theme parks and the theatre", as the authorities admit.

Yet cathedrals are run by dean and chapter in a managerial style that appears as ancient as most of the buildings. With members of the commission producing the report including Ian Hay Davison, chairman of Storehouse, and Peter Burnham of Coopers & Lybrand, a more business-like approach to the church's commercial activities may well be recommended.

Ultimately, however, the church is not a commercial organisation but a voluntary one. While, in common with many charities, it faces pressures familiar to private- and public-sector managers, its viability depends ultimately on financial support from individuals. There are dangers that this might be jeopardised by an excessively professional, businesslike style.

Cut your coat according to the cloth may be a basic management maxim, but it will not prove an easy one for the men and women of the cloth to follow.

## PEOPLE

### Lunn's last order at J.D. Wetherspoon

J.D. Wetherspoon, the fast-growing chain of pubs whose reputation is based on cheap beer and no juke-boxes, is having growing pains. Keith Lunn, 38, who was responsible for the day-to-day running of the 87-strong chain, has quit as retail director.

Tim Martin, the 39-year-old founder of the group, said that Lunn's departure had been "mutually agreed". Lunn, who had been with the group for four years, is the first main board executive director to quit since it was floated on the stock market in October 1992. A few months ago Martin's younger brother, Gerry, left the group in order to run his local pub in Barnet.

Martin refused to elaborate on the company's brief statement to the stock exchange. However, it is believed that Lunn's departure may have been prompted by the arrival of Mark McQuarrie, 34, who joined as Wetherspoon's first managing director in May. McQuarrie, a Scottish chartered accountant, had worked for NatWest's venture capital arm in Scotland and before that had been with Scottish & Newcastle Breweries.

Lunn is not being replaced on the main board but his operational responsibilities will be undertaken by John Hutson, 39, a general manager who joined the group in January 1991.

### Foresight saga

Since the company came to the stock market just under two years ago, its profits have grown rapidly and its stock market capitalisation has more than trebled to £140m. Wetherspoon is one of the first of a new generation of specialist pub retailers and has made a name for itself by developing new pubs out of vacant bank branches or empty supermarkets. Apart from its special retailing format, its skills are said to lie in its ability to win planning permission and get its outlets licensed. The number of its outlets has doubled since flotation and it is planning to open another 20 in the coming year.

In March it raised £22m in a rights issue and analysts are expecting the company to increase its profits from £4.2m to £8.2m when it reports its results for the year which has just ended.



The government's Office of Science and Technology has appointed scores of advisory committees during its two years in existence. But never before has one had the style and glamour of the Technology Foresight Panel announced this week to cover the "learning and leisure sector".

Its chairman is Peter Wallis. Peter who? Wallis is better known as the author, broadcaster and style guru Peter York, who coined the famous term Sloane Ranger. Other members include David Puttnam (above), the film director; Janet Street-Porter of the BBC; Anthony Smith, president of Magdalen College, Oxford; Neil Chalmers, head of the Natural History Museum; and Alexander Korda, guru of hi-tech venture capital.

The panel is one of 15 appointed by the Cabinet Office to look at prospects for technological progress in its sector and match these with the strengths and weaknesses of British industry. By the end of the Technology Foresight exercise next year, the government hopes to have a list of priorities for research within and across all sectors of science and business.

Wallis/York says his panel would look particularly at "the fast growth area of new electronic and education media. The contribution these can make to national income but also to our quality of life is not always fully recognised - partly because the businesses are so varied but also because they cut across many traditional areas of industry."

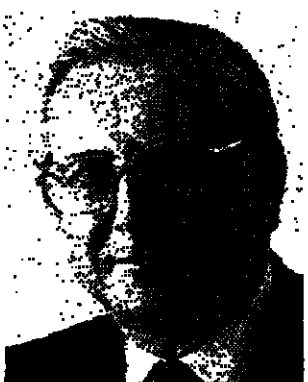
Puttnam adds: "We are in reach of the fully wired home in which not only conventional entertainment but interactive education and information services will be available on demand - at a price."

### Turkey, Israel, Portugal... and Switzerland

UBS, keen to build up its southern and eastern European emerging markets business, has reached into those markets it finds most promising to recruit a new team of analysts.

Enure Vigit, formerly head of research at Turkish securities firm Global Securities, will cover that region at UBS. Cidon Yardeni, formerly a senior analyst at Tel Aviv-based Pacific Mediterranean Investment Company, will follow Israeli companies, while Pedro Fonseca, an analyst at Finantia, a leading Portuguese investment bank, will provide research on Portuguese companies.

Gary Rigby, managing director of equity emerging markets at UBS, says that while Turkey, Israel and Portugal may not immediately spring to mind as the hottest emerging markets of 1994, there is considerable investor interest in all three. Turkey, he notes, was the top performing emerging market in the second quarter of 1994, although he concedes that in the first quarter it was about the worst.



Clinton Silver, 64, who stepped down as deputy chairman of Marks & Spencer at the end of last month, has joined the board of Tommy Hilfiger US corporation, a fast-growing US company which specialises in designing and marketing sportswear for men and boys.

Tommy Hilfiger, the principal designer and honorary chairman, was a small-town boy who went to New York as a freelance designer in 1979 and has been likened to Ralph Lauren. He founded the company in 1989 with financial backing from Apparel International Holdings, which is now the company's majority shareholder.

The company's shares were floated on the New York Stock Exchange in September 1992 and have more than doubled in value. The company's revenues rose 64 per cent to \$327m in its last financial year and Tommy Hilfiger products are sold through 480 in-store shops.

Silver (above), who spent 42

years at Marks & Spencer, will help guide the company's long-term plans for international expansion in Europe and the Far East.

Dairy Crest, the processing arm of the Milk Marketing Board, has announced the appointment of Michael Dowdell as chairman. Dowdell will see the company through its flotation next year after the abolition of the board in November and the deregulation of Britain's £3.5bn milk business.

Dowdell, 64, is currently chairman of the Gaymer group and Geest, the bananas and food processing company. He is also a director of BPB Industries and NPU Mutual Insurance company.

He succeeds Geoffrey John who has presided over Dairy Crest's transformation over the past six years from a government-owned organisation into a commercially-run company and who will remain as deputy chairman to oversee the handover. John says he was unable to devote enough time to issues concerning the flotation.

Dowdell will bring strong operational skills to Dairy Crest. He retired as a director of Unilever in 1991, but while there built a reputation as a strong manager. As detentions co-ordinator, he was responsible for merging all of the company's European national detergent businesses into one operation.

"He'll do a bit more than just chair meetings," says one former colleague.

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BLOOMSBURY REALISATIONS (NO. 1) LIMITED  
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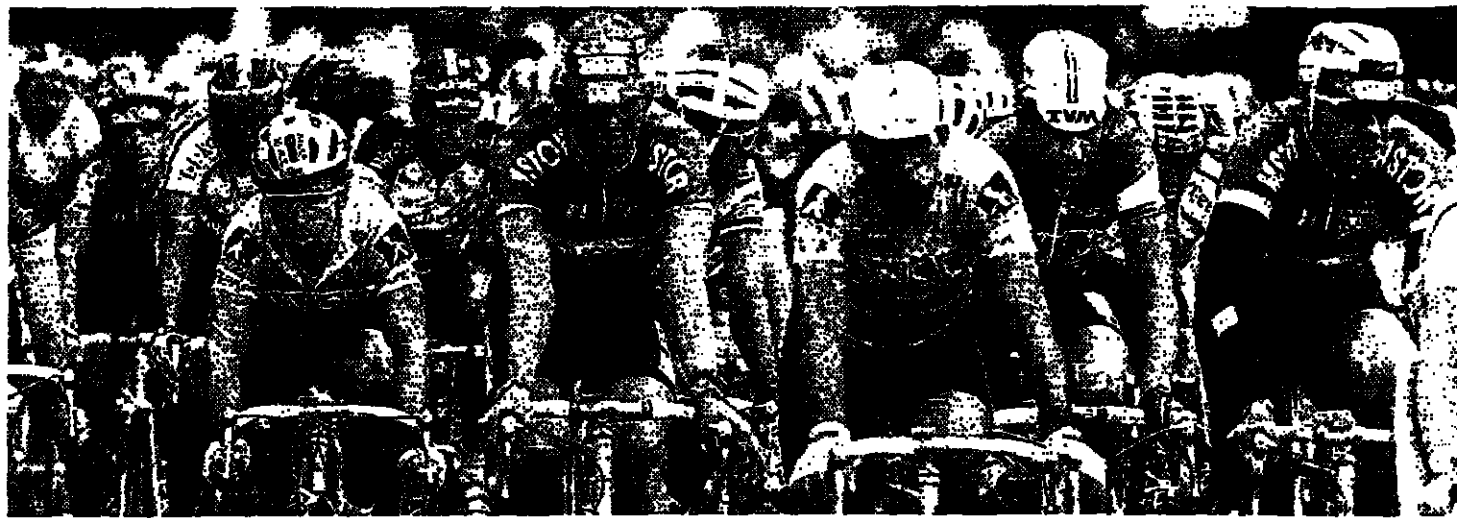
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## TECHNOLOGY



Force for better machines: a revived interest in racing, not least in Europe's Tour de France competition, has given new impetus to the bicycling industry worldwide

## Riders on a storm

Small shops have fired the biking revolution, writes Victoria Griffith

When Christopher Chance began making high-end mountain bikes in Somerville, Massachusetts, in 1982, he had no idea he would be part of a technology revolution the likes of which the sector had not seen since the 1960s.

"I loved mountain biking," he says. "So I decided to get into the business. I was aiming for better performance, so I just kept on experimenting with things, how to get a stronger, lighter bike with better suspension."

Today, Chance's company, Fat City Cycles, is one of a score of manufacturers - including Kona, Specialized, Cannondale, Giant, Trek and Marin - at the cutting edge of bicycle production. Many, like Chance, started out as small entrepreneurs fiddling around in their garages. These small shops, however, invented new techniques which lit a fire under the industry.

"The amazing technological improvements we've seen over the last 20 years in bicycles were led by small entrepreneurs looking for ways to improve the ride," says William Strickland, editor of *Bicycling* magazine. "Those little changes added up to big advances."

Unlike in Europe, where bicycles have always been used as a mode of transportation, the US market was mostly limited to children and enthusiasts until the 1970s, when interest in "road bikes" - bicycles used on footpaths - picked up.

That renewed interest in bicycles turned to fervour in the 1980s, when the introduction of mass-produced mountain bikes transformed the

sector from a sleepy, old-fashioned market to an industry serving one of the hottest new sports of the decade. At the end of 1993, there were 100m cyclists in the US, 33 per cent more than in 1983, according to the Bicycle Federation of America. Mountain bikes were the overwhelming favourite, comprising about 95 per cent of all bicycle sales in the country last year.

Because mountain bikes are used in more demanding circumstances than road bikes, there was soon a push for improved technology. Makers derived inspiration from motorcycles, automobiles, even aeroplanes. Later, the advances were used in road bikes and the new hybrids, a cross between a mountain and a road bike.

With the advent of mountain bikes, manufacturers started concentrating on suspension, since riders have to negotiate rocks and bumps as smoothly as possible. They borrowed the idea of front and back forks from motorcycles.

Front suspension forks caught on quickly, but full suspension bikes have presented performance problems. "It's not like a motorcycle, where you can just turn up the throttle," says Chance. "The bike depends on the rider's energy, and the early full suspension models required users to put out more energy to make the bike move."

With so much resistance between themselves and the tyres, riders found the bicycles bumpy and complained of an awkward bobbing sensation when pedalling.

The industry has just begun to overcome the problems of full suspension by making adjustments in

braking and chain tension, and by shifting the pivot point where the suspension attaches to the frame. With many of the wrinkles ironed out, full suspension bikes are enjoying vastly increased sales.

Another source of impetus for better bicycles is the revived interest in racing. Like car companies, bicycle manufacturers are looking up with racers to market their products and to gain inspiration for technological advances. "Our racing team rides all over the world in all kinds of weather and on all types of terrain," says Thomas Armstrong, head of marketing for Cannondale. "They give us feedback on the bikes so we can make improvements."

One of the main concerns in bike racing is obtaining the lightest frame possible to take competitors speedily to the finish line. The materials used in racing bikes are usually expensive, but as costs dwindle, they filter down to the general public.

In the 1980s, for instance, the price of aluminium frames, which are lighter than steel, dropped substantially, and these were adopted by the mass market. Now, aluminium is being challenged by titanium, a strong and even lighter material. Titanium itself may be replaced by exotic materials such as carbon fibre, beryllium and AerMet, a steel alloy used in the landing gear of aeroplanes. Manufacturers are also starting to experiment with thermoplastics.

Anyone who has not been in a bicycle shop in the past few years would today be amazed, and probably a little confused, at the options in components. A new disc brake is

ideal for downhill riding, because it doesn't heat up as much as traditional brake pads. Brake pads, too, are being refined in shape and materials for better braking power. Grip pedals are also a novelty in the bicycling shops. Based on ski bindings, the pedals hook into specially designed shoes.

Serious enthusiasts have access to a slew of other products, such as a new biking shoe which incorporates a system to tighten and loosen tension. And for a softer saddle, a buyer might opt for a new seat by Selle San Marco, which contains the state-of-the-art Dupont thermopolymer Hytrel.

New manufacturing technologies are less sexy, but just as important. Fat City, for instance, uses a method which thins out metal in the middle of the tube, and adds extra thickness at the ends, which come under the most stress. The process makes the bicycle lighter and stronger.

The drawback of these technologies is cost. A sophisticated bicycle can cost \$10,000 or more, beyond the reach of most consumers. Moreover, shop owners say many consumers purchase far more sophisticated items than they really need.

"The industry is really getting ahead of itself in the technology area," says John Balmer, product manager of Kona in Washington state. "For the kind of riding most people do, a lot of these things are just not necessary. I think there's going to be a re-focus in the industry on durability and safety features over the next decade, while we absorb some of the technological advances made in the 1980s."

## INTERNATIONAL AIDS CONFERENCE

## Trials raise hope of breakthrough drug

Paul Abrahams on a crucial therapeutic distinction



## AIDS

Most of the progress has been not in the treatment of HIV, the virus that leads to AIDS, but of the opportunistic infections associated with AIDS that eventually cause death. The most common include PCP, a form of pneumonia, MAC (Mycobacterium Avium Complex), cytomegalovirus (CMV), a form of herpes, and tuberculosis.

Among the opportunistic infections, CMV retinitis is particularly feared by AIDS patients, because it can cause permanent blindness. Once patients have been diagnosed with AIDS, between 20 per cent and 30 per cent develop CMV retinitis each year.

However, Syntex, the California-based company being acquired by Roche of Switzerland, appears to have made a breakthrough in the treatment of the disease.

It has been testing an oral version of one of its top-selling drugs, Cytovene, to see if the medicine can prevent the development of CMV retinitis. AIDS activists had expected interim results of the trial, which was started in December and originally due to finish next summer, to be presented at the 10th International Conference on AIDS in Yokohama.

But Syntex said it was not yet prepared to provide details. The US Federal Trade Commission is still investigating Roche's \$5.3bn (£3.4bn) takeover of Syntex and has until later this month to make its decision. The medicine, which last year generated sales of \$85.5m, is already used to treat patients with CMV retinitis who have developed it.

An independent advisory group monitoring the trial has told Syntex it should prematurely stop giving dummy drugs to people on the trial. The US Food and Drug

Administration has also given its consent to stop that wing of the study.

The decision was made on ethical grounds after it was discovered only 17 per cent of those on Cytovene developed the disease, compared with 30 per cent on the dummy drug. About 725 people were involved in the trial.

Scientists nevertheless warned that although the drug appeared highly effective, there remained concerns about Cytovene's safety when used with other medicines. A new oral version of Cytovene was used in the trial. The drug has until now been administered intravenously to patients who have already developed CMV retinitis through a permanent catheter in the chest.

The oral version is also being tested for patients who have already developed CMV retinitis. Three trials just completed showed that when taken orally not as much of the drug becomes available as when given intravenously, meaning the oral version is slightly less effective.

The oral version delays another onset of the disease between 51 days and 87 days. That compares with 62 and 67 days for the intravenous version. However, the oral version has fewer side-effects and has significant quality of life benefits.

Another increasingly common, devastating and lethal disease in late-stage AIDS patients is mycobacterium avium complex, a bacteriological disease that during two years affects about 31 per cent of HIV-positive patients at an advanced stage of the disease.

The main therapy available to prevent the disease is Rifabutin, a treatment marketed in Europe by Pharmacia of Sweden. In two large trials involving 1,146 patients, only 48 people on Rifabutin developed MAC, compared with 102 on placebo. But 16 per cent of patients stopped taking the drugs because

of toxicity and other reasons. Preliminary results of a study presented at the conference suggested Abbott's Bactria may have fewer side-effects and be more effective.

Mark Pierce of Vanderbilt University presented details of a trial of 68 patients with advanced AIDS. Although the breakdown between placebo and active drug has not yet been completed, only 5.7 per cent of patients dropped out because of adverse effects.

In all, only 57 of the patients on both placebo and the drug developed MAC, compared with a predicted 87 if all were on placebo. That meant a possible 80 per cent reduction for those on the drug compared with the expected levels on placebo, claimed Pierce. The full results could be ready as early as October, he added.

Wasting disease is a further serious problem for AIDS patients, with body cell mass falling below a level capable of sustaining life. The answer is not eating more, which does not consistently restore weight, and often, at best, increases fat rather than vital lean tissue.

However, a trial was presented in Yokohama which suggested Saizen, Ares-Serono's recombinant human growth hormone, used on undersized children, could be an effective treatment for the condition.

Preliminary findings were given from a 12-week study of patients with HIV-associated wasting. Before the trial, the 78 patients who finished the study had lost on average 11kg of their previous weight.

Those on Saizen increased their weight by 1.5kg of lean tissue, while those on placebo gained weight which then continued to fall.

The trial indicated there was no difference between the two groups in the development of AIDS diseases or death. Those who have been on the drug for two years on average gained more than 10kg.

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Company Number: 2160431. Name of  
Company: Hortham Park (No.11)  
Limited. Previous name of company: Hortham  
Park (No.11) Limited. Nature of business: Financial Services. Type of  
liquidation: Members. Address of registered  
office: 30 St Andrew Street, London EC4A 3AY. Liquidators names and  
addresses: Malcolm John London & Adrian  
Richard Stannway, Coopers & Lybrand, St  
Andrew's House, 20 St Andrew Street, London  
EC4A 3AY. Office holder numbers: 2092 and  
2065. Date of appointment: 4th August 1994.  
By whom appointed: Members.  
Signed: Malcolm John London  
Adrian Richard Stannway  
Dated: 4th August 1994  
Description: Chartered Accountants

Notice of appointment of liquidator  
Voluntary winding up  
(Members or Creditors)  
Pursuant to Section 109 of the  
Insolvency Act 1986  
Company Number: 1948041. Name of  
Company: Bloombury Realisations (No.2)  
Limited. Previous name of company: 15 Gold  
Services Limited. Nature of business: Financial Services. Type of  
liquidation: Members. Address of registered  
office: 30 St Andrew Street, London EC4A 3AY. Liquidators names and  
addresses: Malcolm John London & Adrian  
Richard Stannway, Coopers & Lybrand, St  
Andrew's House, 20 St Andrew Street, London  
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2065. Date of appointment: 4th August 1994.  
By whom appointed: Members.  
Signed: Malcolm John London  
Adrian Richard Stannway  
Dated: 4th August 1994  
Description: Chartered Accountants

Notice of appointment of liquidator  
Voluntary winding up  
(Members or Creditors)  
Pursuant to Section 109 of the  
Insolvency Act 1986  
Company Number: 2226767. Name of  
Company: Bloombury Realisations (No.2)  
Limited. Previous name of company: 15 Gold  
Services Limited. Nature of business: Financial Services. Type of  
liquidation: Members. Address of registered  
office: 30 St Andrew Street, London EC4A 3AY. Liquidators names and  
addresses: Malcolm John London & Adrian  
Richard Stannway, Coopers & Lybrand, St  
Andrew's House, 20 St Andrew Street, London  
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Eduard-Büchse-Strasse 53  
Site: 43,700m<sup>2</sup> buildings in need of repair and classified  
as historical monuments,  
unoccupied, including park 28,720 m<sup>2</sup>  
Applications for initiation of the investment priority procedures pursuant  
to article 6, § 2 (Investment Priority Law) of the law for the amendment of  
the property law, Federal Official Gazette, 1, no. 33, page 1257 dated  
July 21, 92 shall be submitted by  
September 30, 1994, 15.00 hours  
stating the purpose of investment and including a project plan to the  
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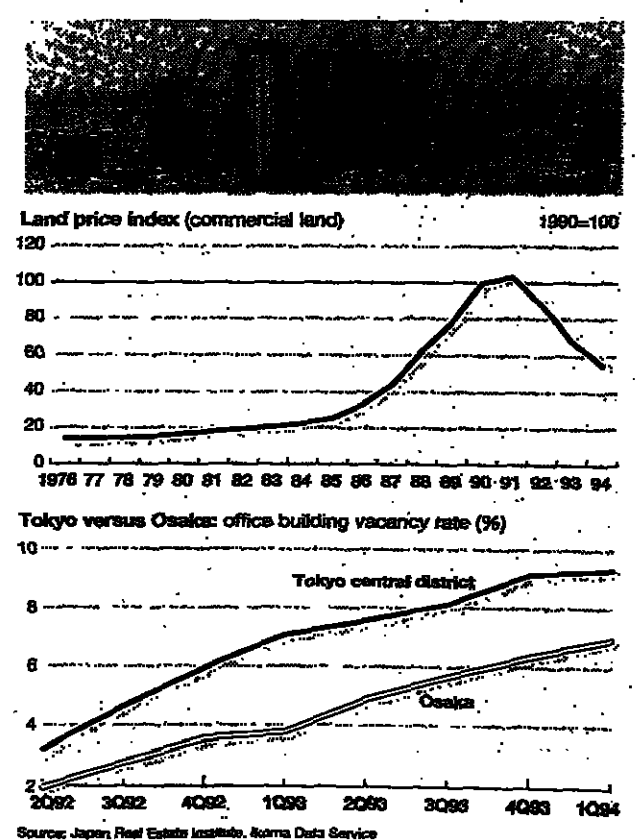
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## PROPERTY

## Fillip for the young ones

Low prices are attracting first-time buyers, says Emiko Terazono

Japan's commercial sector: troubled



While Japan's commercial property market is still in the trough of a four-year slump, the residential sector is enjoying a fillip. Developers, burdened with unsold residential properties, are flooding the market with low-cost flats. Sales are brisk. This uplift has provided relief for property developers, which have been severely affected by the first sustained fall in land prices since the second world war, and the government, which hopes a pick-up in housing sales will help lead the economy out of recession.

The sharp rise in sales of flats has been helped by record low mortgage rates - currently 4.05 per cent down from 5.5 per cent in 1990 - coupled with an expansion in the government's subsidised loan programme for house purchases.

During the first six months of this year, a record 34,109 flats came onto the market; in July alone, the number of flats offered by developers jumped by 150 per cent on the same month in 1993, to 10,173, with 85 per cent of total supply sold.

The slide in the market following the speculative bubble of the late 1980s has also led to a slump in the price of flats. An average three-room flat in the outskirts of Tokyo declined by 25 per cent from ¥60m to ¥40m between 1990 and 1993, making it affordable for many Japanese for the first time.

Yet the recovery is fragile because prices continue to fall as domestic property sales increase. Despite this rise in sales, surplus supply and vacancy rates continue to shoot up.

The rise in residential sales has also increased competition, with commercial property developers, facing a continued slump in office rents, turned back into the market.

According to the research arm of Haseko, a leading residential-sector developer, annual demand for flats during the next five years is expected to rise to 45,000 units; but this year alone, 80,000 flats are expected to come onto the market and analysts believe this over-supply will persist for at least three years.

Ms Keiko Ohtsuki, real estate analyst at Morgan Stanley, a US investment house, says that in spite of some price stabilisation in the six months to June, the general downward price trend is likely to continue in the medium-term. As a result, developers, enjoying

improved revenues after several years of poor earnings, are likely to be forced to further cut their prices for flats, again squeezing their profit margins.

The supply of new flats has had a significant impact on the prices of existing residential properties and on the rental markets. Buyers in Japan generally prefer to purchase new housing and low-interest loans have attracted first-time buyers from the rental market in significant numbers. In central Tokyo, housing rents are down by between 10 per cent and 20 per cent from their peak in 1990 and, with the market favouring the consumer, many landlords are willing to negotiate even larger discounts. As with residential prices,

commercial property values have also yet to bottom out. Recession-induced corporate restructuring has depressed demand for office space, in particular for high-grade accommodation in central Tokyo.

According to Nomura Data Service, a property research company, vacancy rates in Tokyo have risen to 8.9 per cent from 5.3 per cent a year ago. Development projects started at the peak of the market in the late 1980s are now coming onto the market, exacerbating the glut in office space. Office rents have also fallen by between 30 per cent and 50 per cent from their peak in 1990.

With office constructions in leading cities down 47 per cent last year compared with 1992, many in the industry, such as

the Japan Real Estate Institute, a think-tank, say it will be another 18 months before the office glut eases.

At the same time, market liquidity remains a problem, with developers still reluctant to off-load commercial real estate bought at the market peak in the late 1980s for fear of incurring losses. That is a chief reason why industry analysts believe the easing of the over-supply does not necessarily point to the recovery of the market overall.

The stagnant commercial property market remains at the core of the problems at Japan's banks, as the vast bulk of their lending was extended against over-valued land. Banks remain burdened with bad debt write-offs following their disastrous foray into property lending in the 1980s.

In response to their bad debts, banks last year set up the Co-operative Credit Purchasing Corporation. Under this scheme, banks sell their bad loans to CCPC at a discount, writing off the difference. When CCPC was set up in May last year, it bought the banks' bad debts at a 34 per cent discount based on the collateral value. More recently the CCPC has been buying banks' bad debts at a discount of 64.6 per cent.

Some market observers say the prolonged downturn of the commercial property market, and the increasing costs of maintaining land assets, may induce investors to change their investment culture, by shifting their focus away from capital gains and towards a property's income-generating potential. But such a change is likely to come about slowly.

Reluctant to sell their assets - owning land is an important status symbol to the Japanese - but at the same time forced to clear their balance-sheets, some investors are selling their holdings to affiliates or other enterprises within the same corporate grouping at artificially high prices.

Nevertheless, many Japanese companies will eventually have to succumb to the cost pressures and to abandon their wait-and-see strategy.

As Mr Akitoshi Takatsuki, a researcher at Sakura Bank, a leading commercial bank, puts it: "Companies and investors are aware of the further downside risk of the market, but they are scared to change their ways. To do so would open a Pandora's Box of problems."



**L**istening to Shakespeare's three *Henry VI* plays, you can believe that they may indeed be his earliest extant work. The verse is remarkably regular in its iambic pentameter pulse, sentences almost always reach their close at the close of a verse line, imagery is eloquent but simply wrought. There are several striking characters - including the raging Queen Margaret, the deformed and ruthless young schemer Richard Duke of Gloucester, and the contemplative but ineffectual King Henry himself - but they lack the fine-by-line psychological mobility of later Shakespeare creations. Several speeches are plainly set pieces; several scenes, too.

I say this, but I have never previously felt that way while watching. Now, however, the director Katie Mitchell has mounted a version of *Henry VI - Part Three* for the RSC, in which she has elicited an unusually contained performing style from her actors. Gone is the searing intensity associated with these plays since the famous RSC *Wars of the Roses* staging 30 years ago (starring Peggy Ashcroft, David Warner, Ian Holm, Donald Sinden) and the vivid epic style that endured through to Adrian Noble's *Plantagenets* trilogy in 1988-89. Mitchell, it seems, wants to show this play's formality of pulse and structure; wants to hold the characters' intensity of feeling within the orderly forms accorded them; wants a style labelled "Early Bard". The characteristics of this style are evenness of rhythm, a generally muted *andante moderato* way of speaking, and a studious formality of gesture.

It works - though it is close to being underwhelming. No individual performances make any special impact; the winner is Shakespeare (though his text has been stylishly adjusted, and cut), Shakespeare the historian.

This staging, which will tour, is currently at The Other Place in Stratford. Most of the cast are new to the RSC, and lack Shakespearean experience. There are times, especially in Part One, when you wish Mitchell had urged them to greater dynamic variety. And why on earth has the (or her) movement man Paul Allain (taught almost every actor the same contrived Slow Gesture? This involves taking two seconds in raising a formally extended arm to



Formality of gesture and evenness of rhythm: Jonathan Firth, Stephen Simms and Lloyd Owen

## Henry VI - the Battle for the Throne

Alastair Macaulay reviews Katie Mitchell's new production for the RSC

achieve a big pointing gesture (the way that Lapotaire does in Mitchell's 1993-94 RSC staging of *Ghosts*). The actors have also learnt how, when turning the head 30 degrees from looking at one character to another, to take two seconds about that too. And oh! De-dum-de-dum-de-dum-de-dum-de-dum: they speak their iambic pentameters as if following a metronome.

Jonathan Firth turns Henry VI's mildness into sheer dullness; Stephen Simms as Richard Duke of York is little better; and Lloyd Owen as Edward IV, despite a voice whose calm utterance is as charming as Miles Kingston's, is worse. Is Mitchell telling us that Shakespeare means these characters to be histo-

ry's pawns, not its makers? Maybe so, but he put more in their veins than she allows them. Now and then, whenever the text suggests a more developed dramatic method, Mitchell lets some characters emerge more forcefully. (Mature Bard.) Richard's soliloquies loom out with surprising modernity. Yet Mitchell has scaled him down too. Tom Smith plays him as if he were Young Wackerford Squeers in *Nicholas Nickleby*, without wit or intelligence, lasciviously gratifying himself with his mean fantasies of future power.

There is a certain amount of "realistic" business. Richard of Gloucester has one physical tick: he chews his finger manly, even

when it's clad in armour. The Duke of Exeter stammers over key concepts. And - in a time-honoured bit of RSC tradition that goes back to Aschcroft - Queen Margaret (the vehement Ruth Mitchell) retains some of her old French accent, especially some of her French Rs. But these devices are unusually laboured here. They stick out amid the widespread classical restraint, as if Mitchell were demonstrating that Shakespeare did not yet know how to make these characters more complex.

For Mitchell, this play of civil war represents a break in style from the several domestic interiors (*Vosze Shalaznava*, *The Dybbuk*, *Ghosts*, *Rutherford and Son*) that she has

recreated so finely. Rae Smith's designs are a model of expressive economy, and Tina MacLough's lighting is beautifully atmospheric in its subdued way. Latin chants, arranged by Helen Chadwick, play an important role here. This staging makes me impatient to see the RSC put on the *Henry VI* plays and *Richard III* as a tetralogy; and though I am impatient with some features of Mitchell's direction it would be interesting to see her sense of history shaping all four plays.

At The Other Place, Stratford-upon-Avon. Touring in England and abroad from September to December.

## Ballet/Clement Crisp

### Coppélia

**A**lways let your conscience be your guide. This may be sound moral advice, but in ballet it should take second place to letting music be the guide. By and large, our dancers, choreographers, producers, have been musically sensitive in the past - it was a virtue instilled into our fledgling ballet in the 1930s by Constant Lambert. (Lambert, that superb musician and conductor, that dazzling arbiter of taste, sacrificed something of his own self as composer in serving the Sadler's Wells Ballet. Without him as artistic guide and musical conscience, our national ballet would have been far less good.)

Musical things have got more brusque of late: scores maulled by obstinate creators, a plethora of junk composition, dancers ploughing through the classics as if tobogganing down a slope. There is no excuse, except arrogance and bad musical education, for the mayhem lately committed on *Sylvia* or the sound-track provided a few years ago for *Frankenstein*, or the recent bloodbath of *Don Quixote*. And in not listening carefully to the inextinguishable charm of Delibes' *Coppélia* music, English National Ballet's cast on Monday night were minimising everything they did.

ENB ends its summer season on the South Bank with this week's run of that dear and sunny masterpiece. Perhaps the hideous muddle of the Festival Hall itself - a shopping mall in Hades, with its restaurants and bars and stalls and side-shows of amateur dancing and exhibitions of the unlovely and truncheon - has percolated onto the stage. Certainly, the performance of *Coppélia* I saw, led by Agnes Oaks and Thomas Edur, was brisk, jolly, unsuited, and fatally unresponsive to the music's grace.

Delibes' score must be the guide, and Ronald Hynd's staging really knows this. Hynd was inspired by two great *Swanildas* - Pamela May,

Alexandra Danilova (his wife, Annette Page, was also enchanting). The wit and musical responsiveness of such performances echo in this staging, but briskness and peasant jollity (acceptable in its place, but an unrelenting companion all evening) now ride unrestrained through the action. I longed for delicacy, for some expansiveness of style, in almost every interpretation, at every moment.

Agnes Oaks projects her view of *Swanilda* with greater verve than heretofore. It is a buoyant but somehow unrelaxed reading. There are no problems in nipping through the dances, which she does with splendid aplomb. I wish, though, that she would lighten her reading with more innocent grace, and a less determined vivacity. The music's spirit, Delibes' mellifluous and shapely melodies, should be her guide. Thomas Edur is a faultless Frantz. Faced with a character of boundless lack of interest - the role was only intriguing when played, as it was created, by a pretty girl *en ruzmet* at the Paris Opéra - Edur lives every moment with a wonderful enthusiasm, and dances with impeccable ease. He alone warns, illuminates the evening.

The *Coppélia*, on whom much depends, was Wayne Sleep. He is too astute a player not to seize every opportunity, but it is as himself rather than as *Coppélia* that he does so. The role, and the central crisis of the story - which is the creation of life by alchemical means - is lost. From everyone else, bounce, peasant gaiety, furred jerkins, and expressions of extravagant joy. What fun they have! What fun, indeed, the audience has! I wish, though, that we might have seen what Delibes score was really about.

English National Ballet's summer season is sponsored by Nomura. It continues, with *Coppélia*, until the end of this week.

## Salzburg Festival/Andrew Clark

### The Rake's Progress

**I**t is a measure of Salzburg's underlying conservatism that, despite three years of Gérard Mortier's modernising influence, festival patrons still regard Stravinsky with caution. Caution being part of Mortier's vocabulary, he has programmed three Stravinsky stagings this summer.

The gamble seems to have paid off. After slow advance sales, *The Rake's Progress* at the Kleines Festspielhaus became a hot ticket, while a street-theatre production of *The Soldier's Tale* caught the imagination of Salzburg's tourist hordes. The most ambitious of the three is being kept till the final week - a Peter Sellars-Kent Nagano production of *Oedipus Rex* and *Symphony of Psalms*, with designs by an avant-garde firm of architects. These are worthy festival projects, but it is odd that Mortier should totally ignore Stravinsky's biggest contribution to musical theatre - his ballets.

Mortier clearly relished the opportunity to juxtapose *The Rake's Progress* and *Don Giovanni* - two dissolutes who flaunt moral conventions and are duly punished. The other point in common, of course, is a standard 18th century orchestra. But there the similarities end, and it would be hard to imagine two more contrasting production styles than the Chéreau-Barenboim *Don Giovanni* (which I reviewed last Saturday) and the new *Rake*.

Not for the first time, Mortier placed his trust in a visual artist with little experience of the theatre - someone who, he hoped, could transplant to our own times the operatic characters drawn from Hogarth's pictures. Jörg Immendorff responded by identifying Tom Rakewell with his own fate as an artist - prey to ideals and idle dreams, lust and consumption, devilish pacts and their inescapable consequences. The result was an entertaining exercise in artistic licence, colourful but often unrecognisable.

The stage resembled a painter's atelier, with Anne posing as a model. Tom was dressed in T-shirt and jeans, while Trulove was a Joseph Beuys look-alike (the controversial German artist was Immendorff's hero). Tom's flights of fantasy were symbolised by a model aeroplane, with wings like an artist's palette. His progress was followed by apes (the human beast), who acted as stagehands and became the inmates of bedlam. Modernist and Hogarthian paintings appeared in miniature on the back wall, and the auctioneer wielded not a gavel but a sledgehammer, with which he politely smashed everything on view.

Thanks to a succession of pictorial droppings and clear stage direction by Peter Mussbach, the story - and many of its comic and ironic touches - did not get entirely



A hot ticket: Jerry Hadley as Tom Rakewell in Jörg Immendorff's new production

lost. But the moral was wasted. It was hard to identify with characters who inhabited such a two-dimensional stage and looked the same from start to finish. There was an air of artificiality, which rubbed off on the music and led to bouts of tedium.

In most other respects, the perfor-

mance was exemplary. Under Sylvain Cambreling, the Camerata Academica was alert to Stravinsky's rhythmic wit, relishing all the harmonic twists and tricks. Jerry Hadley made a fresh-voiced, fresh-faced Tom. Despite her garish blonde wig, Sylvia McNair's Anne was purity personified. Monte

Pederson's Nick Shadow had the body of a wrestler wrapped in a business suit, but would have benefited from sharper characterisation. Grace Bumbry was a subdued Baba, Linda Ormiston the deliciously predatory brothel-keeper. The audience response was ecstatic.

## INTERNATIONAL ARTS GUIDE

### Memling retrospective

To mark the 500th anniversary of the death of 15th century Flemish artist Hans Memling, the renovated Groningenmuseum in Bruges has mounted a major exhibition.

Some 40 works dating from 1470 to 1490 can be seen, representing nearly half Memling's output. Despite the fragility of the paintings and etchings, loans have arrived from all over the world, including the early triptych of the Madonna and Child from Kansas City, the monumental Last Judgement from Gdansk and the Passion of Christ from Turin. Portraits include the "Portrait of a Man" from the royal collection at Windsor Castle and "Man with an arrow" from Washington.

Around this core the exhibition assembles contemporary furniture, gold and silversmiths' work, tapestries, manuscripts and some 50 works by 15th and 16th century artists such as Rogier van der Weyden, Stefan

Lochner and Gerard David. As well as studying Memling's training, technique and patrons, the exhibition traces the way his reputation has fluctuated over the years since his death. Largely ignored in the 17th century, he was rescued from oblivion during the romantic revival of the early 19th century, only to be forgotten again for much of the present century. The last major Memling retrospective was in 1938.

The exhibition opens today. The number of visitors admitted hourly is restricted, so advance booking is advisable: tel 050-347959 fax 050-348488.

### EXHIBITIONS GUIDE

**AMSTERDAM** Rijksmuseum The Renaissance Print 1470-1500: this superb survey includes works by Andrea Mantegna, Albrecht Dürer and Lucas van Leyden. The selection emphasises the diversity of printmaking and variety of techniques used, with devotional prints, landscapes assembled in albums, early colour prints and immense ensembles, such as Jacopo da Barberi's View of Venice. Ends Oct 30. Closed Mon. Van Gogh Museum Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay in Paris 1886-7. Ends Oct 9. Daily. **BERLIN** Ephraim-Palais Berlin Painting from Bleichen to Hofer. Closed Mon (tel 238 0900). Kuratortum The Ideal and Nature: watercolours and drawings from the Munich Lenbachhaus 1780-1850.

**CHICAGO** Art Institute Odilon Redon: 180 works by the late-19th century French painter-poet. Ends Sep 18. Goya: 100 small-scale paintings. Ends Oct 16. Daily. **COPENHAGEN** Ny Carlsberg Glyptotek Sculpture from Denmark's Golden Age: an exhibition focusing on Bertel Thorvaldsen (1770-1844) and his pupils and contemporaries. Ends Sep 20. **DETROIT** Institute of Arts John James Audubon - Watercolours for Birds of America: 90 original watercolours which the early 19th century painter made for his famous print series. Ends Oct 23. **EDINBURGH** National Gallery of Scotland Monet to Matisse: landscape painting in France 1874-1914. Ends Oct 23. Daily. **ESSEN** Royal Scottish Academy The Romantic Spirit in German Art 1790-1900. Ends Sep 7. Daily.

**FLORENCE** Palazzo Pitti Royal Treasures from Denmark: silver furniture, royal costumes and ivory dating from the era of Frederick IV of Denmark, who visited the court of Cosimo III in Florence in 1708. Ends Sep 11. **HAMBURG** Kunsthalle Masterworks from the Guggenheim Collection: 60 paintings by Picasso, Braque, Dubuffet, Bacon, Chagall, Kandinsky and Miró. Ends Sep 25. Closed Mon. **LONDON** British Museum Greek Gold - Jewellery of the Classical World: a beautiful show of intricate craftsmanship, bringing together works from the Hermitage, British Museum and Metropolitan. Ends Oct 23. German Printmaking in the Age of Goethe. Ends Sep 11. Daily. Hayward Gallery Bonnard at Le Bosquet. Ends Aug 29. Daily (advance booking 071-928 8800). Tate Gallery R.B. Kitaj retrospective. Ends Oct 9. Turner's Holland. Ends Oct 9. William Blake - Art and Revolution: an exhibition focusing on the English artist's output in the 1790s. Ends Oct 18. Daily. **MADRID** Centro de Arte Reina Sofia Gerhard Richter: 100 works by one of the key figures in contemporary German art. Ends Aug 22. Closed Tues. **MARTIGNY** Fondation Pierre Gianadda From Matisse to Picasso, Masterworks from the Gelman Collection. Ends Nov 1. Daily. **METZ** Arsenal of the Gods: more than 600 exhibits, comprising pre-Columbian jewels, ritual knives and masques. Ends Oct 2 (tel 4410 7303). **NEW YORK** Metropolitan Museum of Art Picasso and the Weeping Women: 80 paintings and works on paper from the 1930s and 1940s. Ends Sep 4. The Annenberg Collection of Impressionist and Post-Impressionist Masterpieces. Ends Nov 27. Daily. **PARIS** Musée d'Orsay Nadar, Photographs 1854-65: Nadar was a friend of writers and painters, whose portraits raised photography to a creative art. Ends Sep 11. Closed Mon. Musée Picasso The world's largest collection of Picasso's work is completed by his own collection of paintings by friends such as Braque and Matisse, and artists he admired, such as Renoir and Cézanne. Closed Tues (4271 2521). Musée Rodin This delightful 18th century town house contains the life work of the sculptor Auguste Rodin. Closed Mon (tel 4418 6110). Musée Marmottan This museum houses an important collection of paintings by Monet, including Impression-Soir levant, from which the Impressionist movement took its name. Closed Mon (tel 4496 5033). **STUTTGART** Staatsgalerie Italian Drawings 1500-1800: a representative selection of the large, high-quality Stuttgart collection, built up over the past two centuries and including work by Giambattista and Tiepolo. Ends Sep 4. Closed Mon. **VENICE** Antichi granai della repubblica China in 220 BC - The Warriors of Xian: ten of the 7,000 *Wuwei* terracotta soldiers who guarded the

tomb of Emperor Qin Shihuangdi in central China, along with copies of war chariots and weapons discovered in one of this century's most dramatic digs. Ends Sep 11. Daily (the old granary on the tip of the Giudecca). Palazzo Grassi Renaissance Architecture from Brunelleschi to Michelangelo: 250 works from European and American public collections. Ends Nov 6. Daily. **WASHINGTON** National Gallery of Art Willem de Kooning's Paintings: 75 works by America's influential abstract expressionist. Ends Sep 5. Daily. National Museum of American Art Mary Vaux Walcott: 50 watercolours by the early 20th century naturalist, explorer and artist. Ends Aug 29. Daily. Phillips Collection The Drawings of Stuart Davis: 90 watercolours, gouaches and drawings of radiant colour by the American modernist. Ends Aug 28. Daily. Arthur M. Sackler Gallery Lois Corner - Photographs: 80 large format photos depicting architecture and nature by the American photographer working in Asia. Ends next May. Contemporary Porcelain from Japan. Ends Sep 5. Daily. **ZURICH** Kunsthhaus Dada global: a large selection of paintings, drawings and collages by Duchamp, Man Ray, Ribemont-Dessaignes, Max Ernst and many others, plus posters, letters and other documents relating to the nihilistic movement founded in Zurich in 1916. Ends Nov 6. Closed Mon.

**Whitney Museum of American Art** Edward Hopper (1892-1967) and Jack Pierson (1962): the latter has selected 20 works by the former, and placed them alongside his own work. Ends Sep 11. Joseph Stella (1877-1946): more than 200 works by the American modernist. Ends Oct 9. Closed Mon. **PARIS** Musée d'Orsay Nadar, Photographs 1854-65: Nadar was a friend of writers and painters, whose portraits raised photography to a creative art. Ends Sep 11. Closed Mon. Musée Picasso The world's largest collection of Picasso's work is completed by his own collection of paintings by friends such as Braque and Matisse, and artists he admired, such as Renoir and Cézanne. Closed Tues (4271 2521). Musée Rodin This delightful 18th century town house contains the life work of the sculptor Auguste Rodin. Closed Mon (tel 4418 6110). Musée Marmottan This museum houses an important collection of paintings by Monet, including Impression-Soir levant, from which the Impressionist movement took its name. Closed Mon (tel 4496 5033). **STUTTGART** Staatsgalerie Italian Drawings 1500-1800: a representative selection of the large, high-quality Stuttgart collection, built up over the past two centuries and including work by Giambattista and Tiepolo. Ends Sep 4. Closed Mon. **VENICE** Antichi granai della repubblica China in 220 BC - The Warriors of Xian: ten of the 7,000 *Wuwei* terracotta soldiers who guarded the



## Riding tandem along UK superhighway



PERSONAL VIEW

The communications industry is facing a future of immense potential with the development of a new generation of broadband "information superhighway" networks delivering telephone, computer, television and other services. Using optical fibre and advanced electronics, these networks will enable visual and virtual reality images, speech, sounds and graphics to be communicated instantly between any two points on the globe.

Today, it can only dimly be visualised what would develop from this: a new dimension to commerce and industry; a revolution in education, medicine, shopping and leisure; quite possibly a decisive cut in the need for physical travel and thus in energy consumption, pollution and traffic congestion; and a new medium for political activity.

Telecommunications carriers such as BT have good reason to push broadband. Growth of conventional telephony is slowing. The carriers have turned to specialised international business services; but the market for these is limited and competition is fierce. Broadband for their home markets is the big opening on their business horizon.

The report on optical fibre networks by the House of the Commons select committee on trade and industry, published on July 27, is the first all-party parliamentary judgement on the UK telecommunications regime. It makes three principal criticisms. UK policy is too concerned with infrastructure and competition in existing services and needs to be refocused on broadband services; there is little sense of urgency about broadband development; and there is a lack of a clear sense of vision about what broadband could do for the UK and its people, in contrast to the type of leadership being shown in the US.

The US is seizing the high ground. The US administration has forward-looking legislation before Congress which in particular will enable cable TV and telephone companies to

compete in each other's business areas. US telecoms operators are planning to invest millions of dollars in a broadband adaptation of the coaxial cable technology traditionally used by the cable TV industry. US computing and entertainment interests are scrambling to dominate the world market for broadband applications. Japan is not far behind. The challenge to Britain and the rest of Europe is pressing.

Britain is a world leader in optical fibre broadband technology. However, it is bogged down by dispute about a regulatory ban, rooted in the thinking of the 1980s, which excludes BT from cable TV in order to protect Britain's com-

### Broadband is the big opening on the business horizon for telecoms carriers

joined cable TV and telecoms operators. There is right on both sides. The cable companies are committing large investments in reliance on this ban. But, as the principal national operator, BT has a role in broadband which should not sensibly be denied. The select committee has proposed lifting the ban on a franchise-by-franchise basis, with protection in any given franchise lasting only seven years. This is fair and workable. But even if accepted by government it would take years to have effect nationally. I suggest an alternative which would cut through the difficulties and work more rapidly.

The cable companies plan to invest £2bn just to create conventional facilities for two-thirds of the population. They would have to spend a lot more to upgrade to broadband. A national broadband network would cost BT £15bn or more. All this investment and risk would be greatly reduced and progress would be faster if the two sides co-operated to create a single national broadband network.

The classic objection to this would be that it creates monopoly and inefficiency. To

counter this I propose a new formula. BT and the competitors should form a network company which they jointly own in equal shares. BT's contribution would include its existing duct network, which is a central resource. The company would have a professional board made up exclusively of its owners' representatives.

To ensure efficiency its managing director and its top executives would be appointed by the owners on regularly renewable contracts, with stringent performance-related pay requirements. The board would control expansion of broadband across the country, in step with success in marketing. Charges and profits would be determined by a return on assets requirement, set to correspond to the upper quartile of returns being earned by blue-chip companies generally and ratified by the industry regulator, Ofcom. Profits would be reinvested or distributed by agreement between the owners. Initial investment and later investment requirements not met from profits would be found by the owners or from the market.

Anyone who wished to provide broadband services to the public, including of course BT and the present cable TV operators, would be entitled to use the network, paying standard charges to the new company. Again, charges would be ratified by Ofcom. There would be free, fair and unregulated competition for provision of services over the network.

Technical and commercial problems of inter-connecting competing networks, which are getting more difficult with no obvious way out, would be eliminated. The need for the ban on BT would disappear. The way would be cleared for broadband services to develop freely by competition to their natural commercial level.

John Harper

The author was the last public-sector managing director of BT's inland operations. He is now senior partner of the Lutington Group of telecommunications advisers.

The British author, P.D. James, recently wrote a novel called *The Children of Men*. It is set in England in 2021 and describes how infertility has spread like a plague. The human race faces extinction as scientists try to reverse the trend. At the end of the book, a woman gives birth, but whether this is enough to save the human race is left open.

German demographers and doctors could identify with this work of fiction: five years since the collapse of the Berlin Wall, the birth rate in east Germany continues to plummet.

Mr Horst Halle, head of the maternity department at the Charité, east Berlin's largest hospital, first noticed the trend in early 1990. "You just had to look at the statistics," he explained. "Before 1989, there were about 16,000 babies born each year in east Berlin. Today, that figure has slumped to 6,800, a decline of about 60 per cent."

"In the Charité itself, we used to record about 2,200 births a year. Today, we have fewer than 1,800, and we are doing better than most maternity hospitals in east Berlin."

Such an unprecedented fall in the birth rate would have shocked the former communist regime in East Germany. It prided itself on its wide range of social services aimed at providing women with excellent childcare facilities to encourage them to have children.

Then, day-care centres were free. Women could take a year's paid maternity leave and return to a guaranteed job, or take off three years with generous state support and still have the same job to go back to. Indeed, more than 90 per cent of the female working population were employed, compared with 49 per cent in west Germany. By the age of 21, east German women started having children, unlike their west German counterparts, who generally started a family in their mid-to-late 20s.

Despite these incentives, however, the birth rate in east Germany was relatively low compared with most other east European countries under the communists. Mr Jürgen Dorbritz, a demographer at the Federal Statistics Office, says: "What we are now seeing in eastern Germany is a birth

## Children neither seen nor heard

A steep fall in the birth rate means demographic worries for east Germany, says Judy Dempsey

rate which is falling from a low base. That is the worrying aspect. That's what makes the statistics so extraordinary."

In 1989, there were 198,922 live births in east Germany, the equivalent of 12 births per 1,000, or about 1.6 children per family. This was the same as in west Germany. By 1993, the number of east German births had fallen to 79,226 - or about 60 per cent of the 1989 rate - the equivalent of 0.8 children per family, or only half the west German level.

"We just don't know how long this trend will continue. One thing is certain. There will be very few children born between the years 2015 and 2020 because of the lack of women of child-bearing age. Can you imagine how difficult it is going to be to pay for the number of old people in our country?" said Mr Dorbritz.

According to the latest statistics from the German Association for Pension Insurance, the number of people under the age of 30 in east Germany will fall from 3.84m in 1993 to 2.6m in 2020; the number of people aged between 20 and 60 will fall from 8.7m to 7.6m; and those over 60 will rise from 3m to 4.13m. The percentage of pensioners per 100 contributors to the state pension insurance system will rise from 26 per cent in 1993 to more than 50 per cent by 2020.

Mr Halle, who has worked in the Charité for 28 years, believes there are several reasons why east German women are remaining childless. "Demographers tend to ignore the fact that we had been expecting a sharp fall in the birth rate in the year 1995, because of the east German abortion law of 1972 made abortion available on demand. We knew we were not going to have many child-bearing women in the mid-1990s," he explained. In 1972, the birth



Endangered species? Fewer east Germans are having babies

rate fell to about 6 per 1,000, climbing back to about 12 births per 1,000. Today it is fewer than 5.1.

But Mr Halle also believes that the process of German unification itself has had a profound social effect on east German women. "A young east German woman knows that if she becomes pregnant, the chances she will find a job are now far less, especially given the high level of unemployment," he said.

East German women have borne the brunt of unemployment, which is officially 16 per cent of the working population, excluding those on short-time work, early retirement schemes, or job creation programmes.

By the end of the first quarter of this year, more than

790,000 east German women had lost their jobs, representing a female unemployment rate of 23 per cent. In west Germany, 1.1m women, or 9.3 per cent, are out of work. "East German women today have freedom of choice, but they have lost their status in society," said Mr Dorbritz.

The other pressure arising from unification is that many east German women have had to seek new qualifications, retrain, or change jobs more often, unlike the former days when a job was for life. "There is no more security. The widespread sense of uncertainty has played a major role in the decline of the birth rate," said Mr Dorbritz.

The freedom to travel has played its part in the decline of the birth rate as well: young

east German women have an unprecedented chance to go abroad before they settle and start a family.

"There was hardly anything else to do before 1989," said Mr Dorbritz. "East German society was geared towards encouraging young women to procreate. All those social planks of free kindergartens, both parents in a job, heavily subsidised or free children's clothes and shoes, have now disappeared."

Greater mobility and open borders have led to a sharp rise in migration from east Germany to west Germany. More than 1.2m from a population of 17m east Germans went to live in west Germany between late 1989 and early 1991.

"Many of these people were young and skilled," said Mr Nicholas Eberstadt, a demographer at the American Enterprise Institute for Public Policy Research. "Of the overall drop in the birth rate, roughly one-ninth can be attributed to the sheer decline of east Germany's population during those two years."

Staff at the Charité hospital know that, unless the birth rate increases, the obstetricians, doctors and nurses could be without a job. "We have 2,000 maternity beds here," said Mr Halle. "Before unification, we were dealing with more than 2,200 women a year. If we cannot account for all the beds, we will be under pressure to make savings. That means cutting jobs."

But his main concern is the kind of society which will evolve in east Germany in the next century. "The prognosis is very bad," said Mr Halle. "I do not know how we are going to feed the elderly. Who is going to pay for them? One answer might be to allow immigrants into the country under a quota system to replenish the population - a solution advanced by some liberals."

One thing is clear. Mr Eberstadt believes that, if the present trends in east Germany continue, it will be virtually impossible for what he calls "generational replacement" to occur.

"For generational replacement, eastern Germany's women of child-bearing age today would have to give birth to an average of about 2.07 infants over the course of their lives. They are now having 0.8 children, less than one birth per woman per lifetime. This is not enough for a net population replacement."

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Mad pursuit of deeply flawed power concept

From Mr Hugh Sharman.

Sir, "Coal production is falling from fashion - and production is down - in virtually all European countries," says Michael Smith ("Coal cleans up its act for a power struggle", August 3). This is for the very simple reason that indigenous production is relatively uneconomic. The Canute-like efforts of the Spanish socialists to maintain coal production in the Puertollano region, underwritten by the long-suffering Spanish consumer and aided by pork barrels from the European Commission, which itself is maintained by long-suffering tax payers, cannot alter the facts that IGCC (integrated coal gasifier with combined cycle) is a deeply flawed concept. The flaws are its cost and efficiency relative to lower cost and unglamorous conventional plant.

Here in Denmark, the fuel conversion efficiency of 1992-commissioned, squeaky-clean, super-critical but conventionally fired coal plant is already 46 per cent, 16 per cent better than any figure ever acknowledged in any of the FT's articles for the "best coal-fired power stations". High-quality coal, at a landed price well below \$10/GJ, is imported from all over the world.

As materials for boilers and designs for steam turbines continue to improve, the efficiency of the conventional coal-fired steam plant by the end of this

decade will, in Denmark, continue to stay ahead of anything foreseen by the IGCC - and at much lower first cost! In fact, a 450 MW unit is being planned for commissioning by 1998, not far from my home here in Denmark, which will convert coal to electricity with a conversion efficiency of 48 per cent. In combined heat and power mode, it will be around 90 per cent efficient.

New, better and cheaper methods of flue gas cleaning demonstrate acid rain emissions from low-cost coal at levels comparable to those from IGCC. While current events in Nigeria and Algeria, together with continuing instability in the Commonwealth of Independent States, underlines the madness of the European-wide "dash for gas" in power generation, continued pork barrel by politicians and manufacturers, and the interference in the market mechanisms by European Commission amateurs, will leave our children dangerously exposed to a squeeze between high-priced or even unobtainable gas, obsolete, inefficient coal-fired plants and taxpayer-subsidised, technological monsters like IGCC. When are we going to wake up to reality?

Hugh Sharman, managing director, Imvoco (Denmark), Toldbodvej 12, DK-8720, Hals, Denmark

### Mysterious analysis of Italian bond performance

From Mr M Masi.

Sir, We are flattered by the attention that the FT dedicates to the Italian bond market. One of your columnists, Barry Riley, seems to be particularly intrigued and amused by the Italian Treasury operations, especially with regard to our 30-year bond. For example, he defined last November's launch of this bond as a curious phenomenon. He implied that no investor with any good sense would hold this paper to maturity. In fact, he argued, even if the Italian government were to repay this bond in 2023, that the money would hardly be worth a cup of espresso ("Italy adds another dimension to debt", November 17 1993). Although we value a good cup of coffee highly in Italy, we did not take that as a compliment.

Recently, while commenting on the French financial situation ("Airline cracks in the French financial facade", August 3), he reminded FT readers of how wise his judgment on the Italian 30-year bond had been. Reason: the yield of that bond had gone up from under 10 per cent (last November) to about 11½ per cent (in early August).

At this point we started wondering how Mr Riley values the success of a bond. Certainly he could not simply judge, as it appears from the article, on the basis of gross yields, taken out of context. Mr Riley must

have some benchmark in mind against which to measure the performance of the Italian 30-year bond. We were puzzled.

Could he be comparing the performance of 30-year Italian bonds with that of comparable bonds issued in other countries? No. Thirty-year bonds worldwide, like all other medium- and long-term bonds, have experienced a substantial increase in their yield since the beginning of the year. The Italian bond is not unique in this respect.

Could he instead be looking at the performance of 30-year bonds relative to other Treasury bonds of different maturity? No. The spread between 30- and 10-year bonds in Italy moved well within the range displayed by the other major countries. We have run out of ideas: Riley's analysis must be much more sophisticated than our own simplistic way of thinking.

Like several of my colleagues at the Treasury, I am about to go on holiday. We are all relieved to learn, however, that Riley's column will resume on September 14; well after we will be coming back from our vacation. This way we will be sure not to miss any of his insights. One day we hope to understand them.

M Masi, head of press office, Ministry of the Treasury, Rome, Italy

### Wrong purchasing approach

From Mr James Ensor.

Sir, Your report, "Whitehall could save £130m on consultancy" (August 5), highlights an important weakness in government purchasing. Matters have been getting worse rather than better. The Department of Trade and Industry recently abandoned its long-standing central computer data-base of consultants because "departments know who to contact". This inevitably means yet more concentration upon the generally expensive, entrenched suppliers listed in your table.

It is fashionable to attack the European bureaucracy. But purchasing consultancy appears to be handled better in Brussels and Luxembourg, where most director-generals

maintain computer databases and all projects are open to competitive tender. Significantly, the largest firms obtain a far smaller share of this business, and it is simpler for potential bidders to find out about projects being mooted than with UK departments.

The Cabinet Office report does not appear to have addressed the increased cost of using committees (often of eminent retired industrialists) to assist departments in assessing tenders. In our experience, remuneration of these experts can exceed sums paid to a consultancy for doing a project.

James Ensor, Strategic Vision, Vicarage House, 53/60 Kensington Church Street, London W8

### Better effort

From Mr Roland C Shaw.

Sir, Your correspondent, Lucy Kellaway, will be disappointed if I do not write to complain about her very fulsome article, "Prime of life at Premier Oil" (People, August 8). Frankly, I was less than pleased by her quotation from a discharged employee. But, all in all, it was one of her better columns. However, what really was libellous was the caricature which bore no resemblance whatsoever to ...

Yours faithfully, Roland C Shaw, 23 Lower Belgrave Street, London SW1 0NR

### Different incident

From Mr John M Kleberg.

Sir, The US may remember the Mayaguez incident, but Jurek Martin ("Few tricks left", August 8) clearly does not; the ship was seized not by North Korea, but by Kampuchea (as it was then). I presume he has conflated it with the Pueblo incident?

John M Kleberg, assistant curator of modern coins, The American Numismatic Society, Broadway at 153th Street, New York, NY 10032, US

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## FINANCIAL TIMES

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Friday August 12 1994

## Thinking of tomorrow

Struggling to pass even a much-diluted version of US health reform, President Bill Clinton will not want to be reminded of the need for deeper change. But this week's report from the Karpman Commission on budgetary reform offers just that. As it stands, the country's tax and benefit system implies a burden on younger Americans that is both unsustainable and unjust. Unfortunately, it is also unlikely to be speedily redressed.

Wrong from President Clinton in return for Senator Bob Karpman's vote in last year's budget battle, the Commission will only present its final recommendations in December. But the interim report, published this week, unkindly clarifies how little the 1993 package improved the country's long-run fiscal health. After 1993, the federal deficit will begin to rise again. As the Commission points out, interest payments and social benefits will consume nearly three-quarters of all federal revenues by 2003 and 100 per cent 10 years later. By 2030, total federal expenditures are projected to exceed 37 per cent of GDP, compared to just 22 per cent today.

Much of the rise will be driven by the ageing of the population, a burden on future workers for which all industrial countries must be prepared. Shouldering it in all cases will require three things: a high national savings rate, rising productivity of existing workers, and a well-structured tax and benefit system. The US fiscal dilemma is more pressing than that of many countries, despite the fact that its population is ageing relatively slowly, largely because its record on all three has been deteriorating.

## Fiscal burden

Some steps have been taken, but these fall far short of what is needed. The Social Security Act of 1983 established a fund to help pay social security benefits to baby-boomers when they begin to retire in the next century. But the trust will run out by 2030. In the meantime, the money saved is effectively spent on reducing the headline federal deficit, which will, in any case, rise in line with other obligations, such as Medicare.

The fiscal burden will have to be reduced. That means spreading

the cost of ageing more equitably, both across generations and within them. The current system falls on both counts. Thanks to the current rules of the social security system, payroll taxes must mostly be the cost of providing benefits to today's retirees that are 2 to 5 times as great as their contributions would have earned in a private pension system. Moreover, although two-thirds of direct federal benefits go to people over 65, less than a fifth goes to those below the poverty line.

## Sensible entitlement

Sensible entitlement reform would continue the efforts, begun in 1983, to make today's workers meet more of the costs of their future retirement. But it would have to target future benefit payments by means-testing a good proportion and ensuring that all are taxed, just as non-retired incomes are taxed. Less than a quarter of entitlements are currently means-tested. Tax exemptions must be similarly reassessed: these disproportionately favour the well-off and cost \$400bn: half the total cost of the entitlement system.

It is hard to exaggerate the political difficulties involved in passing such reforms. Owing to its varied membership, the Karpman commission's recommendations are unlikely to be sufficiently ambitious. But if, as he claims, Mr Clinton wishes to boost American long-term economic growth through public investment, serious tax and entitlement reform is the only possible route. Without it, there is no room for higher spending elsewhere, however justifiable.

On recent evidence, the coalition in favour of cutting government expenditures is fragile, at best. And, when the Commission reports in December, Republicans may be fresh from a strong showing in November's elections, and unwilling to grant Mr Clinton any legislative triumph. As far as budgetary reform is concerned, he is also unlikely to make the attempt. First, as ex-chairman of the council of economic advisers Herbert Stein once said, "the American public will have to make it safe for politicians to do the right thing." Thus far, they have not done so.

## Littlechild underpowered

The privatisation of the power industry four years ago has, in many respects, proved a great success. Electricity companies are running a leaner system which is much more responsive to consumers' needs and delivering cuts in real prices. But this impressive performance has been marred by the excessive rewards which have gone to two groups of people: managers and shareholders.

Professor Stephen Littlechild, industry regulator, has no remit to tackle the extravagant remuneration packages awarded to executives, almost regardless of performance. He can and yesterday did, take action to improve the price regime, which has allowed shareholders to earn far larger returns from the monopoly businesses than thought possible four years ago.

The review was never going to be an easy task, because the balance of reward between shareholders and customers had slipped so far in favour of the former. Dividends have greatly exceeded the City's predictions, and share prices have, in some cases, risen by as much as three times in value. Although domestic customers have seen electricity bills fall recently, this owes more to the decline in generation costs than to price regulation. The electricity companies have passed virtually all of the benefits of their improved efficiency through to shareholders, thanks to price formulae which were devised by a government more concerned with obtaining good privatisation proceeds than with protecting the interests of consumers.

## Partial success

With the initial balance so far out of kilter, it is not surprising that Prof Littlechild's success yesterday was only partial. On the face of it, he has been quite tough. He is proposing to force the companies to make a once-and-for-all cut of between 11 and 17 per cent in their distribution charges (which account for about a quarter of electricity bills), and then limit future increases to 2 per cent below the rate of inflation for a further four years. Together, these actions should produce steady real declines in household electricity bills up to the end of this century.

Yet stock analysts were calculating yesterday that the com-

panies will still have sufficient earnings and borrowing capacity to sustain real dividend increases of at least 6 per cent a year for the foreseeable future. If that turns out to be the case, it is bound to raise questions about the effectiveness of Prof Littlechild's new regime.

## Efficiency gains

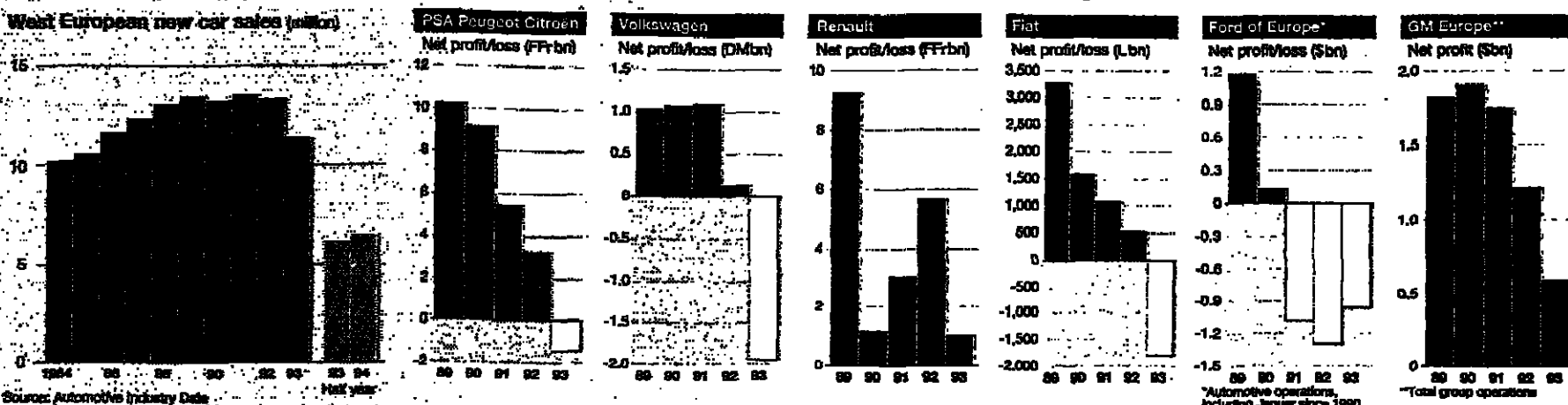
One reason why excesses may continue is that the potential efficiency gains in the electricity industry remain far greater than was ever imagined at privatisation. Even though companies have shed thousands of jobs and reduced their operating costs by impressive amounts, they are still only part-way through the cost-cutting process. Indeed, in the cat-and-mouse game that is inevitably being played between regulated companies and their regulator, there is an incentive for management to underplay the scope for rationalisation in order to secure softer price targets.

There are other factors as well. Most electricity companies have paid off their debts, which means that there is considerable capacity for gearing up. The companies are also about to sell off their price assets, the National Grid Company, which will enrich their coffers still further. And if the much-predicted shake-out of the industry materialises, there will be efficiency gains from mergers and takeovers too.

Prof Littlechild has to ensure, of course, that his price regime does not damage the electricity industry's ability to deliver a vital service and maintain improvements. But all these factors indicate that there is little danger of this: indeed they constitute a case for setting more demanding targets than he did yesterday.

Now that the deed is done, however, it would be a mistake to add a threat to reopen the price review, within the designated five-year period, if the electricity industry were once again to offend public opinion with the size of its earnings and salaries. That would only create inhibiting uncertainty. Ultimately, the country's interest lies in having the most efficient and electricity industry possible, and that can best be achieved by allowing managements to exceed their targets if they can, rather than threatening to confiscate any excess gains. The pity, though, is that the targets are not tougher.

## European car market: after heavy losses, the road ahead looks brighter



The grinding of gears has been harsh, but gradually Europe's automakers are climbing out of the worst recession of the post-war period.

Four of the big six volume car-makers in Europe crashed into heavy losses last year, as new car sales fell by more than 15 per cent to 11.4m, the lowest level since 1985.

While the leading European car producers are still struggling to stem the flow of red ink with drastic restructuring measures, their share prices have, however, been rising sharply for the past 18 months. In the first half of this year new car sales have also begun to flicker back to life.

The automotive sector was the worst-performing area in European stock markets over the past seven years, according to the stockbroker James Capel. This year it has been the strongest, and had outperformed Capel's European JC index by 20 per cent by early August.

Fiat, which incurred the biggest loss in its 56-year history last year and is paying no dividend on its ordinary shares for the first time since 1947, has outperformed the Milan market by 38 per cent in 1994.

PSA Peugeot Citroën with its first loss last year since 1984, has outperformed the Paris bourse by 20 per cent, while Volkswagen, which had a group loss of DM1.4bn last year, has outperformed the Frankfurt market by 22 per cent.

Though share prices started to rise early last year, new car and commercial vehicle sales were still plunging precipitously. But some optimism is finally beginning to appear. New vehicle sales started to pick up during the first half of this year, arousing renewed confidence among vehicle makers and their suppliers that recovery is under way.

"We now expect that 1994 will turn out to be a much better year than we thought likely at the end of 1993," says Sir David Lees, chair-

## Rapid gear change to stay in the race

European carmakers are recovering from recession, but are they sufficiently competitive, asks Kevin Done

man of GKN, one of the leading UK automotive components suppliers.

In the first six months, new car sales in west Europe have risen by 6.8 per cent to 6.5m. The upturn has been led by the UK, France, Spain and Scandinavia.

"Western European markets have evidently passed through the nadir of demand, with many markets now recording quite high rates of expansion," says Mr Bernd Pischetsrieder, chairman of the management board of BMW of Germany.

With its heavy fixed costs the auto industry is sensitive to changes in sales volumes. As demand picks up, allowing plants to be run at higher production volumes, profits should respond accordingly.

"Assisted by a major shedding of labour, savings in purchasing costs and the start of a recovery in sales, profits now look set for a strong recovery, and we are predicting that earnings will reach new highs in 1996," says Mr Bob Barber, automotive expert at James Capel.

The turnaround is not without pain, however. Recession forced plants to close in the face of severe overcapacity and tens of thousands of jobs have been eliminated.

Ford of Europe, which has reduced its workforce (excluding Jaguar) by 15 per cent, with the loss of 15,100 jobs since late 1992. Mercedes-Benz, the car and commercial vehicle subsidiary of Daimler-Benz, Germany's

largest engineering group, cut 14,700 jobs from its domestic workforce in 1992, a further 11,000 last year, and it is planning to cut another 8,000 jobs to bring its workforce to 151,000 by the end of 1994.

Volkswagen reduced the workforce at its six domestic plants (excluding Audi) in the past three years by 27,000 to about 102,000 by spring. Higher productivity and reduced sales volumes mean that it still has about 30,000 surplus employees. For 1994 and 1995, it is operating a pioneering pact with German trade unions, allowing a big cut in pay and working hours (to a 28.8 hours week) to stave off even more radical job losses.

Most carmakers believe that they have turned the corner. In 1993, the scale of which took the industry by surprise. "No source had predicted the scale of the disaster until well into the year," said Mr Gianni Agnelli, Fiat chairman recently. After last year's record loss of L1,783bn Mr Agnelli says the company's full-year result should "be better than break-even".

Past responses to recession have not been enough this time round, however, and carmakers have had to revamp their strategies.

The European motor industry is undergoing a hectic transition, as

the European Union moves to become an open car market with the removal of all quota restrictions on car and light commercial vehicle imports from Japan at the end of 1999. European car makers are also in a race to become globally competitive. Their rivals in North America - in particular Chrysler and Ford with GM bringing up the rear - have already made huge progress in closing the competitive gap on the Japanese producers.

The share taken by Japanese carmakers in west Europe may be down this year as they have been battered by the strength of the yen, but it is likely to be only a temporary respite. Japanese penetration is still forecast to rise to about 15 per cent by the end of the decade.

Incursions into the European market are also growing from North America, both from the big three US carmakers and from Japanese assembly plants in the US.

European carmakers are fighting back with radical changes of strategy. For instance, Mercedes-Benz is transforming its new product strategy. Having accepted the unpleasant truth that its luxury cars were "over-engineered" and that it could end up being "priced out" of world markets, it is planning to launch vehicles into several new segments of the world market by the late 1990s, including a small family car sized between a Volkswagen Golf and a Ford Fiesta, and most surpris-

ingly a micro compact car for urban commuting that it is developing in a joint venture with SMH, the Swiss maker of Swatch watches.

Restructuring is taking on new forms, as car makers dispose of in-house components operations to outside suppliers to allow themselves to concentrate on the core operations of the design, development and assembly of vehicles. In its boldest move in this direction Fiat is transferring a components operation with more than 700 employees to GKN, which is to invest £50m in a new plant in Italy.

Belatedly, European makers are also closing yawning gaps in their product armouries. Volkswagen, Ford of Europe, Fiat and Peugeot are all launching their first MPVs (multi-purpose vehicles like the Renault Espace) into a fast-growing sector of the world market until now dominated by Japanese and US producers.

Such responses may not be enough. Standard & Poor's, the US credit rating agency, warns in a recent report that "European auto industry fundamentals are becoming increasingly difficult for the volume automakers". It says that Europe's car market is becoming "more subject to volatile cyclical fluctuations" as European economies converge. It forecasts that long-term growth in new car demand will slow, with the main markets "approaching saturation".

The European industry will "remain beset by significant excess production capacity", while intensifying competition for market share has led to rapidly rising marketing costs and aggressive discounting. European automakers' "relatively limited" presence in other regions of the world leaves them highly vulnerable to competitive conditions in western Europe.

It is a catalogue of shortcomings that may temper the optimism of investors that have sent automakers' share prices soaring in recent months.

## Jurek Martin calls for an end to the closed world of the White House press corps

## Clinton's cling-ons

It was only a single-sentence paragraph, about the presidential trip to Europe in June, but, to the dyspeptic eye, it leapt out of the page. The pen was wielded by Maureen Dowd, as elegant a writer as any on the New York Times. Her target was the cellular phone-carrying yuppie on the White House staff supposed to look after the travelling media.

"Another day, the White House marooned 24 reporters and staffers in the misty British countryside for 12 hours, unable to figure out a way to get our group 100 miles from Cambridge to Portsmouth, the next stop on the president's schedule."

It is the presumption - that it was the White House's fault - that gets the goat. For it means the English-speaking White House press corps no longer has the capacity or responsibility to move itself, using public or private transport, a short distance across a country which uses much the same language and credit cards. Ms Dowd added, with self-deprecation, that even using the phone was a problem as "the instructions... were in British".

Michael Lewis commented on the same trip for the New Republic as someone who is not a regular pack

member. He wrote: "To strike out on one's own, it turns out, is in violation of the code of White House correspondents. No matter how hard I try, a senior White House journalist explains to me, I will never escape 'the womb'."

This is seriously worrying, or ought to be. Pack journalism is bad enough, but surely cosseted pack journalism, divorced from the realities of life, is worse. The womb, also known as the steel cocoon, can only provide a warped view.

The White House press corps may be the most egregiously privileged and insular, but its attitudes are hardly unique. The gaggle of British soccer hacks covering the World Cup finals declined to take advice on a simple way to enter the Rose Bowl - namely via a public gate - insisting instead on the long lines of the media entrance because FIFA officials required it and could thus be blamed for the delay. It had to be somebody else's fault.

The Westminster lobby, the Japanese press clubs, even, presumably, the cliques (or is it cliques?) of bal-



Things which never would be missed

let critics take pride in their exclusivity and privileges. The only differences are the Americans do it on a grander, if not more efficient, scale and do not exclude those not from US news organisations from holding a White House press card (on the basis of this column, the FT may soon be issued a job lot).

The tendency to bite the hand that feeds (and carries the luggage,

and books the hotel rooms and provides the transport and, oh, also briefs) is perhaps most pronounced in the White House baronage. A colleague on the president's most recent trip reports how a famous network correspondent went ballistic in Bonn when a bus driver had problems negotiating a tight turn, so risking losing the convoy.

In her tantrum, she seemed not to have realised the improbability of a German bus driver not knowing his way to the only local airport (Cologne) big enough to handle Air Force One and the 747 "zoo" plane carrying the press (first class reserved for the president's, naturally, business class for the US writing hacks, most foreigners; and staff in the back).

Now, being a White House (or Westminster) correspondent is not the easiest feat. The compensations of ample air time and front-page space do not necessarily offset the long hours, cramped working conditions and the frustration of not being able to roam freely throughout government. It sounds glamorous but often is not.

The simple solution is to let the sun shine in. It may be impossible to abolish the White House press corps or its international counterparts, and it would be counterproductive not to arrange adequate facilities for them to file their stories. But let them travel on their own, set on their own and book their own hotels.

For one thing, it would be cheaper. The White House gets good discounts on hotels but charges roughly 1½ times the first-class air fare, and bills for luggage handling, too. It would also free the White House staff to do something sensible. But, most to the point, it would reintroduce the media to those who watch TV and read newspapers.

In the Washington Post recently Henry Allen suggested modern journalists, now so much part of the establishment, were losing touch with their roots. Were the newspaper industry to face the Titanic's fate, he wrote, "maybe if they started having more fun and less respectability right now, if they had more product and less by-product, more output and less input, more craft and less profession, they might not go down at all".

## OBSERVER



"Stop calling me Dad"

they set up a robust campaign backing the continuation of field sports.

Banks, wrongly as it happens, claimed that the two years were contravening party policy. "I am not going to listen to people telling me how to win votes who could never get elected to anything themselves," he barked.

Plenty of the party's more famous extra-parliamentary supporters are right behind the peers. Writer Penny Mortimer was heard to complain recently that the Tony Banks breed of MP had become "urbanised" and was in danger of losing the votes of the party's rural supporters.

Film producer David Puttnam is

another field sports type, and even Sam McCuskie, former general secretary of the National Union of Seamen, turns out to be a part-time hare coursing.

No doubt Blair, in his wisdom, will set his sights on less controversial targets - full employment, say, and the statutory minimum wage.

## Not so sparky

People who criticise regulators for inadequately explaining the terribly important decisions at which they arrive might care to glance at Professor Stephen Littlechild's magnum opus - as a model of how not to go about things.

Much of the electricity price review is written in the pseudo-approachable first person. The text runs to 118 pages of analysis and tables. And the appendix contains a four-line formula replete with Roman and Greek symbols.

## No kidding

General Motors has only itself to blame for the presence in this world of another potential antagonist.

Ursi, wife of Volkswagen boss Ferdinand Piech and recently delivered of her third child, a jolly little chap called Gregor, says she fell pregnant last September - which she claims was also the

height of the brouhaha over GM's allegations of industrial espionage against her 57-year-old husband's newish recruit, José Ignacio López de Arriortúa. "They got us into such a tizzy that I clean forgot my pill and it just happened," she divulges to Stern magazine.

Perhaps she should consult last year's office diary. Conception apart, the big events for father Ferdinand last September were actually the sudden appearance of a whacking loss at VW's Seat subsidiary in Spain, and his abrupt scrapping of an international finance deal for Skoda, hours before it was due to be signed. The López affair was going through a rare quiet spell.

Piech himself was not distracted from his one-man crusade to counter Germany's falling birth rate. According to best estimates, the fruits of the deceptively robust auto engineer's loins now number 13.

## Skolerr-ship

An American teacher has composed an alternative history of the world made up of howlers garnered from essays written by his pupils, ranging from eighth-graders through to college students.

Apart from the passing reference to "Miguel Cervantes: he wrote Donkey Kote", Observer's favourite is the mention of Sir Francis Drake "who drummed the world with a 100-foot clipper".





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Friday August 12 1994

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Barclays says sale will allow it to focus on core work

## Thomas Cook in travel cheque deal with bank

By Michael Skapinker, Leisure Industries Correspondent

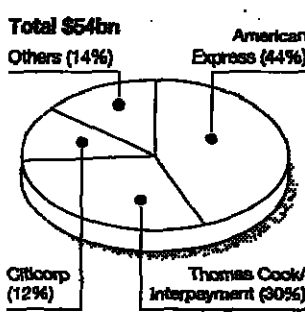
Thomas Cook, the world's second largest supplier of travellers' cheques after American Express, said yesterday it had acquired Barclays Bank's travellers cheque subsidiary, which is the third biggest supplier.

Neither side would disclose how much Thomas Cook was paying for the Barclays company, Interpayment Services. Interpayment is the world's largest issuer of Visa travellers cheques, generating annual sales of about \$7bn in 145 countries.

The purchase increases Thomas Cook's share of the \$54bn travellers cheque market from 17 per cent to 30 per cent. Thomas Cook is 90 per cent owned by Westdeutsche Landesbank, Germany's third biggest bank.

Mr Alex Jablonowski, managing director of Barclays Global Services, said the sale was part of the bank's strategy of focusing on its core businesses. Barclays, which this week announced first half pre-tax profits of £1.04bn (£1.61bn), would not say what

### Travellers cheques



profit the travellers cheques subsidiary had generated.

Mr Graham Rider, Thomas Cook's managing director of financial services, said the deal would enable the company to sell travellers cheques through many more banks than is currently possible.

Thomas Cook's travellers cheques carry its own logo, together with that of MasterCard. In Europe, the cheques also carry the sign of euro travellers cheques International (etc). Mr Rider said many banks around the world

will sell either MasterCard or Visa travellers cheques, but not both. The acquisition will allow Thomas Cook to sell Visa cheques as well as MasterCard, he said.

Mr Rider said that the Thomas Cook MasterCard and the interpayment Visa brands would continue to operate separately. They would have separate sales and marketing strategies but would use the same distribution and processing facilities.

Barclays said it would continue to sell Visa travellers cheques through its branches and customers would not notice any change. The acquisition goes some way to helping Thomas Cook close the gap with American Express, its traditional travellers cheque rival, which has 44 per cent of the world market.

A history of Thomas Cook, written with the company's co-operation, concedes that American Express invented the travellers cheque in 1891. American Express admits, however, that persuading Thomas Cook's offices around the world to honour its cheques was a crucial step towards their wider acceptance.

## Companies unprepared to cope with Aids

By Gordon Cramb in Yokohama

Most multinational companies are inadequately prepared for dealing with Aids in the workplace, according to a Harvard study.

The survey, presented in Yokohama, Japan, yesterday at the end of the 10th international conference on Aids, received responses from 27 large companies with headquarters in 15 countries.

It concluded that while nearly all had briefed managers on the issue, and two-thirds had an employee programme for Aids prevention, the application of policies was largely left to the initiative of local managers.

Training of these managers was not systematic, and big western companies appeared to be motivated as much by fear of potential litigation - whether on the part of their staff, suppliers or customers - as by any overriding concern for the well-being of their workforce. Some 30 per cent thought they would suffer direct costs through increased medical or insurance expenses.

The findings, by the Harvard University School of Public Health in the US, were announced in the final hours of a conference which served largely to emphasise the long haul ahead to any cure or vaccine.

Among the few breakthroughs unveiled were the role of the AZT treatment produced by Wellcome of the UK in reducing the risk of a pregnant woman transmitting HIV to her child, and the success of a three-drug cocktail in halting the virus - but so far only in the test-tube.

This week's event, which brought together 10,000 scientists, pharmaceutical executives, health workers and Aids activists, is the last annual conference of its kind. The next takes place in Vancouver in July 1996.

It was, however, the first such session to have been held in Asia, which epidemiologists expect will soon have the highest rate of new infections.

The Japanese government drew criticism yesterday from campaigners for an immigration policy which would exclude visitors known to be HIV positive, unless they arrived this week as a delegate. It also gained plaudits for using the conference to heighten Aids awareness among its own population.

Only a handful of Japanese are openly HIV positive, and 97 per cent of the 620 Tokyo listed companies which responded to a survey backed by the labour ministry said they had never encountered any problem related to the virus.

But the study, conducted among others by representatives of Sanwa Bank and the Nippon Express transport company, reported that 37 per cent had taken some action to counter the spread of the disease.

Of those, nine out of 10 said they had provided preventative education.

### THE LEX COLUMN

## Dividends on Offer

There was nothing remotely shocking in yesterday's review of distribution prices by Mr Stephen Littlechild, the electricity industry regulator. By demanding one-off price cuts in distribution ranging from 11 to 17 per cent, Mr Littlechild has reduced the companies' rate of return. By running down dividend cover, releasing provisions and finding additional efficiencies, though, the regional electricity companies should be able to deliver real dividend growth of at least 5 per cent - and probably more - until the end of the decade. While utilities are always prone to political interference, this looks like a more than adequate return, given the level of risk.

Exactly how well shareholders are rewarded now depends on the ability of individual companies to manage costs and cash. Offer's annual efficiency target for operating costs of 3 per cent is higher than that imposed on the water companies by their regulator a fortnight ago. But the Recs are quietly confident. And while the water companies will have to borrow to bridge the gap between cash flow and capital spending, most of the Recs will enjoy positive cash flow. All 12 companies have authorisation from shareholders to buy back shares: their timing could separate leaders from laggards.

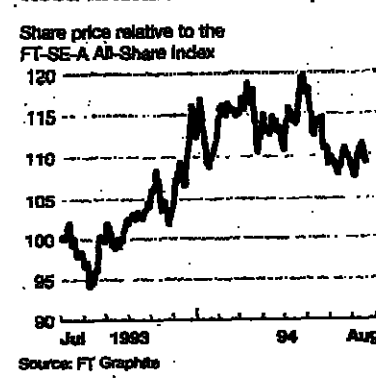
Whether the prospect of five years of positive cash flow is enough to flush out potential bidders is less certain. A predator able to cut costs faster than the incumbent management and invest surplus cash to the benefit of shareholders would certainly deserve a hearing. Given Mr Littlechild's faith in the power of market forces, it is difficult to imagine the regulator instinctively siding with the defence.

### Reed Elsevier

The trouble with highly-rated companies like Reed-Elsevier is that they have to run fast to stand still. The fall of nearly 3 per cent in Reed's shares after yesterday's interim results suggests disappointment with the pace of organic growth. The impact of last year's acquisitions, notably Official Airline Guides (OAG), accounted for £15m out of the £33m increase in pre-tax profits. But to worry too much about how much organic growth may be evident at any one stage of the cycle may be to miss the point. Reed Elsevier's longer term future depends heavily on how the group is reshaped by acquisitions.

FT-SE Index: 3138.2 (-28.8)

### Reed International



The good news is that OAG seems to be working well. The bad news is that the two large companies at which Reed Elsevier has been looking, Ziff and Mead Data, look expensive. Though Reed is generating large amounts of cash, it would not wish to see its interest cover reduced below six or seven times. It thus has around £10m to play with. It cannot afford both Ziff and Mead and needs to negotiate indicated prices down substantially. There is little danger of it overpaying, but some nimble footwork is required before the next large purchase is secure.

### Royal Insurance

Royal has trailed the top flight of UK insurance companies for so long that yesterday's half-year figures are something of an event. Pre-tax profits to the end of June were £191m. That is £10m higher than reported by Commercial Union earlier this week and only a shade less than General Accident. Yet the market values Royal at around £1.7bn, against £2.6bn for GA and over £3bn for CU. Unless Royal's earnings are significantly lower quality than those of its rivals, this relative valuation is difficult to defend.

Royal's exposure to UK domestic property insurance is certainly a reason for caution. Last winter was especially benign in terms of weather. While all the composite insurers will have to accept lower margins in the UK as rate competition increases, Royal's mix of business could lead to more volatile returns. Its performance in the US also remains a concern. Even allowing for the impact of bad weather in the first quarter, Royal is struggling

to turn the business around. If the company can start to convince on that score, though, it will deserve a rating more in line with its peers.

### Shell

As far as their views on oil prices are concerned, BP and Shell seem suddenly to have switched roles. BP, traditionally bullish, was distinctly lukewarm last week while Shell, historically cautious, now appears more upbeat. The change is curious since, as yesterday's interim figures showed, Shell benefits less than BP from a higher oil price. Not only does Shell have more downstream business, where margins tend to be squeezed when the oil price rises; it also has more exposure to high tax rate countries, which damps the earnings impact of price fluctuations.

Even allowing for that and for an undisclosed tax hit in the second quarter, the fall in Shell's exploration and production earnings compared with the first three months was disappointing. Nor was there much sign of the benefits of Shell's cost-cutting programme, but then it was always unrealistic to expect the same sort of transformation being wrought at BP, given that Shell was much more efficient to start with.

For oil price bulls, there is greater upside in BP which is also more geared to recovery in European petrochemicals while Shell will suffer more pain from the slump in east Asian refining margins. Although BP's share price has outperformed Shell's over the past two years, it still stands at a far earnings discount which is increasingly hard to justify.

### Bonds

Interest rate rises in Sweden and Italy yesterday set alarm bells ringing in bond markets across Europe. But the logic which suggests that other countries are bound to follow looks flawed. Sweden and Italy both face specific problems in reducing their budget deficits which are not replicated elsewhere.

True, their moves are a reminder that a general turn in rates is inevitable once the recovery is firmly entrenched. But despite falls of over 1 point in the German government bond market, the Bundesbank is unlikely to tighten in the short term. Indeed if currency pressures on high deficit European countries intensify, a strong D-Mark may speak for delay.

## US edges closer to sweeping reform of telecoms market

By George Graham in Washington

The US is just two steps away from the most sweeping changes to its telecommunications law for 60 years after the Senate commerce committee yesterday agreed to a bill that would allow long-distance and local telephone companies, as well as cable television companies, to enter one another's markets.

"This legislation is as important to the economy as the healthcare legislation," said Senator John Danforth, the senior Republican on the committee. "Millions of dollars hang on every comma."

But the bill still needs to pass the full Senate, and must then be reconciled with similar legislation passed by the House of Representatives in June.

The legislation would set the terms under which the seven

regional Bell operating companies - known as "Baby Bells" or Baby Bells - would open up their local telephone network monopolies in exchange for access to other markets.

The Bells now face severe restrictions on their activities under the court order which broke up the original AT&T monopoly 10 years ago. They are barred not only from offering long-distance services but also from making telephone equipment.

Although yesterday's committee vote of 18-2 suggests widespread support, several senators plan to propose controversial amendments when the bill comes to the floor of the full Senate. Some supporters of the bill fear it will not be possible to set aside enough time for debate before congressmen go home to fight the November mid-term elections.

One of the fiercest fights is expected to be over a measure that would require the Bells to manufacture telephone equipment in the US and buy most of their components from US suppliers.

Mr Mickey Kantor, US trade representative, has warned that this domestic content requirement conflicts with the US's obligations under Gatt and the North American Free Trade Agreement.

The committee yesterday defeated by 12 votes to 8 an amendment proposed by Senator Danforth to strip the domestic content rules from the bill.

The bill drafted by Senator Ernest Hollings, the commerce committee chairman, represents a delicate compromise over when the Bells will be allowed to expand from local telephone services to the long-distance and other markets.

### Markets

Continued from Page 1

to 11.26 per cent from 10.77 per cent on Wednesday. The yield on Swedish nine-year bonds rose by just over half a percentage point to 11.26 per cent.

In the UK, the price of 10-year gilts fell 1½ points, pushing the yield to 8.67 per cent from 8.42 per cent, while in Germany, the yield on 10-year bonds rose to 7.20 per cent from 7 per cent.

### Clinton threat over arms ban

Continued from Page 1

involvement "increased, not decreased".

The lightly armed but increasingly assertive Bosnian army, which would profit most from access to western heavy weapons, yesterday continued to make advances against Bosnian Serb troops. Increased movement of Bosnian government troops around Sarajevo are an increasing concern for UN forces.

However, around Sarajevo, fighting had reportedly tapered off a day after the UN threatened both sides with Nato air strikes for violating the heavy weapon exclusion zone. The first threat of air strikes directed at the Bosnians had come as the Bosnian army appeared increasingly keen to launch a fresh military campaign to take strategic roads from the Bosnian Serb forces.

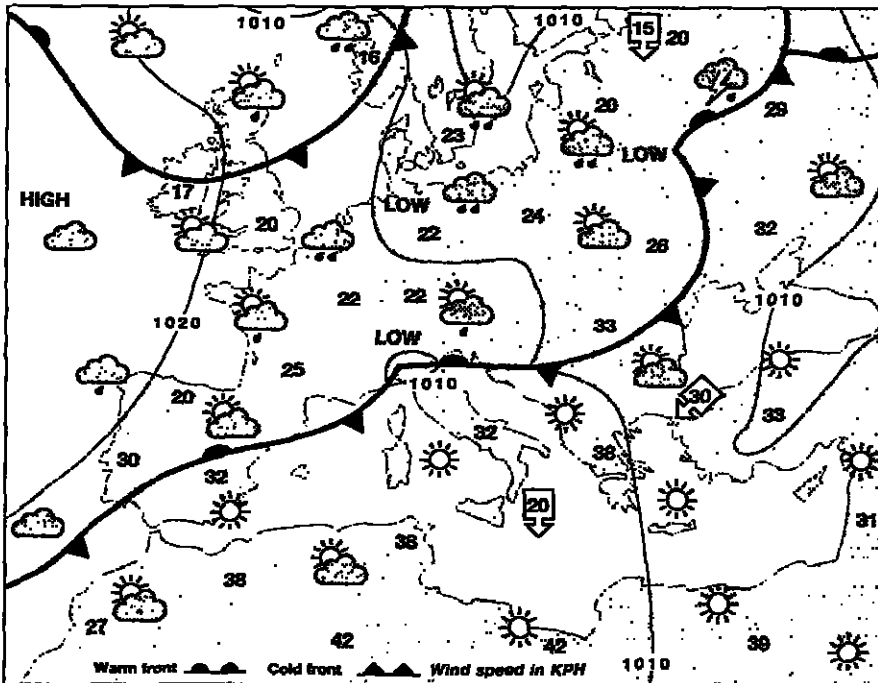
### FT WEATHER GUIDE

#### Europe today

A depression over the Norwegian Sea will direct cool, unstable air into the Norwegian coast following a rain-bearing cold front. Showers will reach the coast and there will be few breaks in the cloud. Another depression over northern Germany will trigger showers over the Lowlands, southern Sweden and the Baltics. Portugal, France and Alpine countries will have sunny periods with an odd shower. Tropical heat and sunny skies will influence the Mediterranean. Turkey and the Ukraine will have temperatures well above 30C with mostly clear skies. Thunder showers will erupt just north of the Black Sea.

#### Five-day forecast

Conditions will become settled over the Benelux this weekend as high pressure builds over the North Sea. The high will move towards Scandinavia early next week, replacing unsettled and cool conditions. The UK will have more sunshine, but with scattered broken cloud. As low pressure develops over France, there will be a warming trend from the Low Countries to the UK. The Ukraine, Turkey and Greece will notice a drop in temperatures as cool air is drawn south.



#### TODAY'S TEMPERATURES

Maximum	Beijing	fair	37	Cannes	thund	28	Faro	sun	27	Madrid	sun	31	Rangoon	drizz	28
Cebu	Belfast	fair	17	Cardiff	fair	20	Frankfurt	showers	21	Moscow	sun	31	Seoul	drizz	28
Abu Dhabi	sun	30	Belgrade	fair	27	Geneva	sun	24	Malta	sun	38	Rio	sun	30	
Accra	cloudy	30	Berlin	fair	23	Chicago	rain	28	Gibraltar	sun	31	Manchester	cloudy	33	
Algiers	fair	35	Bermuda	fair	32	Cologne	thund	18	Glasgow	fair	18	Manila	cloudy	33	
Amsterdam	thund	18	Bogota	cloudy	30	Dallas	showers	30	Hamburg	sun	22	Melbourne	rain	34	
Athens	sun	31	Bombay	drizz	31	Delft	sun	34	Helsinki	sun	24	Mexico City	cloudy	22	
Atlanta	sun	31	Brussels	thund	18	Delhi	thund	29	Hong Kong	fair	31	Miami	thund	31	
B. Aires	sun	27	Budapest	thund	27	Dubai	sun	41	Honolulu	fair	33	Milan	sun	30	
B. Jinn	fair	21	C.hagan	sun	21	Dublin	cloudy	17	Istanbul	sun	35	Montreal	fair	26	
Bangkok	fair	33	Calao	showers	38	Dubrovnik	sun	32	Islesteria	cloudy	32	Moscow	showers	21	
Barcelona	sun	28	Cape Town	showers	16	Edinburgh	fair	19	Jersey	showers	22	Munich	showers	22	
									Karachi	cloudy	32	Nairobi	cloudy	26	
									Kuwait	sun	44	Naples	sun	31	
									L. Angeles	sun	29	Nassau	thund	32	
									Los Palms	cloudy	27	New York	thund	28	
									Liebon	fair	18	Nice	sun	28	
									London	fair	24	Nicoata	sun	27	
									Lucibourg	showers	18	Oslo	sun	34	
									Lyon	thund	18	Paris	thund	24	
									Madaira	fair	26	Perth	cloudy	17	
											26	Prague	thund	23	

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## IN BRIEF

### Lac spurns bigger Royal Oak offer

Lac Minerals, the Canadian mining group trying to fend off unwelcome predators, has rejected a \$2.4bn (US\$1.73bn) takeover bid from Royal Oak Mines, the much smaller Vancouver-based gold producer. Page 14

**Hopes of increased bid boost Esab shares**  
Shares in Esab, the Swedish welding group, defied a general fall on the Stockholm stock exchange as investors gambled on a higher takeover bid from Charter, the UK industrial group. Page 14

**Asset sales lift Thomson profits**  
Thomson Corporation, the Canadian travel and publishing group, recorded a 39 per cent rise in second quarter earnings after being helped by gains from asset sales. Page 15

**Goodwill Games hurt TBS income**  
Turner Broadcasting System, the US entertainment and news group, yesterday reported a sharp drop in second quarter net income from \$31m to \$13m, following losses on the 1994 Goodwill Games in St Petersburg. Page 15

**Loans move signals sea-change on Wall St**  
Three of the US's largest securities houses have recently started to set up commercial loans units. Page 15

**SCI buys funeral stake**  
Service Corporation International, North America's largest funeral group, yesterday continued its aggressive foray into the UK burial business by buying a 3 per cent stake in Plantabrook, the sector's largest quoted company. Page 15

**Smith & Nephew on acquisition trail**  
Smith & Nephew, the UK healthcare group, is "actively looking for acquisitions", Mr John Robinson, chief executive, said yesterday. A disposal earlier this week left gearing at just 4 per cent and the company is likely to have a net cash position by the end of 1994, he said. Page 15

**BOC suffers from Forane factor**  
BOC, the UK industrial gases and healthcare company, continues to suffer from depressed sales in pharmaceuticals following the expiry of the patent on its anaesthetic gas in the US, Forane. Page 15

**Property sales help Swire Pacific**  
Swire Pacific, the Hong Kong-based property, aviation and trading group, reported a 14 per cent rise in first-half net profits, boosted by property sales and steady growth in rental income. Page 16

**Tin puzzles over China**  
The tin industry is obsessed by the question of when the Chinese government will gain tighter control over its recalcitrant tin miners. Page 26

**Bourses derailed by Swedish rate rises**  
Swedish rate rises derailed bourses after a morning on the upgrade, while Italy's increase came too late to make its impact. Page 26

## Companies in this issue

Agrobanka	14	Kahl (JA)	15
Arcaid Int'l	19	Kleinwort Overseas	19
Asa Brown Boveri	19	Lac Minerals	14
BOC	19	Matra Marconi Space	19
BT	10	Mead Data Central	13
British Bus	10	PepsiCo	14
CA	10	Pouget	11
CGP Leisure	14	Plantabrook	18
Charter	14	Reed Elsevier	19, 13
Chugai Pharm	15	Reed Executive	19
Comcast	15	Royal Dutch/Shell	19
Comcast	15	Royal Insurance	14
Creighton Land	19	Royal Oak	14
Daily Crest	19	SCI	18
Derby City Transport	19	SEI	19
Division	19	Samsung Electronics	19
Drayton Far Eastern	19	Scholes	19
Eastman Kodak	19	Select Appointments	18
Elavest	19	Shenke & McEwen	18
Equifax	19	Smith & Nephew	19
Esab	14	Sotheby's	18
Ferguson Int'l	19	Swire Pacific	16
Flat	11	Taylor Woodrow	19
Fokus Bank	11	Thomson Corp	15
Ford of Europe	14	Tiphook	19
Foreign & Colonial	11	Torrey Hillier	7
Pyrites	19	Trans Union	19
GPA	18	TransAtlantic	18
Gap	18	Turner Broadcasting	15
General Motors	11	UBS	19
HK Electric	19	Unic	19
Hanson	19	Unic Communications	16
J.D. Wetherspoon	19	Veba	19
Johnson Cleaners	19	Volkswagen	11
KLM	14	Walco	19
		Wentley	19
		Ziff Communications	13

## Market Statistics

Annual reports service	29-29	Foreign exchange	34
Benchmark Gilt bonds	15	Gilt prices	15
Bond futures and options	16	Life equity options	Back Page
Bond prices and yields	16	London share service	29-29
Commodity prices	25	London trade options	Back Page
Dividends announced, UK	24	Managed funds service	30-34
S&P currency rates	34	Money markets	34
EURODOLLAR prices	16	New and bond issues	16
Road interest indices	16	Recent issues, UK	27
FT-A World Index	Back Page	Short-term interest rates	34
FT-100 Index	Back Page	US interest rates	34
FTSE-100 Index	Back Page	World Stock Markets	35
FTSE-100 Index	Back Page		

## Chief price changes yesterday

FRANKFURT (DM)		Immunobionics	787	+ 12
Alto	1035	Phila	623	- 11
Bayer	940	Alcatel	888	- 10
Kauffert	527	Dr. Forster	1173	- 21
Wolfs	375	L'Oreal	902	- 22
Phila	706	Protonics	902	- 22
Deutsche Bank	740			
Marathon Van Veen	740			
Wolfs (VSE)				
Alto	399	+ 2%		
Cap Stone	526	+ 1%		
Leifur Dev	41	+ 4%		
Marconi	554	+ 14		
Neutrogena	285	+ 4		
US Bank	55	+ 1%		
PARIS (FFr)				
Alto	1206	+ 22		
Cap				

New York prices at 12.30.

LONDON (Pence)		Phila	307	- 10
Bayer	256	+ 14	Asahi & Hatch	18
Bullfinch	189	+ 34	Auton	18
East Mid. Elect	682	+ 40	BOC	714
Enwick	17	+ 6	Can. Accident	30
Heater Equip	84	+ 6	Gen. Accident	30
Leifur Dev	546	+ 61	Johnson Corp	287
Marconi	34	+ 21	Marney Danks	401
Neutrogena	285	+ 13	RAC	971
US Bank	104	+ 13	Rail Time Cost	148
Shenke & McEwen	87	+ 13	Rail Time Cost	148
Midland	714	+ 31	Rail Time Cost	148
Southern Elect	418	+ 21	Sewer Treat	549
Taylor Tech	28	+ 8	Shell Trans	718
Typhook	28	+ 8	tyton	714
UNIC				

## Anglo-Dutch publisher plans acquisitions and New York listing as profits rise 12%

### Reed Elsevier seeks to raise profile in US

By Tim Burt in London

Reed Elsevier, the Anglo-Dutch information and publishing group, yesterday said it was considering making a bid to expand its presence in the US.

The group has been conducting due diligence on Ziff Communications, the world's largest publisher of computer magazines, and Mead Data Central, the electronic information arm of Mead Corporation, the US paper group, and is expected to decide whether to make an offer on either next month.

Mr Ian Irvine, Reed Elsevier's co-chairman, said the group made operating profits in the US of £134m (£907.7m) in the first half of this year. Gains in North America helped lift pre-tax profits 12 per cent to £314m in the six months to June 30.

Acquisitions in English language markets are part of the group's long-term strategy, but

Mr Irvine warned that the current prices demanded for Ziff and Mead Data "were nowhere near our expectations".

City analysts said Ziff - the privately-held publisher with annual sales of about \$1bn - was on the market for between \$2bn and \$3bn, while Mead Data - the world leader in providing on-line and CD-Rom legal information - could fetch more than \$1bn.

Reed Elsevier would be prepared to borrow up to £1bn to finance acquisitions, but would proceed only if the target businesses promised to generate substantial cash.

Analysts said such borrowings could increase full-year interest payments to more than \$30m. Net interest expenses in the first half rose to \$23m (£14m) on net borrowings of £552m.

Mr Irvine ruled out a rights issue to finance the deals, saying debt-financed acquisitions would prove cheaper as long as the



Ian Irvine and Pierre Vinken, co-chairmen of Reed Elsevier, at yesterday's results meeting in London

group maintained its healthy cash flow. At the interim stage, operating cash flow stood at £217m before exceptional items.

Mr Pierre Vinken, co-chairman, said the group would also raise its profile in North America by seeking a listing in New York.

"This move recognises the increasing importance of Reed Elsevier's business in the US and the desire to achieve a broader ownership of shares in Reed International and Elsevier."

The listing could also make it

easier for the group to raise dollar-denominated loans.

Analysts suggested that plans for large US acquisitions and the New York listing were hatched by Mr Peter Davis, Reed Elsevier's former co-chairman who resigned in June.

Mr Vinken, however, said: "Mr Davis's departure had nothing to do with strategic differences. It was all about refocused responsibilities."

The group is next week expected to announce a compensation package for Mr Davis, who

earned £536,592 last year including performance-related bonuses.

Although one analyst said he could receive £800,000, Mr Irvine said: "The package will be well within the maximum that could have been paid."

Shares in Elsevier, which is planning a 10-for-1 share split to improve liquidity, ended down 21.0 at Ft 171.50 in Amsterdam.

Reed International shares closed down 22p at 806p in London.

Lex, Page 12; Results, Page 15; Market, Page 27

## SKF back in black on car upturn

By Christopher Brown-Humes in Stockholm

The recovering European automotive industry provided the impetus for a strong first-half performance at SKF, enabling the world's leading maker of roller bearings to rebound to a SKr317m (\$105m) profit from a SKr149m loss.

The result, at the top end of expectations, was driven by a 13 per cent increase in volumes which pushed sales up 14 per cent to SKr16.6bn. But it was accompanied by warnings that demand was unlikely to rise as rapidly in the second half.

Mr Mauritz Sahlin, managing director, said: "There are now signs that inventory build-ups are beginning to occur. Eventually such build-ups usually lead to a levelling off in demand."

The warning did nothing to disturb the group's forecast of full-year profits of SKr1.5bn. However, general turbulence on the Swedish stock market caused by higher interest rates saw SKF's B shares fall SKr6 to SKr148.

In the second quarter, profits amounted to SKr511m, swinging from a SKr114m loss, as sales rose 17 per cent to SKr8.57bn.

The group's revival has been driven by rising demand from European car and truck producers and double-digit productivity gains. SKF is a significant supplier to most of Europe's largest vehicle manufacturers, except Renault.

Mr Sahlin said: "New car sales began to recover in Germany and after six months matched the level achieved during the preceding year. France and Great Britain showed improvements in sales, each with second quarters that were stronger than the first."

The company said it was continuing to win market share, with supplies to customers increasing faster than production. It also benefited from a rising sales trend in the US market and from better figures from its two other segments, machinery and after-market.

The group's main unit, bearings and seals, made a first-half profit of SKr749m, against a SKr251m loss, as sales increased to SKr15.4bn from SKr13.5bn.

Okva Steel also returned to the black, posting a SKr74m profit on sales of SKr1.92bn. The turnaround from a SKr234m loss was helped by restructuring, a better product mix, higher demand and rising prices.

## Shell optimistic despite fall in profits

By Peggy Hollinger in London

Royal Dutch/Shell yesterday sought to offset news of a sharper than expected decline in second quarter profits with encouraging comments on the outlook for oil prices this year.

Demand was increasing more rapidly than expected and prices could remain above second quarter levels for the rest of the year, the group said. The statement contrasted with Shell's warning in February that it expected oil prices to remain depressed.

Although crude prices were on average 12 per cent lower during the second quarter at about \$16.05 a barrel, by the end of the period they had recovered to levels similar to those achieved in the same period of 1993. Disrupted production in Nigeria had helped prices improve further since June. "The signs are more optimistic," the company said.

Shell announced a 7 per cent drop in profits on a replacement cost basis - which excludes the effects of inventory changes - to \$74m (\$989.7m) for the second quarter. Interim profits were 4 per cent lower at £1.52bn.

The second quarter decline was due to lower oil prices and a

sharp drop in refining margins, as well as charges and currency losses totalling a net \$211m. This included a \$322m gain on a property sale in Hong Kong.

Stripping out the \$133m net exceptional charges and \$78m in currency losses, underlying profits fell by 12 per cent to \$785m. This was \$100m less than had been expected, and Shell's shares in London fell 12p to 718p.

Analysts said they were disappointed at the performance of the exploration and production business, which saw profits fall by 43 per cent to \$230m in the quarter. "BP and Chevron managed to offset oil price weakness with cost reduction," said Mr Fergus McLeod of brokers NatWest Securities. "That does not seem to be coming through at Shell."

Shell began to cut costs later than its rivals, but is also widely acknowledged to be an efficient company with less fat to cut. The upstream business was hit by a higher tax rate as well as the low oil price and exceptional items. This offset the benefits of higher volumes in both oil and gas. Shell increased its net crude production and natural gas sales outside the US by 8 per cent.

Downstream activities such as

## Shell: bottoming out as outlook improves



refining and marketing were also affected, returning profits 10 per cent lower at \$455m.

The chemicals business returned to the black with profits of \$22m before exceptional charges of £162m. After the charges - mainly related to a fire in a US petrochemicals plant, property losses and asset sales -

losses were more than halved at \$70m. Shell said the division was showing encouraging growth, with volumes 11 per cent ahead in the quarter.

Meals incurred a \$108m loss, reflecting costs related to the \$1.14bn sale of Biliton to GenCorp. Shell is planning to float its Australian mining assets and sell its

Chilean copper mine this year. These disposals are expected to more than offset the metals loss.

Interim dividends for Royal Dutch and Shell Transports, which account for 80 and 40 per cent of the group's profit respectively, will be announced on September 15.

Lex, Page 12

## Chemicals recovery helps Veba maintain momentum

By Christopher Parkes in Frankfurt

Veba, the energy-based conglomerate, has continued its profits drive with a 30 per cent increase in first-half pre-tax earnings.

Following the 18.5 per cent rise in the first quarter, Germany's second-biggest electricity provider yesterday repeated forecasts of a significantly improved result for the full year.

Revitalised by restructuring in its chemicals divisions, and reinforced with new electricity operations in east Germany, Veba earned DM11bn (\$690m) in the review period on sales up 7 per cent to DM55.5bn.

The interim result, published in a letter to shareholders yesterday, included a DM120m provision for further cost-cutting in

chemicals. Including the closure of a rubber production plant, the action is intended to reduce annual labour costs by DM300m.

Measures already taken had led to a considerable improvement in operating results from chemicals, although extraordinary items meant the half-year figure remained negative. At the end of the half, the divisions employed 32,430, some 14 per cent fewer than at the end of 1993.

Total deliveries from the Hils chemicals division rose 15 per cent, or 10 per cent after adjustment for consolidations and disposals. In common with other German chemicals makers, Veba reported net volume increases going to foreign customers. Domestic deliveries rose only slightly.

Turnover from electricity

increased 29 per cent to DM58m, due to the inclusion of majority stakes in five regional utilities in the former East Germany.

Power deliveries from the PressensElektra subsidiary rose 20 per cent due to the acquisitions, while deliveries in the west showed above average growth of 1.3 per cent.

The oil business also showed better profits on turnover up 5 per cent at DM7.5m, although Veba said the result was still unsatisfactory.

Services, transport and trade, contributing DM14.9bn to total sales, also generated earnings above last year's high level.

After adjustments for consolidation effects, and the inclusion of 5,400 east German electricity workers, the total workforce increased 1.7 per cent to 130,500 in the review period.

## Power price controls lift shares

By Michael Smith in London

Shares in the regional electricity companies of England and Wales rose sharply yesterday as investors welcomed a regulatory review which consumer organisations and opposition parties dismissed as inadequate.

Professor Stephen Littlechild, director general of Britain's Office of Electricity Regulation, said he was cracking down on the companies. He said the price controls would save families an average of £70 (£100) to £90 over the next five years.

His formula, under which permitted prices in power distribution businesses will fall next April by between 11 and 17 per cent, was accepted immediately by three of the 12 regional companies to which they apply.

Although the other nine could still appeal to the Monopolies and Mergers Commission, they are expected to follow the lead of Yorkshire Electricity, East Midlands Electricity and Seaboard in accepting the decision.

After next year's price cuts, electricity companies will be required to restrict annual distribution price rises, which make up more than a quarter of final bills, to 2 percentage points below inflation.

The stock market welcomed the review. Share prices in the companies rose by up to 10 per cent with London Electricity, up 61p to 645p, leading the way. Southern Electric was up 61p to 714p, and Eastern Electricity rose 30p to 739p, a new high.

The National Consumers' Council said the cuts did not go

far enough and failed to redress the balance between companies, shareholders and consumers after recent excessive profits.

Environmental groups were angered by the absence of stronger measures to encourage energy efficiency.

Prof Littlechild said prices in the regional companies' distribution businesses were too high, but added: "If companies are going to make significant profits they're going to have to work much harder than at present."

He denied being too soft on companies. "I have allowed these (current) price controls to run on because that's the period they were set for - five years. Now those terms are finished, it's time for me to crack down - and that's what I'm doing."

Lex, Page 12; Market, Page 27

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## INTERNATIONAL COMPANIES AND FINANCE

## Lac spurns bigger Royal Oak offer

By Bernard Simon in Toronto

Lac Minerals, the Canadian mining group trying to fend off unwelcome predators, has rejected a \$2.4bn (US\$1.73bn) takeover bid from Royal Oak Mines, the much smaller Vancouver-based gold producer.

Royal Oak earlier this week raised its cash-and-shares offer from C\$2.2bn, mainly by improving the cash component. But Lac yesterday produced a long list of objections, claiming the bid is "inadequate and not in the best interests of Lac and its shareholders".

Lac has also received an

unsolicited bid from American Barrick, the Toronto-based gold producer. Although the Barrick offer is worth slightly less than Royal Oak's, it has the advantage of including Barrick's relatively liquid and well-regarded stock.

It would come as no surprise however, if Barrick sweetened its offer within the next week or two.

Mr Jim Pitblado, Lac chairman, said yesterday that "there is significantly greater value for shareholders in keeping Lac independent than there is in Royal Oak's revised offer".

He noted that 70 per cent of the offer comprises paper based on Royal Oak's "low-quality, short-lived and high cost assets".

In addition, "the highly leveraged balance sheet of the proposed combined company would leave it with no ability to finance its exciting development opportunities".

But Mr Victor Flores, who manages a gold fund for United Services Advisors of San Antonio, Texas, which owns a sizeable block of Lac shares, predicted that, following the spate of bids, the battle for Lac could be close to a conclusion.

"If anyone else wants to make an offer, they'd better do it pretty quickly," Mr Flores said.

Lac hopes that several US gold-fund shareholders will back its fight for independence on the grounds that they want a diversified portfolio and are already at or close to their prescribed limits on American Barrick shares.

But Mr Bill Martin, who runs a gold fund for Benham Capital Management in San Francisco, said that the decision would probably come down to "the best price you can get for Lac".

## Hopes of increased bid boost Esab shares

By Hugh Carnegie in Stockholm

Shares in Esab, the Swedish welding group, yesterday defied a sharp general fall on the Stockholm stock exchange as investors gambled on a higher bid from Charter, the UK industrial group.

In spite of a near 2 per cent fall in the general index sparked by an unexpected rise in interest rates, Esab shares rose a further SKr5 to SKr365, SKr20 above Charter's offer of SKr345 per share.

The takeover was into trouble earlier this week when five Swedish institutional shareholders, holding almost 20 per cent of the voting capital in Esab, rejected the Charter bid, saying it was underpriced.

Charter already holds acceptances worth 53 per cent of the votes, but set a condition of winning 90 per cent acceptances by today's deadline in order to achieve a complete takeover of the world's largest welding equipment supplier.

Charter said it would see how holders of the balance of the shares reacted before deciding its next move, which is not expected before the weekend.

The UK company still insists its bid - recommended by the Esab board and accepted by Esab's controlling shareholder, the Wallenberg company - is fair, but many minority shareholders believe a higher offer is likely.

Charter has not publicly ruled out raising the bid in light of a sharply increased profit forecast issued by Esab earlier this week and the rise in the Esab share price. But Mr Jeffrey Herbert, the chief executive, has also suggested Charter could pull out of the deal, as its agreement with Esab allows for the 90 per cent level is not reached.

However, in Stockholm, shareholders believe Charter will be reluctant to walk away from an acquisition which so neatly satisfies its long search for a fourth international industrial arm to add to its interests in building equipment, coal and rail track equipment.

## KLM starts year strongly as profits soar to Fl 122m

By Ronald van de Krol in Amsterdam

KLM Royal Dutch Airlines posted a strong increase in net profit in the first quarter of 1994-95, reflecting good demand for air travel sparked by general economic recovery as well as the company's cost-cutting efforts.

Net profit surged to Fl 122m (\$69.3m) in the three months to June 30 from Fl 40m a year earlier. Per-share profits were up 82 per cent at Fl 1.31 after the 80 per cent expansion of KLM's ordinary share capital in early 1994.

KLM said part of the profit increase was due to its partnership with Northwest Airlines of the US, including the two companies' recent joint launch of a new business class.

The Dutch national carrier said it was "cautiously optimistic" for the rest of the year but it made no specific profit forecast.

Total traffic, comprising passengers, mail as well as cargo, was up 12 per cent. But yields were down 3 per cent, due to the relatively stronger growth of cargo traffic and the continuing trend among passengers towards seeking out cheaper seats and lower fares.

Turnover rose by 7 per cent to Fl 2.26bn, while costs were up 5 per cent at Fl 2.05bn.

Unit costs fell 6 per cent. KLM said the reduction of financial expenses by Fl 14m to Fl 92 was due to a rise in interest income.

The results contributed by associate airlines swung into a positive Fl 7m from a negative Fl 7m in the same 1993-94 quarter. This item covers KLM's share in the results of companies like Air UK as well as Dutch charter airlines.

KLM gradually worked down the value of its 20 per cent stake in Northwest during the year, as the US airline was loss-making. So Northwest's figures are no longer included in KLM's since returned to profit.

## PepsiCo to launch ready-to-drink coffee

By Richard Tomkins in New York

PepsiCo, the US soft drinks company, yesterday signalled its intention to launch an assault on one of the few untapped areas of potential growth in the US beverage industry: the market for ready-to-drink coffee in bottles and cans.

Its Pepsi-Cola subsidiary said it had formed a partnership with Starbucks Coffee, the hottest name in the fast-growing US gourmet coffee bar sector, to develop a

range of coffee-based drinks that will be sold through the same outlets as existing Pepsi-Cola drinks.

Test marketing should begin next year.

Pepsi-Cola said the drinks would be marketed under the Starbucks name because this had become the premium coffee trademark in the US.

Initially they will probably be sold in bottles from refrigerated units. However, the partnership is also considering selling hot coffee in cans.

The formation of the partnership will be seen in the beverage industry as an attempt to emulate the striking success in the US of ready-to-drink iced tea, which in the last few years has become a \$1.5bn-a-year market.

Pepsi-Cola has already entered the iced tea sector through a similar joint venture which it formed with the Thomas J. Lipton tea company in January 1992, under which it sells a number of flavoured tea drinks under the Lipton Original brand.

Ready-to-drink coffee is already available in the US, but it is still a small category.

One company in the business is General Foods, part of the Philip Morris food and tobacco group, and Coca-Cola is believed to be poised to enter the market.

The Seattle-based Starbucks has grown from 11 stores in 1987 to become the leading retailer of specialty coffees in North America, with more than 400 outlets.

In the process it has helped cultivate a taste in the US for gourmet and specialty coffees.

Mr Stephen Bird, analyst with Smith New Court, said that in spite of this week's positive news from insurers, investors have shown little interest in the sector and still fear competition could dampen profitability.

Worldwide general insurance premium income rose 3 per cent in underlying terms to \$1.78bn from \$1.68bn. Long-term premiums fell 3 per cent in underlying terms to \$807m.

Total investment income showed a small reduction to \$243m, from \$245m. Worldwide new annual life premiums rose 3 per cent to \$51m, with new single premiums falling 12 per cent to \$282m. The group's estate agencies incurred losses of \$6m and loan interest amounted to \$16m.

Lex, Page 12

severely of claims was falling as a result of both milder weather and improvements in the broader economy.

In the US, Royal was hit by losses of more than \$17m from the Los Angeles earthquake and a number of heavy weather claims. Total US underwriting losses were \$185m, compared with \$153m last year.

Canadian underwriting losses fell to \$32m from \$37m, and the group broke even on its underwriting in other international territories, making a \$5m surplus in the Caribbean and South America.

Analysts were encouraged by a higher than expected increase in the interim dividend to 4p a share, from 2.5p last year.

The markets marked the shares up 6p to close at 285p.

## First-half profits surge at Royal Insurance

By Richard Lapper in London

Royal Insurance, the UK composite insurer, yesterday confirmed the extent of its recovery when it posted pre-tax profits of £191m (\$296.5m) for the first six months of 1994, £139m more than in the same period last year.

Like the results of its rivals General Accident and Commercial Union earlier this week, Royal's figures exceeded market expectations, reflecting especially buoyant trading conditions in the UK market, where rates have increased and claims fallen over the last year.

The insurer recorded an underwriting profit of £78m in the UK, where between 1990 and 1992 it was badly hit by heavy weather and recession-related losses.

Mr Richard Gamble, group

chief executive, said his company's performance was its "best ever" in the UK, and the results were at least as good as those of competitors, whose shares are more highly rated by the markets.

"We are back with the pack," he said, adding that the group was "better placed than ever before to maintain a disciplined approach to any change in market conditions".

UK underwriting profits from domestic (home buildings and contents) business amounted to £53m, with the company's operating ratio (claims plus expenses as a percentage of premiums) falling to 83.7 per cent from 101.5 per cent last year.

Royal said that rate competition was not as tough as predicted, while the frequency and

severely of claims was falling as a result of both milder weather and improvements in the broader economy.

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Lex, Page 12

## Fokus Bank extends recovery

By Christopher Brown-Hurmes

Fokus Bank, Norway's third largest commercial bank, said yesterday that first-half profits after loan losses rose to Nkr178.8m (\$26m), up from Nkr145.8m a year earlier.

Lower costs and reduced loan losses compensated for losses on securities, it stated.

Mr Bjørn Borgersen, the bank's acting managing director, described the result as

"very satisfying". The figures consolidated the recovery achieved last year when the bank reported its first profit for four years.

Fokus was taken over by the state in 1991 during Norway's biggest banking crisis since the second world war.

Net loan losses for the period fell to Nkr32.3m from Nkr174.7m, ahead of the bank's own projections, as total non-performing loans

tumbled from Nkr2.7bn to Nkr2.08bn.

Expenses were reduced by Nkr450.8m to Nkr450.8m as part of a sustained cost-cutting exercise.

This year's turmoil in bond markets provided the main drag on the performance. Fokus said it suffered a Nkr27.0m net loss on securities after making a profit of Nkr99.9m in the first half of 1993.

## NEWS IN BRIEF

## Pernod Ricard sales show fall

Pernod Ricard, the French drinks group, said first-half consolidated revenues totalled FF77.51bn (\$11.9bn) in 1994, down 3.6 per cent from FF77.79bn last year. Reuter reports from Paris.

Pernod noted that first-half 1993 sales were inflated by anticipatory purchases ahead of a rise in alcohol taxes which took effect during July 1993. Strong foreign and non-alcoholic drink sales this year largely offset this effect.

## SBC expands

Swiss Bank Corporation has entered into a partnership agreement with four regional banks, in an attempt to

strengthen its domestic market position, AP-DJ reports from Basle.

The four banks are Bank in Gossau, Sparkasse Bern, Bank in Niederuzwil, and the Spar und Leihkasse Wartau-Sevelen. Under the agreement, SBC will acquire a 5 per cent stake in each bank. Terms were not disclosed.

## Sabena hopeful

Sabena, the Belgian national carrier, reported first-half earnings were Bfr450m (\$13.9m) higher than expected, fuelling hopes that the airline might break even in 1994, Reuter reports from Brussels.

"For the first semester we received Bfr450m more than we had expected," said Mr Yves Pannelle, a company spokesman. Airline sources had been expecting a full-year loss of about Bfr2bn.

## Czech bank rallies after heavy loss

By Vincent Boland in Prague

Agrobanka, the Czech Republic's fifth biggest bank, posted a loss of Kcs30m (\$107m) last year after making a big increase in loan-loss provisions to Kcs40m. However, the bank said it had recovered in the first half of the current year with a profit of Kcs99m.

The 1993 loss announced yesterday wiped out the bank's capital, leaving it with a negative equity of Kcs400m and with a negative capital adequacy ratio of 0.8 per cent.

The Czech National Bank, the central banking authority, has set a minimum adequacy ratio of 8 per cent.

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## NOTICE TO SHAREHOLDERS

Shareholders are kindly invited to attend a combined Ordinary and Extraordinary General Meeting to be held at the office of Banque Internationale à Luxembourg S.A., 69, route d'Esch, Luxembourg on Friday 26th August, 1994 at 4:00 p.m.

- Ordinary General Meeting**
1. Reports of the directors and of the independent auditor on the annual accounts for the period ended 31st May 1994.
  2. Approval of the audited annual accounts at 31st May 1994.
  3. Decision on the disposal of net assets.
  4. Discharge to be granted to the directors and to the auditor.
  5. Election and Re-election of directors and reappointment of the independent auditor.
  6. Approval of the remuneration of directors.
  7. Miscellaneous.

- Extraordinary General Meeting**
1. Amendment of Article 10 of the Articles of Incorporation, to move the date of the annual general meeting of shareholders from the last Friday in August to the last Friday in September.
  2. Decision to amend Article 19 of the Articles of Incorporation to provide for the appointment of the independent auditor on the annual general meeting.
  3. Decision to amend Article 20, second paragraph to add thereto wording to the effect that, upon a redemption request resulting in an aggregate residual shareholding of less than 100 US Dollars or a balance of less than 10 shares in any class, the Company may redeem all the remaining shares held by such shareholder.
  4. Decision to amend Article 20, sixth paragraph to clarify that the Board may, subject to notice as described therein, redeem the Shares of a class or merge that class with another class of Shares of the Corporation or with another Luxembourg UCITS, in case the Board deems it appropriate because of changes in the economical or political situation affecting the Corporation or the relevant Portfolio, provided that such a merger decision by the Board for other reasons may only be effected, subject to the approval of shareholders of the affected portfolio, at a duly convened class meeting requiring a quorum and deciding at a simple majority of the shares present or represented.

Shareholders are advised that the annual ordinary general meeting requires no quorum of presence and decisions may be approved by a simple majority of the shares present and/or represented.

The extraordinary general meeting requires a quorum of presence of one half of the shares (voted and abstained) shall be carried if approved by 2/3 of the shares present and/or represented.

The draft-text of the proposed amendments of the Articles of Incorporation is available for inspection at the registered office of the Company and a copy thereof may be obtained on request.

## THE BOARD OF DIRECTORS

## Notice to the Holders of

U.S. \$75,000,000

## 6% Convertible Bonds due 2001

## of

## P.T. Indocement Tunggul Prakarsa

(the "Issuer")

NOTICE IS HEREBY GIVEN THAT, upon approval at the General Meeting of Shareholders held on June 15, 1994 there will be a bonus in shares to the shareholders registered on August 23, 1994, at 16:00 West Indonesian Time. Pursuant to the provisions of the Trust Deed concerning the Bonds, the Conversion Price per Common Share has been adjusted as a result of the Bonus Shares from Rp 14,450 to Rp 7,225 effective from August 23, 1994 at 16:00 West Indonesian Time.

The original Conversion Price is Rp 14,450 per share and with a fixed rate of exchange applicable on the conversion of the Bonds of Rupiah 1,946 = U.S. \$1, so that the Conversion Rate for a U.S. \$10,000 Bond would be 1,946 x 7 shares. With the distribution of Bonus Shares that is based on ratio of 1 Bonus Share for each existing share, the New Conversion Rate is calculated by dividing the original Conversion Price by 2, with the same fixed rate of exchange of Rupiah 1,946 = U.S. \$1. Therefore the New Conversion Price and the New Conversion Rate are Rupiah 7,225 and 2,693 x shares, respectively. This is pursuant to Article 7 (A) of the Trust Deed constituting the above Bonds.

For and on behalf of  
P.T. Indocement Tunggul Prakarsa  
By: The Chase Manhattan Bank, N.A.  
London, Principal Paying, Transfer and  
Conversion Agent  
August 12, 1994



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## To the Holders of:

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100% Secured Notes Due 1995

Notice of Additional Distribution

At the direction of all of the members of the Olympia & York Maiden Lane Finance Corporation, National Bank of Toronto, N.A., a successor trustee (the "Trustee") under the Indenture (the "Indenture"), dated as of December 23, 1985, of Olympia & York Maiden Lane Finance Corp. (the "Issuer"), pursuant to which the Issuer's 100% Secured Notes Due 1995 (the "Notes") were issued, will be distributing on August 22, 1994 an additional sum of \$7,000,000, or in other terms, 3.5 per cent of \$200,000,000 original principal amount held by each holder. This sum is to be applied pro rata on account of principal and interest payments on the Notes, in accordance with Section 3.03 of the Indenture. Based on its calculations, the Trustee believes that, pursuant to the Indenture, each \$35 interest should be applied and applied, \$28.32 (two and 32/100ths) per \$100 of principal and interest, however, to comply with its own legal, tax and financial advisors in determining the proper allocation, in its sole discretion.

The \$7,000,000 amount is being distributed from the Cash Flow generated by 50 Maiden Lane, the building securing the Notes. The distribution will be made to holders of record on the Record Date of August 19, 1994.

As virtually all of the Notes are in bearer form, the Trustee does not have a complete list of Noteholders in order to communicate to the holders from time to time, as necessary. Accordingly, in each holder's name, the Trustee will send to each holder by mail, a copy of this notice to the holder of the Notes, which will contain the name of the holder, the amount of the distribution, and the date of distribution. The Trustee will also send a copy of this notice to the holder of the Notes, which will contain the name of the holder, the amount of the distribution, and the date of distribution.

Capitalized terms and words not defined herein shall have the meanings assigned to them in the Indenture.

National Bank of Toronto, N.A.,  
as Successor Trustee  
Dated: August 12, 1994

## Cheung Kong Finance China Limited

(Incorporated in the Cayman Islands with limited liability)

U.S. \$350,000,000

Exchangeable Guaranteed Floating Rate Notes due 1999

guaranteed by

Cheung Kong (Holdings) Limited

(Incorporated in Hong Kong with limited liability)

and exchangeable into

shares of

Cheung Kong Holdings (China) Limited

(Incorporated in Hong Kong with limited liability)

Notice is hereby given that for the Interest Period 11th August, 1994 to 14th November, 1994, the Notes will carry a Rate of Interest of 5.375 per cent per annum. The Interest Amount per U.S. \$250,000 Note will be U.S. \$3,546.01, payable on 14th November, 1994.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London, Agent Bank

Dated: August 12, 1994

## ELSEVIER NV

## INTERIM STATEMENT AND DIVIDEND

On 19 August 1994 the Combined Meeting of the Executive Board and the Supervisory Board of Elsevier NV resolved to pay an interim dividend for the 1994 financial year of Dfl. 1.76 per ordinary share of Dfl. 1.00 par value.

From 22 August 1994 the Elsevier shares will be traded ex-dividend.

Holders of registered shares who are recorded in the register of shareholders on 19 August 1994 will receive the dividend, less 25 per cent withholding tax, on the basis of the bank or give account which they have notified to the Company.

Holders of bearer shares will receive the dividend, less 25 per cent withholding tax, on the basis of the No. 4 dividend coupon, at the office of MeesPierson N.V., ABN AMRO Bank N.V., Rijkswijk, The Hague or Utrecht, The Netherlands. To holders of shares for which a CO-ordinateur has been issued, the dividend will be made available through the agency of the bank or broker who has custody of the dividend coupon about at least of business on 19 August 1994.

UK-resident shareholders may obtain a copy of the Interim Statement, including the results of the Board/Shareholder combined business, at the office of Board Elsevier (UK) Ltd, Corporate Relations Department, 6 Chancery Street, London, W1A 1EL.

Amsterdam 11 August, 1994

## ELSEVIER NV

## Extraordinary General Meeting of Shareholders

30 August 1994 at 9.30 a.m.

at the Company's offices, Van de Sande Bakhuizenstraat 4, Amsterdam, The Netherlands

The agenda for the meeting includes the announcement of the application for a listing of the ordinary shares on the New York Stock Exchange and a proposal to amend the Articles of Association following a proposal by the Combined Meeting of the Board of Supervisory Directors and the Board of Executive Directors to split the par value of ordinary shares from Dfl. 1.00 (one guilder) to Dfl. 0.10 (ten cents). The notification of the proposed amendment of the Articles of Association and the application for the listing of the ordinary shares on the New York Stock Exchange will also be included on the agenda.

The agenda, the proposed amendment of the Articles of Association and Mr. Mellor's biographical details as referred to in Article 26, para. 4 of the Articles of Association, as well as a proxy form are available for UK-resident shareholders at the office of Board Elsevier (UK) Ltd (Corporate Relations Department), 6 Chancery Street, London W1A 1EL.

Holders of bearer shares are entitled to attend, either in person or by proxy authorized in writing, on submission of a receipt which shows that their share certificates will have been deposited, by no later than 29 August 1994, with a branch of any of the following banks in the Netherlands: MeesPierson N.V., ABN AMRO Bank N.V., Rijkswijk, The Hague and Utrecht.

Registered shareholders and other registered holders of voting rights are entitled to attend the meeting, either in person or by proxy authorized in writing, if the Executive Board is notified in writing, by no later than 29 August 1994, of their intention to do so.

Amsterdam, 11 August 1994

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Grenoble 11 - 14 October 1994

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Subordinated Floating Rate Notes Due 2005

In accordance with the provisions of the Notes, interest is hereby given that for the interest period from August 12, 1994 to February 12, 1995 the Notes will carry an interest rate of 5.025% per annum. The interest payable on the relevant interest payment date, February 12, 1995 will be U.S. \$25,887.50 per U.S. \$1,000,000 Note. U.S. \$25,887.50 per U.S. \$1,000,000 Note.

By: The Chase Manhattan Bank, N.A., Agent Bank

August 12, 1994

To the Holders of Debentures and Coupons of 6.75% Debentures due January 23, 1996 of Canadian Pacific Limited ("CP")

Re: Trust Indenture dated as of January 23, 1986 between CP and Montreal Trust Company of Canada (the "Trust Indenture"), the address of the Trustee has changed to:

151 First Street West, Suite 605

Toronto Ontario

M5T 2N1

Dated: August 12, 1994

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AGREEMENT DATED MARCH 28, 1994

In accordance with the provisions of the Transferable Loan Certificate issued on May 11, 1994, notice is hereby given that for the three months interest from August 11, 1994 to November 14, 1994, the Certificate will carry an interest rate of 5.425% per annum.

Barclays Bank PLC, Hong Kong

## BANQUE NATIONALE DE PARIS

USD 400,000,000 Floating Rate notes

1984 due 1995

The rate of interest applicable to the interest period from 10 August 1994 up to 10 February 1995 is determined by the reference rate is 5.25 per cent per annum namely USD 368.33 per bond of USD 10,000.

Alliance &amp; Leicester

Alliance &amp; Leicester Building Society

£50,000,000

Subordinated Floating Rate Notes due 2004

For the three months 11th August, 1994 to 11th November, 1994, the Notes will carry an interest rate of 5.9175% per annum with an interest amount of £149.15 per £10,000 and £1,491.53 per £100,000 Note, payable on 11th November, 1994.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London, Agent Bank

THE HSBC CHINA LIMITED

Unaudited NAV

per share as at

31st July, 1994

US\$1.78



INTERNATIONAL COMPANIES AND FINANCE

# Asset sales lift Thomson profits in second quarter

By Bernard Simon in Toronto

Thomson Corporation, the travel and publishing group controlled by Canada's Thomson family, recorded a 38 per cent rise in second-quarter earnings after being helped by gains from asset sales.

Operating profit from travel and publishing improved substantially, but there was a small drop in specialised publishing's contribution.

Earnings rose to US\$104m, or 18 cents a share, from \$76m, or 13 cents a share, a year earlier. The bulk of the increase came from non-recurring gains, mainly the sale of the group's 50 per cent interest in Thomson Directories. Sales climbed to \$1.56bn from \$1.47bn.

Thomson Travel's operating profit rose to \$39m from \$31m. Supply and demand for the UK subsidiary's summer holidays this year has been almost in balance. Bookings are currently 18 per cent ahead of last year and should end the season about 15 per cent higher.

Fewer holidays than usual need to be sold in the late part of the season when price-cutting is normally most intense. Furthermore, Britannia Airways, a Thomson subsidiary, is

operating at "near maximum" capacity this summer.

Thomson said it had formed a base for expansion into the domestic UK holiday market by buying Country Holidays, the UK's largest holiday cottage letting agency.

The drop in the information and publishing division's profits to \$56m from \$58m was ascribed to seasonal losses in the education and school-publishing group, and delays in finalising unidentified sales.

"Prospects for the full year remain good," the company said.

Operating margins of Thomson's UK regional newspapers continued their recent improvement. The UK-based legal, professional and business publishing group also put in a stronger performance.

Circulation and advertising income of its US and Canadian newspapers are "marginally" ahead of last year.

Gulf Canada Resources said production of natural gas and crude oil declined in the first half of the year primarily due to the divestment of assets in 1993, Reuters reports. The company posted a first-half loss of \$49m, against a loss of \$41m in the first half of 1993.

## Kodak may split L&F subsidiary before sale

By Richard Tomkins in New York

Eastman Kodak, the US photographic products group, has given up the attempt to find a single buyer for its L&F Products subsidiary and is instead proposing to break up the operation before selling it.

The decision emerged from a letter to L&F's employees in which L&F said it would be sold as two separate units: one comprising its world-wide household products, and the other its world-wide do-it-yourself products.

Kodak yesterday declined to comment on the reasons for the split, but there was speculation that it believed it could get a better price for the operations.

Some companies thought to be interested in bidding for L&F may only be interested in one side of the business. For example, Colgate-Palmolive, the US consumer products group which earlier this year expressed an interest in buying L&F for its household products, may have had little interest in acquiring L&F's do-it-yourself business.

Other companies said to have examined L&F include Unilever, the Anglo-Dutch consumer products group, Reckitt & Colman of the UK, and Procter & Gamble of the US.

L&F's household products include Lysol disinfectants and cleaners and Resolve carpet cleaners. On the do-it-yourself side they include Minwax wood finishes and Thompson's waterproofer and staining products.

Kodak put L&F on the market in May as part of a plan to divest peripheral businesses and concentrate on its film and digital imaging operations. Other businesses included in the divestment plans were its Sterling Winthrop drug subsidiary which was sold to Sanofi, the French pharmaceuticals group, for \$1.65bn in June.

No price has been put on L&F's operations, but there has been speculation that they could fetch up to \$2bn.

Interco, the US footwear company, is evaluating business alternatives for its footwear operations in an effort to enhance shareholder value, Reuters reports. The company said these include an initial public offering and/or a spin-off to shareholders involving all or a part of the common stock of one or both of Interco's footwear operating companies.

# Loans move signals sea-change on Wall St

Investment banks eye commercial lending, write Richard Waters and Patrick Harverson

Four years ago, a series of big loans to highly leveraged companies nearly brought First Boston, the US investment bank, to its knees.

When the junk bond market collapsed, it was left holding US\$1.2bn of what were meant to be temporary "bridge" loans, which it had planned to refinance in the bond market.

But times have changed in the leveraged finance business. The junk bond market had a record year in 1993 - and CS First Boston (as it is now known) is returning to corporate lending. Only this time, the bank says, it will put the loans on the balance sheet of sister bank, Credit Suisse.

The loans move signals a sea-change on Wall Street. US commercial banks have had their eyes on the junk (or sub-investment grade) bond market for some time. Now, US investment banks are arranging loans for sub-investment grade companies. Unlike in the 1980s, when they advanced large-scale bridge loans to back one-off transactions, they say loans will be a standard service.

Recently, three of the country's largest securities houses - CS First Boston, Merrill Lynch and Lehman Brothers - hired commercial bankers to create commercial loans units.

Wall Street is not planning to compete head-on with the commercial banks for lending business, though. Mr Seth Waugh, who heads Merrill Lynch's corporate bond and high-yield departments in

North America, says the decision to originate commercial loans is an extension of the product line Merrill offers to clients, rather than a radical step in a new direction.

At CSFB, Mr Mark Patterson, head of the firm's leveraged finance group, says: "It's a line extension to clients whom we already serve in many other ways. We're not reinventing the banking wheel. All we'll be doing is offering clients the ability to work with our bank on the senior debt layer of their capital structure."

Industry analysts take a similar view. Mr John Keefe, an independent analyst in New York, says: "I don't know if anyone will spend immense amounts of time and effort on it... It's more an effort to round out their product line rather than to stanch any competitive move by [commercial] banks into the bond business."

There are clear similarities in the approach taken by the three Wall Street firms. Each has its eyes on the sub-investment grade loans market. Raising money for smaller companies without a strong credit rating is in some ways more profitable than doing business with big ones - there is less competition for the business and fees are higher.

There are other reasons for staying in non-investment grade lending. Mr Waugh explains why Merrill Lynch does not need the capital strength of a bank to originate



Wall Street is stiding up the sub-investment grade loans market

senior investment banker: "It makes a lot of sense for First Boston. It has a parent that's already a bank, a bank that has extraordinary financial strength."

"But for Merrill, it does not make much sense at all. The problem is that you need a whole infrastructure. Anybody can originate a loan, but what about syndication, administration, and how you deal with a work-out if you have a problem? Credit Suisse can do all that, Merrill can't."

Mr Waugh at Merrill disagrees. Getting into the loan business is a natural move for securities firms, he says, because "these days loans are trading much like securities. It's a pretty active and liquid market."

Many investment banks already hold loan assets bought from commercial banks in the secondary market.

Moreover, he says that apart from the short-term commitment of capital required when putting together a syndicate, the new business will not be using any extra capital.

Anyway, says Mr Waugh, "if we hold fewer bonds and more loans, we're improving our balance sheet because by definition loans are more senior than securities."

Such comments carry echoes of the bridge financings of the 1980s: they were meant to be temporary.

With those memories still fresh, the investment banks are likely to tread more carefully this time.

## Samsung Electronics posts fivefold rise

By John Burton in Seoul

Samsung Electronics, South Korea's largest electronics company, reported a more than fivefold rise in net earnings for the first half of 1994 due to a surge in exports of semiconductors.

Profits increased to Won\$55bn (\$354m) from Won\$10.8bn (\$70m) a year earlier, while sales increased by 35 per cent to Won\$509bn.

Samsung Electronics, which is the flagship of the Samsung group, is the world's biggest producer of memory semiconductor chips.

Semiconductor profit margins have risen due to increased demand by the global computer industry. The earnings increase also reflects a sharp reduction in depreciation following an accounting policy change.

The half-year results already exceed Samsung Electronics' 1993 profits of Won\$154bn and analysts estimate that earnings for 1994 will be at least

Won\$50bn. It is also expected this year to become the first Korean company to surpass the milestones of Won\$1,000bn in sales.

Samsung Electronics' other main businesses include consumer electronics, computers and telecommunications, but analysts believe they are barely profitable.

● Korea Mobile Telecom, the monopoly cellular telephone service, reported net profits up 68 per cent to Won\$69bn for the first half of 1994.

KMT is one of the country's most profitable companies. Sales increased by 89 per cent to Won\$333bn due to high growth in cellular subscribers. The number of subscribers has increased by 90 per cent annually since 1988, when the service was introduced.

Growth is expected to continue at the current rate because Korea still has a low diffusion rate of 2 per cent for cellular telephones, while falling prices for handsets are attracting new customers.

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## Goodwill Games hurt TBS income

By Brown Macdougall in New York

Turner Broadcasting System, the US entertainment and news group, yesterday reported a sharp drop in second-quarter net income from \$31m to \$13m following losses on the 1994 Goodwill Games in St Petersburg, and poor results from film releases.

Although revenues for the three months rose to \$678m from \$487m, helped by acquisitions, operating profits fell by \$23m to \$74m. Earnings per share dropped to \$0.06 from \$0.12.

Mr Ted Turner, president, said: "With continuing network expansion domestically and internationally, as well as telecasting the Winter Olympics and the Goodwill Games, we knew 1994 would be financially challenging."

Revenue from entertainment operations rose by \$178m to \$458m, of which \$182m was contributed by acquisitions - New Line Cinema Corp, acquired in January, Castle Rock Entertainment, in December 1993, and Hanna-Barbera Holding, of which TBS bought the outstanding 50 per cent at the end of last year.

Advertising revenue rose by \$24m, driven mainly by increased rates for Turner Network Television and an increase in sports revenue.

However, entertainment operating profits fell by \$46m, due partly to \$28m in second-quarter losses from the Goodwill Games. In the 1980s, Mr Turner created the games as an alternative to the Olympics, but so far they have cost TBS \$99m. News revenue rose \$10m partly from more advertising at Cable News Network.

## Tighter cable rules hit Comcast

By Brown Macdougall

Comcast Corporation, the cable and cellular telephone group which this month agreed to merge with the QVC home shopping channel, recorded a net loss of \$12.5m, or 5 cents a share, for the three months to June 30.

The figures, which compare with a net loss of \$17.1m, or 8 cents, in the same period last year, reflect the impact of tighter federal regulation of cable services, in spite of healthy consumer demand for cellular services.

Mr Brian Roberts, Comcast's president, reported that subscriber growth in cable and cellular businesses continued at a very healthy

pace during the second quarter.

However, revenues were static at \$40.6m, compared with \$40.1m, and operating cashflow fell by 6.5 per cent to \$14.6m following moves by the Federal Communications Commission to curb the prices charged by cable operators.

Consumer demand for cellular services provided some compensation and during the second quarter "subscriber additions proceeded at the vigorous pace of the preceding six months," Mr Roberts said.

The results contributed to a half-year loss of \$40.2m for the six months to June 30, against a net loss of \$78.7m in the first half of last year. The 1993 six-month loss was struck after a

one-off charge of \$742.7m following a change in accounting for taxes and employee benefits.

Operating cashflow of \$290m for the six months fell by 5.3 per cent.

The dividend is unchanged at 2.3 cents a share for the quarter, making an unchanged 4.7 cents for the half year.

Earlier this month Comcast and Liberty Media Corporate agreed to acquire QVC as part of plans to improve Comcast's programming capability. That followed Comcast's agreement in June to buy the US cable TV businesses of Maclean Hunter for \$1.2bn. Comcast estimates the Maclean deal will make it the US's third largest cable operator.

## HK Electric tops market expectations

By Louise Lucas in Hong Kong

Hong Kong Electric, which operates the electric power monopoly on Hong Kong island, has trumped market expectations by turning in a 33 per cent rise in net profits for the first half. Earnings came in at HK\$1.73bn (US\$224m) against HK\$1.31bn in the same period last year.

A warm spell in April and May, sparking heavy use of air conditioners, helped increase unit sales by 10.1 per cent during the half year. Maximum demand for the half year reached a record 1,925MW, up 5.9 per cent on last year. Sales to commercial customers, which account for 70 per cent of the total, rose 10.5 per cent.

Earnings per share hit 86 cents, up from 64 cents in 1993, and shareholders are to receive an improved dividend of 37 cents, compared with 33 cents in the first half of 1993.

Property interests continued to contribute to overall profits, and Mr George Magnus, chairman, expects the rest of 1994 to yield improved growth in electricity sales.

## Gap recovery gains momentum

By Richard Tomkins

Gap, the US casual wear retailer, yesterday continued the strong recovery it made in the first quarter by reporting a 56 per cent increase in net profits to \$44.4m from \$28.7m in the second quarter to July.

The second-quarter earnings figure - a record for the company - came on a 12 per cent increase in sales to \$737m from the comparable period's \$653m. Earnings per share rose from 20 cents to 30 cents.

The result more than outweighed Gap's profits fall in last year's second quarter. Then its results were hit by expansion costs, weak consumer demand and competition from other groups imitating Gap's basic clothing formula.

Since then Gap has shifted its product mix away from simple unisex clothing, such as T-shirts and jeans, to more fashionable merchandise, particularly for women.

Net income for the first half

of 1994 rose by 54 per cent to \$107.8m from \$70.2m.

Turnover rose by 14 per cent to \$1.53bn from \$1.34bn and earnings per share from 49 cents to 74 cents.

Gap said store-to-store sales increased by 1 per cent in the second quarter.

Better stock control had reduced the need for price cutting on surplus goods, and this, coupled with an increased emphasis on fashion merchandise, led to higher margins in all divisions.

## Chugai warns on drug price cuts

By Gordon Cramb in Tokyo

Chugai Pharmaceutical, the Japanese ethical drug maker, lifted pre-tax profits 36 per cent in the six months to June but expects that government-imposed price cuts will limit its full-year growth to only 2.5 per cent.

Profits reached Y8.6bn (US\$68.7m) halfway, aided by efforts to reduce operating costs as well as by a 5.1 per cent rise in sales to Y76.9bn. For all of 1994, the company is forecasting taxable profits of

Y17.5bn on revenues ahead 4.3 per cent to Y158bn.

In April, the Japanese health ministry, concerned at the escalating costs of treating an ageing society, told manufacturers to cut prices of prescription drugs by an average 6.6 per cent.

This was the latest in a series of such reductions, which have hampered earnings growth in the industry. Prescription drugs account for more than 80 per cent of Chugai's sales.

The dividend for the year is

to be maintained at Y9 per share although the company is adjusting the interim payment to Y4.50 from Y3.75 to equalise the two halves. Interim net earnings were Y15.42 compared with Y11.89, and the full-year forecast is Y29.62 against Y28.52.

● Pioneer Electronic, the Japanese audio-video equipment maker, is aiming to merge its two US entertainment units, Caroleo Pictures and Live Entertainment, around October, a Pioneer spokesman said, AP-JP reports.

## TRANS-NATAL Coal Corporation Limited

(Incorporated in the Republic of South Africa Registration No. 63/01000/06)

### AUDITED RESULTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 1994

#### SALIENT INCOME STATEMENT ITEMS

	30 June 1994	30 June 1993
Sales tonnage (millions)	28.4	27.1
	(Rm)	(Rm)
Sales revenue	1 228.5	1 038.7
Operating income	243.2	225.0
Income before taxation	174.0	167.5
Income after tax, before abnormal and extraordinary items	104.6	115.5
Abnormal items	30.0	44.8
Extraordinary items	(28.9)	(6.2)
Attributable income	105.8	95.5
Earnings per share before abnormal and extraordinary items (cents)	131.2	144.9
Earnings per share before extraordinary items (cents)	168.9	200.9
Earnings per share after extraordinary items (cents)	132.8	123.6
Dividend per share (cents)	80.0	80.0

#### BALANCE SHEET

	30 June 1994	30 June 1993
	(Rm)	(Rm)
Shareholders' interest	1 000.8	952.4
Outside shareholders' interest	8.5	8.5
Group equity	1 009.3	960.9
Loans	269.9	268.3
Capital employed	1 279.2	1 229.2
Net mining assets	1 249.3	1 172.8
Stocks and consumables	40.7	63.9
Investments and other assets	45.7	43.2
Net monetary liabilities	(55.5)	(50.7)
Employment of capital	1 279.2	1 229.2
Cash balance	124.9	107.4

Note: The results of the Group's joint ventures are accounted for by the proportionate consolidation method.

#### COMMENTS

- Trans-Natal increased its operating income for the year ended 30 June 1994 by 8% to R243.2 million, notwithstanding the adverse market conditions faced by coal producers with dollar export prices declining by almost 12%. This can largely be attributed to increased sales volumes (refer Note 2), containment of cost increases and productivity improvements (refer Note 4). The results for the second half of the financial year were better than predicted in the interim report because of improving market conditions.
- Total sales volumes for the year were 4.8% higher than for the previous year with exports and inland sales showing an improvement of 8% and 8% respectively. Volumes supplied to Eskom increased by 1.9% to 10.7 million tons.
- Sales revenue increased by R89.8 million or 5.4%, to R1 228.5 million mainly as a result of increased sales volumes and a depreciating rand, largely offset by lower export prices. On average, US dollar prices of steamed coal exports declined by 11.8% compared to the 1992/93 prices. This decline was ameliorated by a more beneficial average exchange rate (R3.40 : \$1.00 compared to R2.98 : \$1.00 in 1992/93).
- Input prices decreased on average by 4.8% which was offset by an 8% increase in volumes.
- Cost of sales increased by 5.1% to R1 485.3 million and productivity improved by 27.1% to 367 saleable tons per man per month. This is the second consecutive year of productivity improvement in excess of 20%. Mining costs per ton decreased by 0.5% due mainly to the effect of ongoing capital expenditure and productivity improvements. Despite the higher proportion of export sales and the associated higher unit cost, cost of sales per ton increased by only 0.3%.

- The reduction in the Group's financing income was the result of the full effect of interest on increased local loans entered into towards the end of the previous year. Amortisation increased by R2.3 million due to the high capital expenditure of the past few years. Despite the above factors the income before tax increased by 3.9%.
- The impact of the reduction in the company tax rate from 40% to 35% on the tax charge for the year ended 30 June 1994 countered the adverse effect of the once off transitional levy of 5%. However, the increase in the secondary tax on companies from 15% to 25% contributed to the increased effective tax rate for the Group from 31% to 40%. Income before tax before abnormal and extraordinary items therefore fell by 8.4% to R104.6 million.
- The effect of the reduced tax rate on the deferred taxation benefit reserve amounted to R30.0 million and was treated as an abnormal item in accordance with the latest generally accepted accounting practice. In the previous year the effect of the change in tax rate on the deferred taxation benefit reserve (R44.8 million) was treated as an extraordinary item being a fundamental change in company taxation. For comparative reasons this item (R44.8 million) was restated as an abnormal item.
- The R28.8 million cost of mineral rights suitable for liquefaction processes has been written off as non-viable propositions due to the changed circumstances after the lifting of sanctions.
- The increase in the Group's cash balance from R107.4 million to R124.9 million principally reflects the reduced capital expenditure. Lower debtors and increased creditors were the main reasons for the increase in the Group's net monetary liabilities.
- Demand for coal on the domestic and off-shore markets should grow in the next financial year. Trans-Natal should benefit from increased sales to Eskom and the inland market, as well as the improvement in the US dollar export prices. These factors inter alia should enable Trans-Natal to post improved operating results in the next financial year.
- UAL Merchant Bank and Rand Mines Limited invited interested parties to submit proposals regarding Rand Coal Limited. Trans-Natal accordingly submitted an offer in May 1994. We believe that offer is competitive, but a decision in this regard has not yet been received.
- Although we indicated in our interim report that due to difficult market conditions a reduction in the final dividend was possible, the better than expected second half performance as well as improving market conditions enabled the Group to maintain the final dividend at 57 cents per share, making a total of 80 cents per share for the year.

On behalf of the Board  
M.L. Davis - Chairman  
12 August 1994 D.J.K. Murray - Managing Director

#### NOTICE OF DIVIDEND DECLARATION

Final dividend No. 61 declared on 10 August 1994 - 57 cents per share.  
Last day for registration - 26 August 1994.  
Payable on 16 September 1994.  
Register closed from 27 August to 9 September 1994.  
Currency conversion date - 6 September 1994.

Copies of the full announcement can be obtained from the office of the London Secretaries, 30 Ely Place, London EC1N 6JA.

Directors  
M.L. Davis (Chairman), D.J.K. Murray (Managing Director), S.J.P. du Plessis, S.P. Ellis, B.P. Gibson, P.G. Henderson, M. Jelinek (Swiss), G.P. Osterich, M. Salamon, T. Scarr (British), C.L. Smith.  
Alternate director  
N.T. Haisgreen.



GENCOR GROUP







# RANDGOLD

Randgold & Exploration Company Limited

(Incorporated in the Republic of South Africa)

("Randgold" or "the company")

(Registration Number 92/08842/06)

In the view of the Randgold Board and its advisers, the proposed transaction is unfair and prejudicial to Randgold and clearly not in the best interests of Randgold shareholders. The Board dissociates itself from the proposed acquisition, will not be party to it under any circumstances and recommends that shareholders vote against the proposed resolutions

Dear Randgold shareholder

## YOUR BOARD'S RESPONSE TO CERTAIN RANDGOLD SHAREHOLDERS' PROPOSALS FOR:

1. THE APPOINTMENT OF 11 ADDITIONAL DIRECTORS TO THE RANDGOLD BOARD
2. THE ACQUISITION OF FIRST WESGOLD MINING (PROPRIETARY) LIMITED ("FIRST WESGOLD") BY RANDGOLD

As you are aware, Standard Bank Nominees (Transvaal) (Proprietary) Limited having been instructed by S.G. Warburg and Company Limited on behalf of beneficial shareholders, Edwin W. Belderson Nominees (Proprietary) Limited and Bank Lips AG, have called a general meeting of shareholders to be held on Thursday, 18 August 1994, to consider the above-mentioned proposals. Your Board and its advisers have a duty to comment on the fairness of the proposed acquisition of First Wesgold in order to ensure that all shareholders have adequate information on which to base their decision on how to vote on the proposed resolutions.

### 1. FIRST WESGOLD

First Wesgold was valued by Standard Merchant Bank Limited ("Standard Merchant") at R68,949 million, however, no independent technical opinions were obtained in support of such valuation. In order to make an informed evaluation of First Wesgold as is possible within the very short timetable set by Fraser F Alexander & Co (Proprietary) Limited, Rand Merchant Bank Limited, Time Mining & Industrial Services (Proprietary) Limited and Aurora Exploration & Development (Proprietary) Limited ("the consortium"), we have used our own technical team consisting of Randgold staff as well as independent technical specialists. To this extent we have used:

- Fluor Daniel Wright, international technical specialists - to review the gold mining technical audit;
- Miniek - to comment on the ferrochrome slag project;
- RMP Properties, specialists in gold dump retreatment, rehabilitation and the sale of mining land - to review the land values; and
- Randco's environmental division, representatives of which are members of the Standing Committee for Environmental Management in the Mining Industry and members of various national environmental committees - to review First Wesgold's rehabilitation program.

In the 10 days available to us, the following are our findings on the status quo of First Wesgold.

#### 1.1 Background on First Wesgold

Today First Wesgold, the old West Rand Consolidated gold and uranium mine established in 1887, consists of five remaining areas of business. These are:

- (i) gold recovery operations, including certain underground mining and surface recovery from dumps, slimes dams, gold plant clean-up, surface clean-up, and open pit ore reserves;
- (ii) the potential re-treatment of the Palmiet Ferrochrome Slag dump on the property;
- (iii) the sale of used plant and equipment and sand from non-viable gold dumps;
- (iv) the sale of land and buildings; and
- (v) against these potential sources of revenue, First Wesgold is obliged in law to adequately rehabilitate the entire mining lease area.

#### 1.2 Our findings regarding First Wesgold's operations

- (i) There is no detailed mining plan for the mine as a whole. The current operation mines remnant resources on an opportunistic basis.
- (ii) The present state of the mine's plant is poor, requiring constant high levels of maintenance capital expenditure.
- (iii) The entire mine and the underground operations of First Wesgold were loss making in the month of July.
- (iv) We disagree with the majority of statements regarding available tonnage and grade set out in clause 3.1.3.1 - Gold projects - of the consortium's circular sent to Randgold shareholders which statements we believe to be over optimistic. Our conclusions are based on information provided by First Wesgold's technical advisers.
- (v) Management of First Wesgold has limited deep-level underground mining experience.
- (vi) The main underground contractor went into liquidation in June this year. Currently underground mining is being done by a joint venture of two of First Wesgold's shareholders namely Fraser Alexander and Time Mining. This contract is on a cost plus basis and hence, for the first time, First Wesgold has now effectively assumed responsibility and risk for its underground operations.
- (vii) The surface dump retreatment and slimes dams recovery operations are not viable at current gold prices. If they do become viable with an increase in the gold price, additional capital expenditure of at least R10 million would be required to achieve the desired levels of milling and processing capacity.
- (viii) There are no formal agreements with Luipaardsvlei to treat their dumps nor with West Rand Consolidated Mines Limited for the terms of the re-acquisition of the underground mining rights from August 1996. The rehabilitation obligations in all instances remain with First Wesgold.
- (ix) There is no feasibility study on the ferrochrome slag project which the consortium claims has considerable value. Companies all over the world have been trying to work out ways of recovering ferrochrome from slag dumps. Today, whilst there are a couple of plants being commissioned by ferrochrome smelters, there is no certainty as to the outcome of these projects. First Wesgold are currently planning to develop their own technology which is different to that used by the aforementioned plants, using approximately R11.3 million of capital expenditure in current money terms. We found no evidence that this project would be successful. According to the consortium's circular, this project should net R30 million profit!
- (x) Land values are questionable due to location and current radio-active levels experienced on the mining lease area. These land values are further affected by the fact that First Wesgold do not own the underground mineral rights.

#### 1.3 Environmental and rehabilitation issues

##### 1.3.1 Radio-active material threat

West Rand Consolidated Mines Limited was the richest uranium producer in South Africa. The plant used to process this radio-active material has not been rehabilitated. An environmental study conducted by the mine has confirmed contamination in the ground water. In addition, there is concern that fugitive dust emanating from portions of the property could exceed regulatory requirements.

##### 1.3.2 Chrome pollution

There is the potential of carcinogenic hexavalent chrome leaching into the property and into the neighbouring water drainage system.

##### 1.3.3 Rehabilitation costs

Estimates from Randcoel are that should Randgold acquire First Wesgold it would be assuming rehabilitation liabilities of potentially between R40 million and R60 million.

## 2. CURRENT STATUS OF THE RANDGOLD GROUP

We believe it is appropriate to reinforce to shareholders your Board's current vision for the Randgold group.

### 2.1 Randgold's mission

Our long-term objective is to utilise the assets that we inherited after the Rand Mines restructuring, less than two years ago in the form of the four listed

marginal gold mines, unlisted investments and exploration rights and to create a profitable viable mining holding and exploration company. Managing the four listed marginal gold mines is an enormous challenge, which we believe we have effectively met.

We will continue to manage these mines as effectively as we can, whilst building up the exploration side of the business. Our exploration successes are providing the promise of future growth for the company.

Amongst our successes, all of which have contributed significantly to the company, have been:

- the turning around of Harmony after the major rationalisation in 1992. Harmony is the most efficient underground mine in the industry but suffers from the lowest underground yield;
- the successful restructuring of the ERPM debt of some R550 million;
- the release from an obligation to provide a loan of R35 million to ERPM;
- the tribute with Western Deep Levels, at Blyvoor thereby extending its life;
- the constructive relationship developed with all representatives of employees involving, inter alia, salary sacrifices in order to keep the marginal mines operating. The Randgold group currently employs 32 000 people;
- the conclusion of joint venture agreements on exploration where major international exploration partners (such as Newmont Mining) will commit large funds to exploration in South Africa, Namibia and West Africa; and
- profits and asset realisations have increased cash resources by R42 million.

### 2.2 Myths about Randgold

#### 2.2.1 Randgold overhead and fees

There is consistent press speculation about the considerable "Randgold overhead" and the sizeable profits Randgold makes on the fees it charges the four listed gold mines. The facts are:

- (i) Randgold has 113 employees engaged in managing Randgold, the exploration and new business division and providing services to the mines. It has the lowest head office staff to mine employee ratio in the Chamber of Mines. Randgold's ratio is some 50% better than the next best Chamber member. Employee numbers have fallen from 180 as the company proceeds with making the managed mines more self reliant.
- (ii) Mining fee income is expected to generate a profit of R1.1 million for Randgold for the financial year ending 30 September 1994. With Durban Deep becoming a curtailed operation, this will reduce in 1995. In terms of Randgold's overall earnings, this income source is relatively insignificant. It is more a question of how most efficiently the cost structure of the group could be rearranged. The Board believes the services are cost effective at about \$5 per oz of gold produced.
- (iii) In First Wesgold by comparison the consortium are all closely linked in one way or another with providing services to First Wesgold on a profitable basis. There is no indication that they will not continue to benefit from this type of activity into the future.

#### 2.2.2 Unbundling

Your Board has often debated the merits of unbundling its interests in the mines within the group and has followed a policy of making the mines more independent, but not fully unbundled. In this ongoing debate, there are issues that still need to be addressed, such as:

- the mines are bound by industry level collective bargaining and co-operation in the areas of lobbying, pension and provident funds, research, safety, medical and gold refining;
- the mining holding company structure assists in the recruitment of skilled staff which can be problematic at marginal mine level;
- the level of financial support that unbundled mines would receive from the banking community;
- certain financial and technical services are more economically provided on a centralised basis; and
- in terms of the ERPM underwriting agreement, Randgold cannot restructure its shareholding in ERPM until December 1995. It is impractical to contemplate acts such as unbundling until this restriction has expired.

We believe that the Randgold Group is appropriately structured. The structure will continue to develop in the future in line with the policy of making the mines more independent.

### 2.3 Durban Deep

With substantial closure of the underground operations at the end of July, reef wall removal, vamping, sweeping and limited blasting should produce up to 20 000 tpm from underground for 6 months. Thereafter underground production and the Government pumping assistance will be reviewed.

The surface operation will continue and increase in the future, but will be exhausted within 2 years. Simultaneously, the company will commence with the sale of assets.

The proposed sale of 1 000 hectares of land will fund retrenchment benefits negotiated with employee representatives and some rehabilitation, leaving 1 500 hectares for future realisation.

In the medium term, reclamation of gold from the gold plant and the development and sale of the land is planned.

### 2.4 ERPM

ERPM's performance since that company's financial restructuring has not met expectations.

Productivity and production improvements are expected in the second half of this year.

A drilling program underground is being implemented to substantiate the sedimentology prediction made at the time of the rights offer. The findings of the program will confirm whether the development of the tertiary shaft should proceed as originally planned. This program will be completed in the first quarter of 1995.

### 2.5 Harmony

Harmony's performance has been extremely satisfactory. To ensure that it can maintain its efficiency, significant capital is needed to develop reserves, maintain mining flexibility and counteract the declining underground yield. The need for capital expenditure and the building up of financial reserves are likely to preclude the payment of a dividend over the next few years.

### 2.6 Blyvoor

The tribute with Western Deep Levels will play an increasing role in Blyvoor's future as production from this source increases. This tribute has potentially extended Blyvoor's life to at least the year 2000.

### 2.7 Exploration and new business

#### (i) Strategy

Randgold has positioned itself as a mining company with gold as its commodity focus and Africa as its sphere of operation. The aim of exploration and new business is to add value for shareholders in finding and developing, with partners, new mining ventures.

The opportunities to cost effectively find new mines are in the mineral rights portfolio we inherited and in the more prospective areas in the rest of Africa.

#### (ii) South Africa

The rights we have added to the assets we acquired during 1993 in the Pilgrims Rest Goldfield have been the subject of intense work. We are currently concluding a joint venture designed to bring the assets to account with a small underground mine.

We have concluded joint venture agreements with other mining companies in which these companies will explore for gold, diamonds and base metals on a number of our rights. Other joint ventures are in the pipeline.

- To date we have concluded sales worth more than R10 million in respect of rights which do not fit our criteria, with an equal amount in sales options. We are currently finalising agreements of sale worth more than R20 million.

#### (iii) Namibia

Randgold holds a major share in a number of prospective rights in North West Namibia. An exploration joint venture has been concluded with an international mining company to progress the Tsongoani project.

#### (iv) Gabon

Randgold negotiated an agreement with the government of Gabon which gives the company rights over 36 000 km<sup>2</sup> for 2 years. A large prospective gold target has been identified.

#### (v) Burkina Faso

The company has been active in Burkina Faso for over a year. Prospecting rights covering 3 500 km<sup>2</sup> have been secured with numerous gold targets identified. Newmont Mining has joined us in developing the targets which we believe will result in world class surface mining operations.

#### (vi) West Africa

Randgold has identified prospective areas in other West African countries and securing of permits is well advanced.

Randgold's management is convinced it has developed the success factor in terms of funding, partners and skills to add value for shareholders in its focused exploration and new business activities which will show considerable results in the near future.

## 3. REASONABLENESS OF THE PROPOSED ACQUISITION

### 3.1 Value of Randgold

The proposed transaction price is at 725 cents per Randgold share. On the date these proposals were announced, Randgold's share price was trading at 800 cents per share.

Against this share price, Randgold had, at 30 June 1994, cash and near cash of 348 cents per share. Randgold also owns listed securities which, at current share prices, represent 997 cents per Randgold share. Thus, 1 345 cents per share of Randgold's net asset value comprises cash, near cash and listed securities.

In addition to these relatively liquid assets, Randgold has unlisted investments and mineral rights which at cost amount to R39.6 million but as highlighted in 2.7 above, are clearly worth significantly more than this.

Clause 1.6 of the consortium's circular states that Randgold's share price does not reflect the true value of its underlying assets.

725 cents per Randgold share is clearly not a fair issue price.

### 3.2 Value of First Wesgold

The valuation of First Wesgold performed by Standard Merchant upon which the purchase price of R68,949 million is based, was performed without the benefit of any independent technical opinions and "relied extensively on representations made by the management and directors of First Wesgold". Standard Merchant further states that it "does not accept responsibility as to the accuracy of the representations and the potential impact that the accuracy of the representations may have on the value arrived at".

Neither Randgold management nor any independent shareholder has had access to the valuation.

The Randgold technical team's view is that the financial models, upon which Standard Merchant's valuation was based, are inaccurate and in certain instances cannot even be substantiated.

Fluor Daniel Wright is currently reviewing the methodology used in the Randgold technical team's audit. To date their findings are that Randgold's audit procedures conform to internationally accepted practices.

We seriously question the sustainability of the profits emanating from First Wesgold. A substantial portion of the profits is currently generated from plant clean-up. To calculate the effect of the acquisition of First Wesgold on the earnings per Randgold share is accordingly not meaningful.

After taking into account all the current bankable projects and environmental and rehabilitation issues, we have not been able to justify any value for First Wesgold.

## 4. CONCLUSION

The published intention of the consortium is to "unbundle" Randgold. Yet, simultaneously, the consortium is proposing that Randgold acquires an old remnant mine, with major rehabilitation problems, as a wholly owned subsidiary. How will this mine be unbundled?

The skills required to manage deep level marginal mines, employing highly untrained work forces is not something that can be acquired overnight. In the opinion of the Board the skills that can be provided by the consortium are already available within the Randgold group.

The transaction as proposed by the consortium is, in the view of the Board and its advisers, unfair and prejudicial to Randgold and clearly not in the best interests of its shareholders. The Board dissociates itself from the proposed acquisition, will not be party to it under any circumstances and recommends that shareholders should vote against the proposed resolutions.

We urgently seek your support to enable the Board to prevent these events taking place by opposing the resolutions proposed. Minority shareholders are reminded that if the transaction is implemented there is legal recourse available to them against any act which can be regarded as unfairly prejudicial, unjust or inequitable to them. You are urged to seek independent legal advice in this regard.

You are reminded that your proxies are to be submitted by 11:00 on Tuesday, 16 August 1994 to Rand Registrars Limited, Block "C", 100 Northern Parkway, Ormonde, 2091 (PO Box 82549, Southdale, 2135).

Yours sincerely

A.A. Sealey  
Chairman

Johannesburg  
11 August 1994

### Advisers to Randgold

**FirstCorp**  
FirstCorp Merchant Bank Limited  
Registration No. 58/0241/04  
A member of the First National Bank Group

### Sponsoring brokers

**DavisBorkumHare**  
Davis Borkum Hare & Co. Inc  
(Registration number 7209/02/21)  
(Member of The Johannesburg Stock Exchange)

### Attorneys

**BRINK COHEN LE ROUX & ROODT INC**  
ATTORNEYS



## COMPANY NEWS: UK AND IRELAND

Healthcare group likely to have net cash position by year end  
**S&N poised for acquisitions**

By Daniel Green

Smith & Nephew, the healthcare group, is "actively looking for acquisitions", Mr John Robinson, chief executive, said yesterday.

A disposal earlier this week left gearing at just 4 per cent, and the company is likely to have a net cash position by the end of 1994, he said.

The target could be in a similar business to Smith & Nephew's areas of expertise such as keyhole surgery equipment, said Mr Robinson. It could, however, be in a new area provided there were synergies such as the possibility of using S&N's existing sales staff.

This week's disposal of Ioptex, the loss-making eye surgery products company, led to an exceptional £148m charge in the interim results, published yesterday.

Excluding the charge, pre-tax profit for the six months to July 2 was £82.2m, within analysts' forecasts and a rise of 12 per cent on 1993 when restated to conform with FR5 4 accounting rules.

These call for convertible preference shares then in issue to be reclassified as debt and their dividend as interest.

Turnover was £486m, an underlying sales increase of 7 per cent. Adjusted earnings per share were 5.04p and the interim dividend is 2.02p.



John Robinson: target could be in a similar business

both up 7 per cent. With dividend cover now at the company's target of 2, payouts would now rise in line with earnings growth, Mr Robinson said.

Operating profit margins rose from 16.5 to 17.1 per cent, reflecting higher production volumes and efficiency improvements and an increasing proportion of sales coming

from higher technology products.

Mr Robinson said that target operating profit margins had almost been reached.

Most of the company's product areas saw sales grow by 8 to 11 per cent, the exception was in commodity products like surgical gloves, where sales fell.

Consumer healthcare, including Elastoplast plasters and Li-Lets tampons, saw the sharpest increase in growth rates, from 2 per cent in 1993 to 10 per cent this time. The Simple brand of cosmetics did well, but the figure was flattened by restocking.

US sales growth slipped from 7 per cent to 6 per cent, although Mr Robinson said that the effect of US healthcare reforms had "flattened".

Continental European sales growth fell from 7 per cent to 4 per cent as France and Spain clamped down on health spending. Mr Robinson said that France had a better close to the half.

## COMMENT

Disposals and organic growth have been S&N's routes to bring innovation, high margins and decent growth to the mundane end of the healthcare business. The company should make about £175m for the full year, giving a p/e of 14.5, just under the market average. That combination of low risk and steady growth makes S&N an attractive investment compared with the uncertainties of drug companies; but it looks pedestrian compared with cyclical stocks in other sectors. There are few reasons to sell S&N shares but, until management finds some clever acquisitions, even fewer to buy them.

## SCI buys 'strategic' stake in Plantsbrook

By Simon Davies

Service Corporation International, North America's largest funeral group, yesterday continued its aggressive foray into the British burial business by buying a 3 per cent stake in Plantsbrook, the sector's largest quoted company.

SCI claimed this was a strategic stake, but said that it was interested in buying further shares.

The announcement came just one day after the Texan company received approval from the Takeover Panel to put forward a recommended 77.5p for Great Southern Group, the only other UK listed funeral company.

Plantsbrook is 46 per cent owned by Pampes Funeraires, France's largest funeral business, and it is understood that SCI's strategy could be to secure a ring-side seat if the parent considers asset sales.

It had informed both Pampes Funeraires and Plantsbrook of its share purchases, which have taken place over recent weeks.

Pampes Funeraires controls around one third of France's funeral market, in addition to interests in Belgium and Singapore, and SCI has made no secret of its intentions to use Great Southern as a springboard for expansion into Europe.

SCI was also concerned that Loewen Group, its largest North American competitor, might consider turning its attentions to Plantsbrook, after the failure of its attempts to block SCI's Great Southern bid.

Plantsbrook controls about 9 per cent of the UK funeral market, compared with Great Southern's share of some 4.5 per cent.

## F&amp;C warns on progress of markets

By Scheherazade Daneshkhu

Foreign & Colonial Investment Trust warned yesterday that stock markets may have difficulty in making progress, partly because of the rapid expansion of the US economy.

The UK's second largest investment trust reported a fall in net assets from 148p to 134.2p per share during the six months to June 30.

However, net assets per share rose 9.6 per cent compared to June 1993's figure of 122.4p.

The share price fell 10.9 per cent in the first half against a 13 per cent drop in the FT-SE-A All-Share Index. The trust blamed fears of higher inflation and rising interest rates, particularly in the US, for the falls.

Mr John Seister, chairman, said: "Concern about future inflation and higher interest rates is adversely affecting market sentiment. To a large degree this is based on fears that the US economy is expanding too rapidly."

However, Mr Michael Hart, chairman of F&C Management, said that he did not rule out the possibility of the FT-SE 100 reaching 3,500 by the end of the year.

The trust benefited from a 25 per cent rise in the Japanese index through its 13 per cent holding there, but it was weakened in falling markets elsewhere by its gearing, part of which was in yen.

F&C has traditionally followed a policy of borrowing to gear up in falling markets in order to buy cheap stocks.

Mr Hart said that though the aim was to borrow in a weak currency, where the yen was concerned "we got it wrong." He believed, however, that the yen would weaken.

After-tax revenue declined from £11.9m to £9.31m due to a sharp fall in bond income. The expenses of running the trust's savings scheme, through which private investors can make regular contributions, have been rising fast, according to Mr Hart and the trust will be made more cost-effective. Details are to be announced in the autumn.

Total net assets were £1.41bn, down from £1.56bn at the start of the year.

Earnings per share dropped from an adjusted 1.13p to 0.88p. The interim dividend is 0.6p, against an equivalent 0.575p - the board said its intention was to recommend a final of 1.33p, making a total of 1.83p - a 4 per cent increase.

At the end of June, the trust's asset mix was UK - 43.6 per cent; North America - 21.1 per cent; Europe - 13.5 per cent; Japan - 13.4 per cent; Far East - 5.7 per cent and others - 2.7 per cent.

## Property side helps TransAtlantic rise 46%

By Alison Smith

TransAtlantic Holdings, the insurance and property group, yesterday announced a 46 per cent increase in pre-tax profits from £30.2m to £44.2m in the first half to June 30.

Most of the rise was attributed to property investment income from the group's shopping centres, which rose to £19.9m (£14.4m), and to its half share in the profit from Sun Life, which increased from £18.5m to £22.5m.

While Sun Life achieved a 19 per cent rise in new regular premium business, to reach £58m, TransAtlantic sounded a note of caution about prospects for 1994 as a whole.

It said that the life and pensions market overall was showing signs of contraction and the year-on-year increase was not likely to be sustained for the full term.

The board is paying an unchanged interim dividend of 6p. Mr David Fischel, managing director, said this was in accordance with the group's normal policy of proposing an interim dividend of half the previous year's total.

The group recorded an exceptional profit of £13.3m from the flotation of Capital Shopping Centres, the regional shopping centre company in which TransAtlantic retains a 75 per cent stake. There was an exceptional £400,000 loss

relating to the disposal of investment properties.

Capital & Counties, a wholly owned subsidiary of TransAtlantic which includes CSC, announced pre-tax profits of £29.8m (£15.8m) for the first half. Income from property investment rose to £42.1m (£35.5m).

Alongside the flotation of CSC, Mr Donald Gordon, TransAtlantic's chairman, highlighted the acquisition of the Harlequin shopping centre in Watford for £182m in February. This contributed £4.2m of the property investment income.

Earnings per share rose by 38 per cent to 8.26p (5.99p). The shares rose 3p to 381p.

## Charges push Tiphook loss up sharply to £331m

By Simon Davies

The share price of Tiphook, the debt-laden transport leasing company, rose by 10 per cent as fears of a rights issue diminished, but pre-tax losses for the year to April 30 jumped from £21.8m to £33.1m.

The shares added 4p to 38p, as Tiphook reiterated the commitment of its bankers, which control the destiny of a company with gearing of 1.561 per cent.

Net debt almost halved from £1.02bn to £512.5m during the year, following the sale of its container leasing company. However, shareholders' funds fell from £215.1m to £33.8m.

The container sale continues to throw up some difficulties. Transamerica, the purchaser, is proposing a further cut of £11.4m, in addition to an initial £12m adjustment from the £74m purchase price. This has been fully provided for.

However, Tiphook had originally estimated £31.8m of costs associated with the sale and financial restructuring, while

the actual amount charged was £19.5m.

The 1994 figures included exceptional items of £295.7m (£75.3m), and £75.5m (£72.1m) in interest charges.

The sale of the container division resulted in a loss of £124.8m, while there was a further £168m taken under operating activities.

The company has been reduced to two core divisions, Trailer Rental and Rail Wagon Rental, which both saw substantial profit declines during the year. To reflect its new composition a name change is planned to Central Transport Rental Group.

Due to the earlier sale of 9,532 of its older trailers, the division achieved average utilisation of 74.1 per cent in 1994, compared with 56.6 per cent.

However, on lower rental rates operating profits before central costs and exceptional items were £18.3m (£31.5m).

The Rail Wagon operations' operating profits fell from £4.1m to £300,000.

Mr Rupert Hambro, chair-

man, said: "We are acutely aware of our very high level of borrowing. With our continuing drive for economies and cost reductions we have reasonable expectation of seeing margins improve."

Tiphook was also looking to "take appropriate steps to improve our financial structure." There is no dividend. Losses per share came to 301.1p (41.2p).

## COMMENT

The key to Tiphook's survival has probably been the size of its difficulties. With more than £1bn of debt, Tiphook's bankers had a lot to lose. Nevertheless its future remains uncertain. Financial reconstruction is inevitable, meaning substantial dilution for shareholders. In addition, the company has to resolve problems such as a £158m obligation to purchase trailers in 1996, for which no funding is in place. An improving European economy could provide some joy, but at this stage the risks are far more striking than the rewards.

## BOC suffers from Forane factor

By Daniel Green

BOC, the industrial gases and healthcare company, continued to suffer from depressed sales in pharmaceuticals following the expiry of the patent protecting Forane, its main anaesthetic gas in the US.

The US market was split evenly with the sole competitor, Abbott Laboratories of the US, BOC said. It was "reasonable to assume that there will be further competitors" in the next year or two.

Profit margins for industrial gases also edged lower in the third quarter and the shares fell 31p to 714p.

An exceptional £35m charge announced

earlier this year depressed the company's results in the nine months to June 30.

Pre-tax profit of £169.3m compared with £261.6m for the same period in 1993 but matched analysts' forecasts.

Earnings per share before the exceptional item were slightly lower at 32.54p (33.24p). BOC said this was largely the result of the increased number of shares in circulation.

The gases business saw profits rise to £243.7m (£231.3m) for the nine months, on sales of £1.85bn (£1.7bn).

Industrial activity and demand improved in most countries, particularly in the US and Australia, said the company,

"but pricing pressures have not generally abated".

Healthcare profit fell by 42 per cent to £42.8m (£73.8m) as a result of competition to Forane. A new anaesthetic gas, Suprane, increased its market penetration.

The £28m provision was made for restructuring programmes, of which £60m was for the healthcare business and the remainder for gases. The programme began this year and will extend over three years. When complete, BOC expects it to produce savings of about £30m a year.

Third quarter margins were supported by the early benefits from the restructuring programme, said the company.

## Sotheby's achieves 22% rise to \$23.3m

By Christopher Price

Sotheby's Holdings, the parent company of Sotheby's, the New York-based auction, finance and real estate operation, reported improved second-quarter and first-half results, helped by the continuing recovery in the international art market.

For the six months ended June 30 pre-tax income rose by 22 per cent to \$23.3m (\$15m) against \$19.1m. Auction revenue rose from \$11.45m to \$12.23m as overall revenues rose by \$6.45m to \$132.4m. Net income per share increased from 21 to 25 cents. Auction sales for the second quarter increased 5 per cent to \$530.8m, while over the six months they rose 9 per cent from \$835.2m to \$892.1m.

The figures confirm the slow improvement in the international art market highlighted last month when Sotheby's announced sales 15 per cent up at \$1.38bn in the 1993-94 season. Rival Christie's reported an 11 per cent increase in turnover to \$1.17bn. Two smaller London-based houses also registered improvements last month, Phillips gaining 12.5 per cent to \$28m and Bonhams 21 per cent to \$23.5m.

Ms Diana Brooks, Sotheby's Holdings president and chief executive, said: "Our auction sales for the six-month period increased 9 per cent and reflect a pattern of broad-based growth in many collecting categories, principally due to strong results for a number of single-owner sales."

## GPA shores up balance sheet with \$1bn package

By Tim Coone

GPA, the aircraft leasing company, has successfully launched a \$1bn (\$600m) aircraft lease portfolio securitisation package which should substantially strengthen its balance sheet and enable it to meet the terms of the financial restructuring worked out with its bank creditors in October 1993.

Alps 94-1 as it is known (the first is called Alps 92-1) is being fully underwritten by Lehmann Brothers, and is a \$395.2m securitisation, which will acquire 27 aircraft from GPA's fleet of 480. The 27 aircraft have an average lease life

of five years, and the seven tranches of investment-grade bonds and securities amounting to \$782m within the Alps 94-1 package, have been designed to match the leases in terms of maturity and return.

The \$782m is split \$3 to 47 in fixed and floating interest rates with coupons ranging from Labor plus 48 basis points for the variable rate notes, to Treasuries plus 100 basis points for the fixed rate notes. Some \$71.2m of class D (unrated) notes are being bought by General Electric Capital Corporation and \$14.5m of class E notes by a subsidiary of GPA, to complete the \$1bn package.

Mr Patrick Blaney, chief executive of GPA, said the Alps launch "represents a giant step for GPA. It is a continuation of the work we started with the restructuring last October, and will continue the process of GPA's recovery."

The restructuring requires GPA to repay \$700m to \$900m of principal on \$3bn debt up to the end of 1996 plus interest. Mr Blaney said the new package would enable GPA to meet the terms of that restructuring. The group has no commitments to purchase new aircraft from Boeing or Airbus before 1997, or with McDonnell Douglas before 1995. Deliveries of the latter may be postponed.

## Rights issue helps Select Appointments fund US buy

By Christopher Price

Select Appointments, the international recruitment group, yesterday announced news of its sixth acquisition in a year with a financial restructuring.

The \$32m (£21m) purchase of New Boston, a US recruitment business, doubles Select's turnover and will help move the loss-making UK group into profit. New Boston consists of five speciality employment agencies based in New England. Turnover last year was \$49.8m, with operating profits of \$3.65m. Select reported a reduced loss of \$542,000 last year, on improved

sales of \$26m. Select is launching a \$44m rights issue to fund the acquisition, the balance being used for the refinancing.

It is issuing 333m new ordinary shares at 12½p, on a 1.64-for-1 basis. A consortium of Swiss investors, which own 90 per cent of existing shares, have opted not to take their full allocation in order to widen the shareholder base. As a result, their 260m new shares will equate to 90 per cent of the new issued capital, and the remaining 90m shares have been placed with institutions.

Select will use £15m of the rights issue to redeem its preference shares, all of which

were bought by the Swiss investment consortium in order to fund the group's ambitious expansion strategy.

Mr Zach Miles, Select's finance director, said that the company was searching for further acquisitions. "Our strategic plan is to be geographically spread in different markets. The recruitment business is cyclical and by being in different locations we can develop a stable income stream."

He added that Select had already moved into profit prior to yesterday's acquisition, and that New Boston would boost this year's results further. Select shares formed a quarter of a penny to 13p.

## British Bus makes further purchase

By Paul Cheeseright, Midlands Correspondent

British Bus, the acquisitive Salisbury-based transport group, is buying Derby City Transport, owned by its managers and employees, for £7m.

This is the third acquisition by British Bus since June, when it received an equity injection of £30m and arranged new debt facilities of £55m.

The deal is part of a broader plan to consolidate the competitive position of British Bus relative to its two main rivals, Badgerline and Stagecoach.

Derby City Transport is unusual among bus companies because of its ownership of

taxis and rental car franchises. Its managers and employees paid £4m for the company in 1989 and had a refinancing with £1.5m of equity capital from NatWest Ventures in 1993.

Mr Martin Bodenham, a partner at KPMG Peat Marwick in Nottingham, which handled the sale for the shareholders, said that during the last three months there had been a flurry of approaches by the large bus groups.

British Bus owned 22 per cent of the company through Luton and District, one of its recent acquisitions, which had been a trade investor in the original buy-out.

## Ferranti business sold

By Alan Cane

Matra Marconi Space, the satellite joint venture between GEC-Marconi and Matra of France, has bought Ferranti International's satellite communications business from the receivers. The price has not been disclosed, but is thought to be relatively low.

The Ferranti unit employs about 100 people. It designs and manufactures ultra high frequency satellite data terminals and microwave radio relay systems.

The deal follows the purchase by Matra Marconi in July this year of the satellite business of British Aerospace. The merged group, Europe's leading satellite manufacturer, turns over about £750m and employs a workforce of more

than 2,000 people. Earlier this year, Arthur Andersen, Ferranti's receivers, agreed in principle to sell the company's principal defence businesses to GEC rather than to a management buy-out team. Ferranti went into receivership last December after GEC withdrew an offer of 1p a share.

## Kynoch purchase

Kynoch Group has bought Lawman, which maintains hospital and laboratory equipment for an initial consideration of £145,000.

A further consideration, 20 per cent of Lawman's pre-tax profit for the next three years, is subject to a maximum of £220,000.

## Fyffes buys into Germany

By Tim Coone in Dublin

Fyffes, the Dublin-based fruit and vegetable distributor, has succeeded in establishing its first foothold in the German banana market with the acquisition of a 70 per cent stake in JA Kahl for about £28m (£7.9m).

Kahl, which Fyffes said was expected to have sales of £60m in the year to December 1994, is based in Munich, where it has a modern distribution and banana ripening centre. It is one of the main fruit and vegetable distributors in the Bavarian region.

Mr Carl McCann, group finance director, said the acquisition represented an "important step" in the group's expansion into continental Europe and its modern facilities, with a direct link to the German rail network, created "good prospects to grow the business".

The German market is particularly important for Fyffes' European expansion as per capita consumption levels of bananas there are among the highest in Europe.

This is Fyffes' second acquisition in Europe this year, having spent £15.9m last month in acquiring a 50 per cent stake in Velleman & Tas, a leading banana and fresh fruit distributor in the Netherlands.

Earlier this year, Mr McCann said he expected to spend about half of the group's £50m cash on acquisitions during 1994, and he confirmed yesterday that that remained his goal. Some £12m was spent on acquisitions in Spain and Denmark last year.

Mr McCann said the combined annual turnover of the four acquisitions amounted to £350m, and the total outlay, including deferred payments, amounted to £40m.

Fyffes has set itself a target of selling 26m boxes of bananas in Europe this year, up from 18m in 1993. In the medium term, the group hopes to source a large part of this increase from a 9,000 acre plantation development in Guatemala which it helped to finance.

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## RECRUITMENT

JOBS: Information Technology is transforming the search for vacancies

## Window of opportunity for government policy

The middle-aged unemployed manual worker anxiously scanned the visual display unit at the Guildford Jobcentre employee keyed in "warehouse work" and "£175 a week" as the man's optimum salary and preferred occupation.

The job search, which scanned all such jobs available in the Guildford area, came up with no vacancies. A second attempt was made, this time with £150 as the desired salary. Again no luck. "Try driving", he said. This time there were no vacancies that the man found acceptable. "Keep looking at the vacancies on the boards in the office and we will access vacancies on the computer next time you sign on," advised the Jobcentre employee.

Jobcentres, run by the Employment Service, a government agency, handle about 30 per cent of vacancies in the UK, as well as administering unemployment benefits.

The Guildford Jobcentre employee keying into the visual display unit was operating an experimental Information Technology project called VOP (Vacancies, Opportunities and Providers.)

In addition to providing screen access to vacancies, it will also provide single screen access to training programmes and claimants' records, many on paper at present.

The system has only been running for a couple of months and so has not yet been formally evaluated.

But staff hope that Mr Michael Portillo, the new employment secretary, is persuaded of the cost efficiencies of the new system and that he, in turn, can persuade his Treasury colleagues of those benefits. The cost of rolling out the programme to the 1,200 Jobcentres in England and Wales has not been worked out.

Better IT processes may be vital, say Jobcentre staff, if they are to manage their operations more efficiently. This need will be even more pressing next year when the ES, along with the benefits agency, part of the department for social security, will be administering the new Jobseekers allowance.

This new allowance, which replaces income supplement and unemployment benefit, will place even greater obligations upon the unemployed to seek work and for Jobcentres to monitor that process more closely.

But most Jobcentres while physically integrating the administration of benefits and job search, operate systems that are designed for stand-alone operations. This is at a time when the government's reforms will

demand even closer integration of benefits and job seeking plans.

Not only are the IT systems that exist not integrated, but other processes are outdated and time consuming. Mr Richard Foster, regional director of the Employment Service for the south-east, grumbled as he demonstrated how staff have to drill a hole with a pen into a claimant's "back to work plan" in order to attach it to the man's claims form for unemployment benefit.

"Staff up and down the country have to do this thousands of times a week and nobody thought of punching a hole in the form when it was printed," said Mr Foster, who recently spent a week running a Jobcentre with his senior colleagues so as to better understand the needs of frontline workers. A Jobcentre colleague said: "I estimate that I spend 10 per cent of my time keeping clients in touch with their pieces of paper."

Nevertheless, Jobcentres have been working more efficiently over the past few years, according to government criteria. Mr Foster said: "We have achieved big performance gains through better management

and setting clear targets. But, there is a limit. So, we started focusing on the processes."

This involved a joint project between the office staff in the region, Price Waterhouse Management Consultants and the ES itself, led by an ES board director, in which they examined ways the centres could improve their business processes.

"We are the ones who know what our business needs," said Mrs Shirley Whittle, the Guildford Jobcentre manager. "We want to get people back to work, but we have to have the tools to do that. In the past systems were handed down to us. This time we have been involved in the process."

The design process started last November, with a series of workshops. Users, from a range of frontline and advisory jobs, first mapped out current processes and then suggested ways to make them more efficient.

The aim was to design an IT system that would best support both claimants and those employers offering jobs, improve advice to clients, encourage active job seeking,

and boost the marketing areas of the centres' work.

A first finding of the project was that the system for taking vacancies was poor. Traditionally the least experienced member of staff was put to that job and he or she was often unable to obtain the best job descriptions.

Using a Windows-based computer package, the vacancy-taker can now access a number of prompts which make staff instant experts in different trades. "Carpenters are not just carpenters," said Mrs Whittle. "There are first fix and second fix, for example and those vacancies demand different skills."

Such vacancies are instantly placed on the computer system, which sends the details to all four Jobcentres participating in the project. Press another button and there is an instant print-out for the notice boards. Before this, jobs were written out for the boards.

Mrs Whittle said that in the past staff were often tempted to keep the best vacancies for their Jobcentre, only passing on less desirable ones to other offices in local travel to

work areas. The new system, she said, giving automatic distribution of vacancies would be to the benefit of both clients and employers.

Despite a few teething problems Guildford Jobcentre staff described VOP as "brilliant." Staff pointed to what they called a glaring example of systems not keeping up with new demands on the service. This involved what is called "active signing", a new procedure in which claimants attending the Jobcentre to "sign on" every few weeks are now actively asked what they are doing to find a job. Such information is recorded.

But, the Jobcentre staff signing them on in most offices have no sheafs of vacancies on their desks. Normally they physically have to get up and walk to the boards displaying vacancies if they want to guide claimants to jobs on offer. Most do not have the time to do so.

VOP offers such a service at the press of a button, as well as automatically recording what jobs people may have declined or tried to get - information which will be even more vital with the Jobseekers allowance. Such information is

manually recorded at present, a process that is not only time consuming but also not foolproof.

"VOP will help staff test availability by giving them instant access to a much larger number of vacancies of the kind that the job seeker says he is looking for," said Mr Foster.

"The system is great," said one young employee at Guildford. "I had one man who wanted retail work. He could not believe it when 200 vacancies flashed up on the screen. I got more job satisfaction because clients can actually become involved in the process as well as seeing that you are trying to help them."

While the middle aged manual worker seeking warehouse or driving work did not like the information that was being flashed in front of him, there was a sense that he felt a participant in the process.

The system may in turn place new demands on employers. Mrs Whittle said: "Sometimes employers ring Jobcentres with vacancies that we know nobody will accept. These vacancies are not always actively promoted. Now all jobs taken are instantly put on record. But, because one of our assessment criteria is the number of vacancies that we fill, we will have to communicate more effectively with employers about what jobs are acceptable."

Lisa Wood

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You will probably be in your early 30's and you will ideally have some experience of arbitrage/intermarket trading.

Please write, with your CV, noting whether or not you would require a work permit to work in the UK and stating in your covering letter any companies to which your application should not be sent, to: Alastair Lyon, Confidential Reply Handling Service, Ref:940, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

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Our client, a major international bank, is now seeking an Indian Corporate Finance Specialist to be based in London.

Responsibilities will include dealing with the flow of Indian equity and equity linked transactions, capital raising with Indian corporate executives and private clients and co-ordinating the new business development opportunities.

A minimum of 2 years' relevant experience, a post-graduate legal qualification and fluency in both English and Tamil, along with an in-depth knowledge of Indian business and culture, will all be pre-requisites.

To apply, please send full career details to: Alastair Lyon, Ref:941, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Please state clearly any companies to which your application should not be sent.

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London based

Our client, a prestigious US financial services company, is a major force in the world's debt markets. The firm is now looking for a high calibre individual to support the marketing of US debt products in Europe.

You will help run a global team, liaising with other relevant business groups to develop business and execute strategy. You will provide product support through information, advice and client interaction, whilst directing the marketing programme and being responsible for managing the new issue process.

To be considered you should have an MBA from a top US school, or a good MBA from an international/European school backed by some experience of the US financial sector, probably gained from studies or work within the USA. You will have a minimum of two years' relevant work experience and in particular you will have a comprehensive knowledge of US debt products and some experience of the operation of European Capital Markets.

Two of the key countries concerned are France and Spain and you must therefore have complete fluency, written and spoken, in French and Spanish, as well as having English as a first language (or to equivalent standard).

You will have first rate communication skills together with the ability to build and maintain close links with potential customers, US ratings agencies, lawyers and statutory bodies. In return, there will be superb career prospects and an attractive salary package which will fully reflect the importance of this role.

In the first instance please send your CV, quoting reference 936, to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Please indicate whether you require a work permit in order to be employed in the UK.

Applications will only be forwarded to this client, but please indicate any organisation to which your details should not be sent.

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To apply, in strict confidence, please write enclosing your cv, (explaining in detail your investment experience, linguistic skills and current salary package), quoting reference 1032 to Fiona Law at FLA Ltd, 211 Piccadilly, London W1V 9LD. Tel: 071-738 9732.

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DEPARTMENT OF ECONOMIC DEVELOPMENT  
INDUSTRIAL RESEARCH AND TECHNOLOGY UNIT

## CHIEF EXECUTIVE

OF THE INDUSTRIAL RESEARCH AND TECHNOLOGY UNIT

Applications are invited for this senior post in the Department of Economic Development which will become vacant by the end of 1994.

IRTU provides technology-related services to NI industry. Its aim is to improve the competitiveness of industry and strengthen the economy of Northern Ireland by encouraging innovation, industrially-relevant R & D and technology transfer.

The appointment is offered on the basis of a 3 year contract with the possibility of renewal. The Department would also be prepared to appoint on the basis of an inward secondment in which case the terms would have to be agreed with the parent organisation.

The salary will be related to the Northern Ireland Civil Service Grade 3 range which currently is £52,704 to £62,817.

The successful applicant will be qualified to the third level in a technology related discipline and have extensive senior

management experience in the public or private sectors. He/she will also hold the office of Chief Engineer and Scientist in DED, and in that role will provide appropriate advice to the Minister and Government.

A job information sheet is available on request from Miss Anna Cooper, Department of Economic Development, Netherleigh, Belfast BT4 2JP, Telephone 0232 529215.

The closing date for applications will be 31 August 1994.

The Northern Ireland Civil Service is committed to equality of opportunity in employment and welcomes applications from all suitably qualified applicants, irrespective of religion, gender or disability. As Roman Catholics and women are currently under-represented amongst the senior general service grades, applications from the Roman Catholic section of the community and from women would be particularly welcome. All applications will be considered strictly on the basis of merit.



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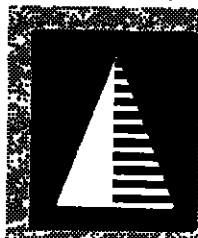
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## Head of Sales &amp; Marketing

Reference 6740/C

## THE APPOINTMENT

- Develop sales and marketing strategies to drive the business forward, leveraging off other product areas within the Bank.
- Manage and coordinate all sales and marketing activity for the group.
- Key member of the senior management team contributing to the overall direction of the business.

## THE REQUIREMENTS

- In-depth understanding of capital markets with previous front-line sales/marketing experience.
- Leadership qualities, excellent interpersonal skills, vision and creativity.
- Well educated, highly motivated self-starter, preferably with previous team management experience.

## Salesperson

Reference 6740/D

## THE APPOINTMENT

- Develop and maintain sales effort in designated geographic and/or product areas.
- Create innovative strategies to broaden the business unit's exposure in target client areas.
- Liaise with marketing and relationship management officers to build profitable long-term business.

## THE REQUIREMENTS

- Proven record of sales success in capital markets, preferably with exposure to Depositary Receipts.
- Ideally a command of one or more foreign languages.
- Articulate, profit-oriented team player who "lives to sell".

## Relationship Manager

Reference 6740/E

## THE APPOINTMENT

- Develop and expand existing customer relationships, promoting the concept of a single service provider.
- Identify further revenue opportunities by cross-selling all CTAG and Bank services, in close cooperation with sales people.
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## THE REQUIREMENTS

- Previous client management or sales experience, perhaps in a corporate banking or corporate finance function.
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- Excellent communication and negotiating skills, strong team focus and commercial acumen.

Candidates for all of the above positions must have had exposure to the capital markets field, through experience in investment banking, commercial banking or client service organisations targeting the financial services sector. These are excellent opportunities to break the traditional operations mould and make a significant personal impact within this rapidly growing and high profile business unit.

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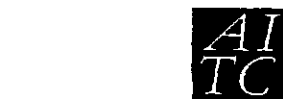
The Director will develop, structure and execute tax-based investments, financings and private placements, initially focusing on Switzerland, Germany and Austria. The role will also include responsibility for developing the relationship with existing structuring groups in Zurich. Fluent in French or German, you will have at least five years' experience of structured products and sound knowledge of Capital Markets.

The Associate will work in the Zurich office on a two year secondment, reporting to the Director. The role includes preparing presentations, modelling cashflows and working with external lawyers to develop complex structures. You will also have internal and external marketing responsibilities. You will probably have two years' experience in either derivative markets or structuring and be fluent in French or German.

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## Investment Trusts

ASSOCIATION OF INVESTMENT TRUST COMPANIES

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- development of new education and training techniques
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- maintaining regular contact with financial advisers nationwide.

The successful candidate will be able to demonstrate a strong technical knowledge of investment trust companies. It will also be essential that he/she possesses a good working knowledge of the IFA community. Communication skills, including public speaking, will be particularly important to the job. Possibly a qualified accountant or a lawyer could be appointed to this position.

This is a key position in the AITC and an attractive salary plus benefits package will be negotiated and is unlikely to prove a problem for the right candidate.

Applicants should apply in writing with a brief CV together with a covering letter, demonstrating their relevant knowledge and experience.

Please contact Jock Courts at Career Plan Ltd., 33 John's Mews, London, WC1N 2NS. Fax: 071-831 7623



Personnel Consultants

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- Develop trading opportunities for products offered in countertrade deals.
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Central London

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Ideally aged between 25-28 you must have a good degree (2:1 or above) in a numerate discipline. This will be reinforced by 2-3 years' experience of credit analysis which may, for example, have been gained in either a corporate credit department or in credit

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For further information, please contact McGregor Boyall Associates, quoting reference CAP734, on 071-734 4010. Alternatively, send your CV to us at Sutherland House, 5-6 Argyll Street, London W1V 1AD. Fax: 071-734 1297.

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London

£ Excellent

Our client, a leading global Investment Bank and recognised market leader in the innovation and trading of derivative products, seeks to hire an experienced trader to join its London based team. The bank is actively increasing its exposure to non \$ currency risk, specifically in Europe.

The ideal candidate will have 3-4 years experience of trading exotic and second generation options on European currencies and interest rates, with an emphasis on developing and structuring product ideas as well as effective risk management. It is envisaged

that the successful candidate will be working for a leading trading house, with significant commitment to Europe.

The successful candidate will be highly educated with a proven strong technical background and proven trading record in derivative products.

Interested applicants should write to Gavin Stirling at Michael Page City, Page House, 39-41 Parker Street, London, WC2B 5LH, quoting reference 199147. Fax 071 405 9649.

All applications will be treated in the strictest confidence.



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Send a copy of your CV, clearly listing your academic achievements, to our consultants at Moson Dolphin Kerby, Ref. 4547, 178-202 Great Portland Street, London W1N 6JJ. Closing date for applications 22nd August 1994.



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For an informal discussion, please contact Peter Turner on Bradford (0274) 754219.

Closing date: 30 August 1994. Ref. F570/FT

Application forms are available from the Director of Finance, Department 21, Personnel Office, 1st Floor, Britannia House (Broadway Entrance), Bradford, BD1 1HX Tel: Bradford (0274) 752765.

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Please apply with CV to: David Massey, News Editor, Extel Financial Ltd, Fitzroy House, 13-17 Epworth Street, London EC2A 4DL.

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Please send resume with salary history to:  
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Interested candidates should send a comprehensive CV, including details of current remuneration and a day time telephone number, all of which will be treated in the strictest confidence, to Andrew Sales FCCA, quoting ref. no. 772.

## Senior Project Management Leading US Investment Bank European Financial Systems Strategy

£ Excellent + Bonus + Benefits

Our client is one of the world's most powerful financial institutions and a pre-eminent force in global securities markets. The environment is one of expanding business volumes and increasing product complexity in which the strength and sophistication of the systems infrastructure are of paramount importance.

The organisation now wishes to appoint a key individual whose brief will be to manage a programme to enhance the firm's European control and reporting systems. Reporting to the Chief Financial Officer and liaising with senior management across finance, technology, operations and the front office globally, you will be responsible for co-ordinating the efforts of multiple teams involved in financial systems developments. Your role will be critical to the design and implementation of a broad range of systems across all product areas.

You will have executive level project management skills, extensive experience of IT within the context of financial control and a sound understanding of securities trading and investment banking. Probably a graduate ACA, your record of achievement to date will be underpinned by technical excellence and superb interpersonal skills.

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Interested candidates should write to Sue Munné at BBM Selection quoting reference number 305 and enclosing a full Curriculum Vitae which should include contact telephone numbers. All applications will be handled in the strictest confidence.

76, Watling Street, London EC4M 9BJ

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## BRITISH BANKERS' ASSOCIATION

### ASSISTANT DIRECTOR - BANKING SUPERVISORY ISSUES

The British Bankers' Association represents the views of the banking industry on a broad range of important issues.

We have a vacancy at Assistant Director level in our team dealing with regulatory and related matters. The successful candidate will be involved mainly in our work on banking supervisory issues, including the topical question of the regulatory treatment of market risk. The position will entail contributing to policy making and the coordination of the banks' relations with outside bodies.

For this challenging opportunity, knowledge of the framework of banking supervision in the UK will be essential. In addition, experience of dealing with regulatory bodies, government departments, Parliament or EU institutions would be an advantage. Excellent communications skills and the ability to work with minimum supervision and under pressure are essential.

Competitive salary offered, dependent on experience, with a non-contributory pension scheme and other benefits.

Applicants should write, with their CV and details of current salary, to Michael Evans, Director, Administration, 10 Lombard Street, London, EC3V 9EL quoting reference FT 8.94.

## BECTON DICKINSON Assistant Treasurer Europe Grenoble (France)

Becton Dickinson is a leading medical technology company that employs 3,900 people in Europe and 18,000 worldwide. The company manufactures and sells a broad range of medical supplies, devices and diagnostic systems for the health care industry, medical research institutions and retail. The European headquarters are based in Grenoble, in the foothills of the French Alps.

The Assistant Treasurer Europe will report directly to the European Treasurer providing specialist expertise in cash and currency exposure management, with emphasis on the optimisation of financial resources for all European subsidiaries.

Key responsibilities will include on a European basis the management of cash flows and related maximisation of opportunities in the foreign exchange and money markets, supporting operating

management in the funding of major investments and the further enhancement of cash management systems.

There will be a significant liaison with operating subsidiaries, financial management and the US Corporate International Treasury Department.

Candidates should be graduates, aged 30+ with a minimum of five years experience in an international treasury operation. The successful candidate will work with a small central team and must become a focal point for European financial management. Excellent communication skills and a definitive "hands-on" approach are essential for this role.

Interested applicants should forward a comprehensive curriculum vitae and current salary details to Florence Nony, Michael Page International, 3 boulevard Bineau 92594 Levallois-Perret, Cedex, France (quoting reference FN 10542).

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- Overseeing the production of the monthly Board Pack and preparing an analysis of variances against budget and forecast.
- Preparing the annual cost and revenue budgets, liaising with Directors and departmental managers.
- Preparing quarterly forecasts, monthly balance sheets and cash flow forecasts.
- Assisting in systems projects and the ongoing improvement of management information and financial control.

Candidates will be qualified accountants and are likely to be aged 27-34, with proven staff management experience and broad management and financial accounting skills. You should demonstrate the ability to meet tough deadlines and possess a logical and clear thinking approach.

This is an exciting chance to build your career in a successful group.

Interested applicants should contact

Andrew Fisher, Parkwell Management Consultants Ltd

3 Catherine Place, Westminster SW1E 6DX Tel: 071 233 5207 Fax: 071 233 5205

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The audit department plays a key part in identifying and controlling risk throughout the group. The developing nature of the group's activities result in a dynamic control environment in which a thorough understanding of the business issues and a close interaction with the operations, trading, financial control and systems areas is required.

Applicants should be highly motivated, possessing strong communication and analytical skills. You should ideally have gained some experience in an Investment Bank or Securities House either within audit or financial control - alternatively, you may be in practice within a Banking Group and possess good product knowledge.

For a detailed and confidential discussion, please call JONATHAN ROBIN on 071 336 7711 (evenings/weekends 081 444 9970) or alternatively forward your CV to the address below.

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Telephone: 071-336 7711 Fax: 071-336 7722

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This reorganisation means a challenging opportunity has now arisen for an accountant to join our finance team. On joining us, your immediate responsibilities will include 6-monthly and annual consolidation, statutory accounts and corporation tax. As you demonstrate your ability and progress, your involvement will become more widespread to include financial control for international projects and export finance and, possibly, group management accounts and treasury control.

ACA qualified, you will have around 2 years' post-qualification experience, ideally gained from a major professional practice or in a similar position for a large group within an industry environment. Your experience should have included exposure to tax work.

In return for your innovation and commitment we offer a competitive salary and car, plus a wide range of benefits including pension scheme, life assurance, 26 days' holiday and relocation assistance where appropriate.

To apply, please send your full career details to Gary Stiles, Personnel Manager, Norwest Holst Construction Limited, Astral House, Imperial Way, Watford, Herts WD2 4YX. Working towards equal opportunities.

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### The Role

- Implement EPOS systems nationally and upgrade the quality of accounting, MIS and financial control procedures, bringing a professional approach to working practices.
- Manage and direct the finance team. Introduce reporting systems and procedures to generate timely and accurate financial information in a user-friendly format.
- Responsible for budgets, forecasts and cash management. Develop stock control and branch reporting procedures, liaising effectively with senior operations personnel.
- Preparation of monthly and statutory accounts, adhering to strict timetables. Report to FD, assist in the development of a pro-active finance function.

Please apply in writing, enclosing full CV, quoting reference number LBA/192.

### The Candidate

- Graduate, qualified accountant aged late 20's to early 30's with a successful track record gained in retail environment. EPOS experience essential.
- Excellent communication and motivation skills, able to work to demanding deadlines and prioritise effectively whilst adopting a hands-on approach, managing a small team.
- Ambitious, commercial and computer literate. Able to gain respect and influence across company. Capable of exercising initiative.
- Energetic and persuasive style. Positive personality and natural team player. Possessing the drive to succeed in a fast-moving, challenging environment.

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## Finance and Administration Manager

N.W. London £Neg

Our client operates a number of prestigious franchises in the retail food sector, from its base in North West London. The business has performed impressively over the last few years and now looks to consolidate its position.

An important part of its future plans is the appointment of a Finance and Administration Manager to manage and develop this function. Our client will expect you to provide the business with timely and accurate management information, whilst taking day to day responsibility for cash flow management, credit control and liaison with professional advisers. A thorough knowledge of stock control and the use of computers will be of interest as will experience of managing a small Head Office team.

You will be a qualified accountant who is able to demonstrate the highest levels of technical competence in an environment where trust, loyalty and commitment are crucial to success.

In the first instance, please contact Sandra Kipgrove or Chris Denington on 081 566 5900 or write to them enclosing your CV at the following address: Grant Thornton, International House, 7 High Street, Ealing, London W5 5DB.

**Grant Thornton**

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# Nostalgia is a poor bottom line for auditing

David Maister argues that survival means moving from the traditional base to a wider range of services

The biggest problem with the accounting profession today is that there are too many auditors and not enough accountants. What auditors are increasingly coming to realise is that an audit is a product, not a career.

Saying you are an auditor is akin to stating that you know how to make - or supervise the making of - one thing and one thing alone: an audit. You are effectively betting your career on a single product, a risky move at best.

This wasn't a bad bet back in the good old days when demand for that one product was great, when the market placed a high price on it, and clients did not shop for your product predominantly based on price.

All this has changed. Now the question is: what else can you do for me to justify the high income I've been paying you auditors for all these years?

Someone who is a pure auditor rather than an accountant has a serious career problem. Every year, all of the accounting firms are working furiously to train vast numbers of younger people to know how to do what the auditor knows how to do: supervise an audit. So, each year, the poor auditor's existing knowledge and skill is becoming less scarce and less valuable. His or her asset is rapidly depreciating in value.

Of course, this sad situation is true of all professionals. They must continue to build new skills to stay ahead of the pack. But how does the poor auditor who wants to remain an auditor do this?

The great business virtue of auditing - that it is annually recurring

work - is also the greatest career trap for the auditor. He or she is not going to learn new things rapidly by auditing the same companies year after year. Keeping up with the latest changes in accounting regulations helps, but could hardly be called rapid skill building.

The best and most obvious way to continue to build skills is to stop auditing the same clients and trade up to doing the audit of larger, more complex client organisations which pose stretching, challenging audit issues.

It is not a bad solution, but unfortunately one that is available only to a tiny percentage of those trying to earn a living as auditors. Not every partner can audit British Telecom or its equivalent. In fact, it is fairly safe to say that the vast majority of auditors, if they are to keep their skills and knowledge valuable, will have to start doing something besides auditing.

They will have to become accountants! They will have to start providing accounting and finance-related services that clients view as worthy of high fees. While it is true that accounting has long provided these services, that is not the point.

The auditors themselves will have to be involved in providing these services. It may be nice for the client and your firm if one of your other partners provides these services, but where does that leave you? With a depreciating asset and a declining career.

Firms keep telling their auditor to cross-sell the services of other partners, but that is not really the individ-

ual's need. What the auditor needs to do is sell additional services that he or she can perform, and thereby learn something new.

Accounting firms have long talked about turning their audit partners into "business advisers" - for so long in fact that the mere use of the phrase inside most firms elicits automatic grins and groans. But action has been limited.

As a simple test, I often ask groups of audit partners: "How many of you regularly read the trade magazines of your top one or two clients?" The answers around the world (I have tried this in Europe, North America and Australia) are always less than 10 per cent. So much for being business advisers.

Some changes are observable. Firms and individuals are beginning to get serious about industry specialisation, finally responding to explicit client pleas that "if you want to be more valuable to me, get to know my business and give me business ideas".

Firms are also beginning to put pressure on their partners to keep up their learning and not just "cruise" on existing skills. If there is an "up-or-out" system for those trying to become partners, there is now increasingly a "grow-or-go" system for those who have made it.

More and more, firms are looking at ways to re-engineer their audits, not only to reduce cost but to generate the kind of business-diagnostic information that will allow auditors to spot the need for additional value-added services. They are

making use of executive education training for their partners to try to give them "mind MBAs".

All of these actions are sensible, but they still leave open the most important question of all: is there a future in auditing? The more firms push to create the "full-blown value-added audit", the more they raise concerns about the question that strikes at the heart of their existence: independence.

If there are already regulatory and legislative questions being raised in the EU and the US Congress about auditing firms providing advisory services, how will it look if the actual auditors start rendering these services?

Any way you look at it, auditing cannot continue much longer as it is. It is a business full of paradoxes. To begin with the obvious, the providers think they are offering one thing (an attestation that financial accounts are in accordance with generally accepted principles). Meanwhile, the users of the service (despite the profession's best efforts to tell them otherwise) continue to believe that the service is something else: guaranteeing against fraud, affirming the financial health of the enterprise being audited, and so on. Years of debates and lawsuits have failed to bring these mismatched perceptions closer together.

The paradoxes go deeper than that. Viewed from a business portfolio perspective, the auditing product line appears to be a very unattractive component of the portfolio. It is a low-growth, declining profit business with a high exposure to litigation. Why would a firm that had options

want to nurture this product line? The firms reply that it is a good regular, dependable cash flow, year after year, an annuity. This reminds me of the old joke of losing money on each item you sell, but making it up on the volume.

They say that the value of the audit is that it is a base from which they can cross-sell other services. I would believe this more if the firms had a better track record of cross-selling additional services, and if the regulators were not after the firms to stop them doing it.

Most firms' consulting and tax departments tell me firstly that they bring in most of their business themselves and do not rely on audit clients; and secondly that their most troublesome clients are the audit clients, because they expect the same low fee levels the auditors charge.

Is there a future for audit? There will always be a need for audits, and someone will have to do them. However, I think the profession has a long way to go in completing the transformation it has only just begun.

Most accounting firms today still think of themselves (or did until recently) as audit firms which happen to provide a range of other services. If they are to survive, they must drop their nostalgia and realise that they have become accounting-and-finance-advisory firms for which the audit is just one of their products, and a diminishing, ever-less attractive one at that.

David Maister is a consultant to professional firms and author of *Managing the Professional Service Firm*, Free Press, 1993.



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The position reports directly to the Managing Director and maintains close co-operation and liaison with the Group finance function. Candidates must be qualified accountants and will probably have experience of both professional and production/commercial environments. With post qualification experience at a senior level, you will be able to demonstrate the communication skills necessary to play a major role within a small profit orientated management team whilst maintaining a hands on approach towards timely day to day operations. An attractive remuneration package is offered.

Applications, together with CV and details of current remuneration, should be sent to:

Richard Boon,  
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North West

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### THE POSITION

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### THE POSITION

- Responsible to Chief Executive and Board for all financial reporting, Tax and DTI returns and Business Planning.
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Please send full cv, stating salary, ref AN3212, to NBS, 37 Queen Square, Bristol BS1 4QS



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## SALOMON BROTHERS SIM SPA MILAN

Salomon Brothers is one of the world's most powerful and prestigious financial institutions and a pre-eminent force in global investment banking and securities trading. We have a strong presence in the Italian securities markets. Our commitment to further growth in Italy has resulted in the decision to expand significantly the operations of our Società di Intermediazione Mobiliare (SIM) in Milan. We now seek to appoint four key individuals who will be based in Milan and will spearhead the trade support, regulatory, financial reporting, audit and compliance functions.

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Either a recently qualified ACA or an experienced Italian accountant, you will have a basic understanding of the bond and futures markets and good systems skills, both PC and database. Competence in English and Italian will be necessary. You will be responsible for reporting and analysing the traders' P&Ls and for month end general ledger reporting. You will take responsibility for ad hoc development projects, liaising closely with the London trade support team. Ref: 310.

Each of these roles represents a superb opportunity to make a critical contribution to an exciting business venture. Candidates will be high calibre accountants who can demonstrate relevant experience, superior achievement and the determination to succeed. Energy, flexibility and strong interpersonal skills are essential, as are the specific language abilities indicated above. Candidates may currently be based in either Italy or the UK; interviews can be conducted in London or Italy and relocation assistance will be made available if required. A minimum two to three year commitment to Milan is envisaged. You will be fully challenged in this fast moving environment, enjoying high visibility and the opportunity to excel. In a culture which rewards performance, your prospects for pay and promotion will be outstanding.

If you relish the challenge of a truly European career, write to our advising consultant Janet Bullock, quoting the relevant reference number, at RBM Selection, 76 Watling Street, London EC4M 9RJ. Please enclose a full curriculum vitae which should include contact telephone numbers. Janet may be contacted by telephone on 071-248 3653. All applications will be handled in the strictest confidence.

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The bank is in the process of improving the efficiency of its operating systems and upgrading its computer systems. As a part of this process, our client wishes to recruit two high calibre and dynamic professionals for the internal audit department.

### Chief Internal Auditor

(Ref: CA/369/1)

The Chief Internal Auditor will report to the Chairman and Managing Director and, as the head of the function, will be responsible to lead a team of audit managers and supervisors in carrying out regular financial, operating, security and computer audits and special purpose assignments on management and efficiency audits.

The ideal candidate for this challenging position will meet the following criteria:

- CA, CPA or equivalent qualification with about ten years of internal auditing experience in a bank or financial services institution
- at least four years of experience as the head of an internal audit function
- experience of developing and implementing programmes for computer audits
- ability to speak and/or write Arabic, though not a necessary qualification, will be an advantage.

### EDP Audit Manager

(Ref: EAM/369/2)

The EDP Audit Manager will report to the Chief Internal Auditor and will be responsible for planning, managing and implementing the EDP audits in the bank. The EDP audit activity encompasses system development, programme maintenance, applications, data processing, security and other automated technology. He will also be expected to provide high quality technical support for implementing computerised audit techniques in the internal audit department, which include operations and financial audit.

The ideal candidate for this position will meet the following criteria:

- a CA, CPA, CIA, CBA or CISA
- ten years of experience in EDP auditing, with at least five years with a commercial bank or a financial services company
- experience, both hands-on and at a supervisory level, of system analysis and design and computer programming
- exposure to NCR (VRX and VRXE operating systems) and IBM environments is essential

Both positions call for a strong personality, excellent leadership and a good command over oral and written communication skills. The Bank offers family status with an attractive remuneration package, commensurate with background and experience, which includes salary, housing, performance linked bonus, annual leave with return airfare and end-of-service benefits.

Interested candidates should submit their detailed CVs, along with two passport size photographs and photocopy of passport, within three weeks to: Varun Dev Sharma, Director - Recruitment and Human Resources, Ernst & Young, P.O. Box 74, Safat 13001, Kuwait, marking the appropriate reference number on the envelopes. Only shortlisted candidates will be contacted.

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The successful candidate will be an ACA with a minimum of four years PQE, preferably within a financial services group. You will possess a strong financial accounting background and have had extensive capital markets, UK and US GAAP exposure. Candidates will demonstrate the level of management and interpersonal skills, flexibility and performance orientation required for a position of this seniority.

This represents an outstanding opportunity to join a highly prestigious organisation with excellent potential for career progression based on individual merit.

If you believe you have the required skills and drive, then please send your CV to the advising consultant, Jonathan Kidd, at Harvey Nash PLC, Dragon Court, 27-29 Macklin Street, London WC2B 8LX. (Tel: 071-333 0033). Please quote reference number HNF112.

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Please send your CV together with a letter explaining how your skills and experience would suit you to this role, quoting reference DRA/PERS/11/94. Senior Staff Personnel, Room 114, Q101 Building, Defence Research Agency, Farnborough, Hampshire GU14 6TD. Closing date for receipt of applications 24th August 1994.



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To succeed in this highly demanding environment, you will have above average intellectual skills coupled with self-motivation, resilience and drive. It is also critical that you are able to win the respect of senior operational management.

These are outstanding opportunities for ambitious and talented individuals to join a dynamic organisation, offering a comprehensive remuneration package and exciting career prospects.

Interested applicants should write, enclosing a current CV, to Simon Moser at Robert Walters Associates, 25 Bedford Street, London WC2E 9EP. Fax: 071-915 8714.

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Moscow

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Candidates will be professionally qualified and Russian speaking with ideally experience in both UK and Russian business and accounting standards, practices and requirements. This high visibility role represents an exceptional career opportunity and carries a full benefits package including basic salary with overseas premiums, medical insurance, pension, bonus, free accommodation and free flights.

To apply please contact Stephen Heap quoting ref. SH/78 on 061-980 1389 or send full career details to BTA Recruitment Management, Hollins House, Hale Road, Hale Barns, Altrincham, Cheshire WA15 8SN. Fax No: 061-904 0879. Candidates may alternatively call outside office hours on 0204 841856.

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Candidates should hold an appropriate professional qualification and have experience at a senior level of computerised management accounting, ideally within an Engineering and Project Management orientated organisation. A natural disposition towards team-working and strategic thinking, a strong intellect and commercial focus are also essential.

The package includes contributory pension scheme, healthcare and an opportunity for equity participation.

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Promotion to Financial Director will be subject to exemplary performance.

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## COMMODITIES AND AGRICULTURE

## Wheat futures up after US report

By Laurie Morse in Chicago

Wheat prices rallied yesterday at the Chicago Board of Trade as traders responded to US government forecasts of smaller world wheat production and improved near-term export prospects for US wheat. Wheat futures for December delivery were up 4½ cents a bushel in midday trading.

In its monthly crop report, the US Department of Agriculture reduced its world wheat output estimate to 541.95m tonnes, from an earlier forecast of 546.1m. The agency also trimmed its estimate of US wheat production, largely on deteriorating prospects for the US spring wheat crop. The USDA cut its spring wheat production estimate to 564m bushels, from last month's forecast of 605m.

US durum wheat production will jump to 98m bushels, up

nearly 40 per cent from last year, reducing the need for imports and taking the pressure off a trade dispute between the US and Canada.

Traders said US wheat export prospects were also improving, with Pakistan and Egypt making purchase inquiries for wheat this week.

As expected, the USDA forecast bin-busting harvests for US maize and soybeans, in a remarkable recovery from last year's disastrous crops.

Given favourable weather conditions US farmers should harvest a near-record 9.2bn bushels of maize this fall, and a record 2.3bn bushels of soybeans, the government said.

The estimates, the first of the season for the USDA, fell near traders' expectations. The agency also boosted its export and feed use figures for soybeans, causing futures prices to move higher.

## MARKET REPORT

## Aluminium breaks its resistance level

There was a late-afternoon spike in ALUMINIUM and COPPER prices on the London Metal Exchange yesterday. Three-month aluminium broke through a technical resistance level at \$1,485 to close at \$1,485.25, up \$14.50 a tonne from Wednesday's close.

Dealers said the move was supported by positive technical indicators and improving fundamentals, and they were looking for an LME stocks drawdown today to keep the upward momentum. "Prices may now have the strength to go above \$1,500," one dealer said.

Copper also moved higher but remained below its \$2,400-\$2,430-a-tonne range. Dealers said copper could test the higher end of this range today, though they were wary that

the LME may report another stocks rise today. Copper closed at \$2,417.50, up \$7.

NICKEL staged a technical rally in choppy trading, though there was selling towards \$5,900 a tonne.

COFFEE prices slipped by \$3 a tonne to see the November futures contract on the London Commodity Exchange close at \$3,200 a tonne. The market had bounced off the day's low as some coffee roasting companies returned to buy stocks, but trading remained thin and jittery ahead of a report from the US Department of Agriculture today assessing the frost damage to Brazil's crop.

The market has lost about 10 per cent of its value this week as fears of more frosts in Brazil have receded.

## Chinese tin exports rattle a fragile market

Kenneth Gooding writes on the challenges facing the metal's producers

The possibility that Britain's last operating tin mine - South Crofty, near Redruth - might close down raised emotions in Cornwall but it created not a ripple of interest elsewhere in an industry decimated over the past 10 years by mine and smaller closures.

Those left in the industry are obsessed by one question: when will the Chinese government gain tighter control over its recalcitrant tin miners and stop them pouring exports into the west? These exports, they claim, are destabilising the market and preventing tin producers from benefiting from the improvement in world economic activity.

"We expected the tin price to reach about \$6,000 a tonne by now," says Mr Fidelis Madavo, tin specialist at the CRU International consultancy group. "But here it is struggling along at \$5,000 to \$5,100."

The tin market has been in turmoil since the sudden collapse in 1985 of a price support scheme operated by the producers' International Tin Council, which was backed by the governments. The huge stocks accumulated by the ITC - more than 40,000 tonnes - have been a malign influence on prices ever since.

Tin had already been struggling in the early 1980s because a big chunk of its market - for beverage cans - was being won away by aluminium producers.

This trend started in North America, where aluminium's share of the beverage can market has risen from 15 per cent in 1975 to 93 per cent, and it has been a growing threat in other industrialised countries too. Also thinner coatings of tin are being used on tin-plated steel cans.

Nor have the metal's main other uses been particularly buoyant. Its use in solder, once the principal application, has increased throughout the 1980s as did its use in chemicals. But

in 1993 tin consumption was 30 per cent below its peak 20 years previously.

In an effort to whittle away the former ITC stocks, a group of producers formed the Association of Tin Producing Countries - its aim to voluntarily restrict exports. The scheme has not worked well. Unexpected and unrestrained exports from Brazil - not a member of the ATPC - caused havoc in the early years.

Then China, now the world's biggest producer, continued to pump large quantities of the metal into export markets. The collapse of the former Soviet Union, once a substantial consumer of tin, added to the producers' difficulties.

Today the ATPC faces its greatest challenge because after much persuasion China joined in April this year. But it has flagrantly been exceeding its export quota.

China agreed to limit its tin exports in 1994 to 20,000 tonnes. The official China Daily reported at the beginning of this month that in the first half alone the country exported 24,700 tonnes, a 33 per cent increase on the same months of 1993. "The ATPC is a toothless tiger and should be disbanded," said one analyst, reflecting a widely-held view in the industry.

The China Daily also reported that the Chinese government would tighten up on tin exports in the second half of this year. It did not, however, say how.

"Do the authorities really have control over shipments?" says Mr Andy Shaw, tin specialist at the Metals & Minerals Research Services consultancy group. "China has said it will adhere to certain ATPC recommended limits on exports in previous years even though it has not been a member, but of course it hasn't."

Mr Shaw suggests that, if it



The UK's South Crofty tin mine may be saved, but there are concerns about the industry's future

had not been for China's exports of refined tin during the past few years, "the stocks overhang which was left as a legacy of the collapse of the International Tin Council could have been more or less drawn down by now".

CRU's Mr Madavo expects China's refined tin exports to slow in the second half of this year but the 1994 total will probably exceed the 33,000 tonnes exported last year. China also ships out tin in concentrate (an intermediate material) and, when this is taken into account, the export total could rise to 40,000-45,000 tonnes.

"Traditional tin producers are being forced to deliver their metal into London Metal Exchange warehouses," Mr Madavo says. LME stocks, which totalled 20,000 tonnes at the end of last year, have climbed to 30,000 tonnes.

And, where CRU was earlier forecasting that western world demand for tin would outpace

supply this year, it now seems there will be a supply surplus. Consumption is forecast to rise by just over 1 per cent, from 168,000 tonnes last year to 170,000 tonnes and, while western world production is expected to shrink from 141,000 tonnes to 135,000 tonnes, that would not be enough to allow Chinese exports to be easily absorbed. The market also has to cope with steady selling from the US strategic stockpile which disposed of 6,900 tonnes last year.

Nevertheless, analysts tend to be relatively bullish about tin's longer-term prospects.

The International Tin Research Institute recently suggested that demand could be boosted by 20 per cent within five years with a number of new applications due to reach the market soon.

These include a tin-zinc alloy for plating car components; inorganic tin compounds for

fire-retardant packaging; lead-free tin alloy for gunshot; anti-mony-tin solders with a higher tin content than present lead-tin solders; and tin bottle capsules, used instead of lead.

On top of this, British Steel has announced that its "Ultimate Can" for beverages is ready for commercial production. This can, developed with other European tinplate producers, is said to be 30 per cent cheaper than its aluminium equivalent.

Mr Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, says: "We are cautiously optimistic about the prospects for tin demand over the next decade."

"The decline in consumption in tinplate has run its course even before we consider the implications of the Ultimate Can. But if producers are to enjoy the benefits of higher demand, when it eventually arrives, they must act to reduce stocks."

## Saviours of Cornwall mine due to be named

By Kenneth Gooding, Mining Correspondent

Mr David Williamson, whose consultancy organisation was instrumental in completing the funding to ensure the survival of the UK's last operating tin mine, was uncharacteristically reluctant to talk yesterday.

He hopes, however, that the identity of the large investor or investors who had enough faith in tin's future to come to the rescue of South Crofty mine, near Redruth in Cornwall, will be revealed today or on Monday. "Until everything is absolutely in place, it is better I say nothing," he said.

South Crofty needed to raise at least £1m (\$650,000) by August 4 under the terms of a package agreed with the UK government. The deadline was met, and the legal formalities are completed, the government and the RTZ Corporation between them will waive loans totalling £31m. This will leave South Crofty free of debt and with enough development capital to sustain it for up to three years.

In the latest International Mining Review from his David Williamson Associates, Mr Williamson, a Cornishman himself, gives an indication of the arguments he must have put forward to persuade the big investors to provide more than £500,000.

He says the collapse of tin prices to historically low levels makes South Crofty marginally unprofitable. "But should the tin price move up from current levels of around \$2.50 a lb (\$3.50 a tonne) to \$3 (\$6.61), the mine would become extremely profitable with a net present value of close to \$10m at an 8 per cent discount rate."

He points out it would be too expensive to re-open South Crofty if it were closed. "While a mine is running there is always hope," he says.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Overnight Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	5mths
1457.5-4.5	1458.5	
1443.5-4	1470.5	
High/Low	1460.0-470	
AM Official	1442.3	1470.0-5
Korb close	1439.4	
Open int.	280,556	
Total daily turnover	40,245	

## ALUMINIUM ALLOY (\$ per tonne)

	Close	5mths
1530-5	1530.5	
High/Low	1530.5-5	
AM Official	1545-55	1540-50
Korb close	2,823	1565-60
Open int.	1,098	
Total daily turnover	1,098	

## LEAD (\$ per tonne)

	Close	5mths
555.5-5.5	577.8	
High/Low	555.5-5.5	
AM Official	556-6.5	575.5-6
Korb close	511.39	579-80
Open int.	5,317	
Total daily turnover	5,317	

## NICKEL (\$ per tonne)

	Close	5mths
5770-80	5855-65	
High/Low	5770-80	5815-6
AM Official	5750	5850/5830
Korb close	5749-50	5833-7
Open int.	56,693	5855-60
Total daily turnover	10,172	

## TIN (\$ per tonne)

	Close	5mths
5180-5	5255-60	
High/Low	5180-5	5185-90
AM Official	5120	5250/5195
Korb close	5115-20	5200-5
Open int.	18,093	5275-80
Total daily turnover	18,093	

## ZINC, special high grade (\$ per tonne)

	Close	5mths
544-5	558-9	
High/Low	544-5	558-9
AM Official	531-2	555-5
Korb close	935-6	960-5-1
Open int.	105,057	969-9
Total daily turnover	19,727	

## COPPER, grade A (\$ per tonne)

	Close	5mths
2413.5-4.5	2417-8	
High/Low	2413.5-4.5	2410-1
AM Official	2404-4.5	2425/2408
Korb close	2403-4	2409-10
Open int.	224,217	2421-2
Total daily turnover	47,226	

## LME ALUMINIUM OFFICIAL CDS: 15375

LME CLOSING CDS: 15375

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## PRECIOUS METALS CONTINUED

## GOLD COMEX (100 Troy oz; \$ per oz)

	Sett	Day's	High	Low	Open	Vol.
Aug	378.1	+1.5	378.8	376.2	378.1	3,328
Sep	379.5	+1.4	379.8	376.9	379.5	128
Oct	381.0	+1.4	381.7	378.5	381.0	701
Nov	384.0	+1.4	384.7	381.4	384.0	13,173
Dec	387.4	+1.4	388.0	384.0	387.4	129
Jan	390.8	+1.5	391.5	387.0	390.8	42
Total					157,340	18,187

## PLATINUM NYMEX (50 Troy oz; \$ per oz)

	Sett	Day's	High	Low	Open	Vol.
Aug	416.7	+1.6	417.8	412.0	416.7	2,429
Sep	418.6	+1.7	420.0	415.0	418.6	178
Oct	422.7	+1.7	424.5	418.5	422.7	1,051
Nov	425.2	+1.7	427.0	421.0	425.2	103
Dec	427.1	+1.7	429.0	423.0	427.1	103
Total					24,354	2,827

## PALLADIUM NYMEX (100 Troy oz; \$ per oz)

	Sett	Day's	High	Low	Open	Vol.
Aug	150.05	+0.85	151.25	149.00	150.05	473
Sep	150.00	+0.80	151.25	148.00	150.00	370
Oct	154.50	+1.00	155.25	153.00	154.50	222
Total					6,573	943

## SILVER COMEX (100 Troy oz; \$ per oz)

	Sett	Day's	High	Low	Open	Vol.
Aug	519.4	+5.8	525.5	510.0	519.4	3,748
Sep	520.3	+5.8	526.5	510.0	520.3	34
Oct	527.4	+5.9	533.5	510.0	527.4	1,118
Nov	529.7	+5.9	535.5	510.0	529.7	54
Dec	535.1	+5.9	541.0	510.0	535.1	8,893
Jan	540.4	+5.9	546.0	510.0	540.4	3,838
Total					22,228	4,988

## ENERGY

## CRUDE OIL NYMEX (42,000 US gal; \$ per barrel)

	Sett	Day's	High	Low	Open	Vol.
Aug	18.86	+0.10	18.95	18.78	18.86	65,082
Sep	18.86	+0.10	18.95	18.78	18.86	42,301
Oct	18.86	+0.10	18.95	18.78	18.86	35,972
Nov	18.86	+0.10	18.95	18.78	18.86	8,074
Dec	18.86	+0.10	18.95	18.78	18.86	2,154
Jan	18.86	+0.10	18.95	18.78	18.86	1,496
Total					401,029	140,223

## CRUDE OIL IPE (\$ per barrel)

	Sett	Day's	High	Low	Open	Vol.
Aug	17.70	+0.03	17.73	17.60	17.70	26,700
Sep	17.70	+0.03	17.73	17.60	17.70	



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Interest rate moves in Europe hit share prices

By Terry Byland,  
UK Stock Market Editor

The UK equity market was badly shaken yesterday by the moves to higher interest rates in Sweden and Italy, which prompted a sharp fall in British government bonds. Not even strong gains in regional electricity stocks (reco) could save the FT-SE 100 index from a fall of 28.6 points to 3,132.2: traders feared that the 3,100 mark could be at hazard this morning if the US bond auction disappoints.

Although the 1/2 percentage point rate rises in Sweden and Italy appeared to reflect obvious domestic factors, the reaction across bond and equity markets served to indicate the depth of concern that the interest rate cycle may be on the turn in Europe.

The stock market opened higher but this owed much to substantial gains among the recos following what was seen as a price review from the official regulator. Heavy turnover in the recos lifted the Seaq figure well above recent averages for the first hour of trading.

But it was clear that the rest of the market was far from confident, and that worries over the near term outlook for interest rates continued to plague investors in the UK market.

The market had already begun to cool off when the news that Sweden's Riksbank had raised its key rates in order to resist inflationary pressures sent bonds and shares sharply downwards. Increased selling was seen and the investment mood turned distinctly sour. Some

hurried selling was seen from fund managers who had not already reduced portfolios of stocks influenced by interest rates.

By midsession, nervousness ahead of publication of US data on retail sales and producer prices had increased the market's uncertainty and the Footsie was 24.2 down at 3,132.8. But the US data turned out to be relatively benign, with a rise of 0.5 per cent in the June CPI only just above expectations and, with Wall Street steady at the opening, London markets managed a modest rally.

Optimism was quickly extinguished by the rise in Italian interest rates, which was followed by a renewed slide in UK bonds that quickly turned share prices off again. Although the market closed above its lows for the day, traders

believed that "the Footsie was only saved by the bell". The Dow Average was down 16 points soon after London closed.

Feverish dealing in the final half-hour saw heavy selling of calls on the Footsie option and few traders were prepared to be optimistic ahead of the opening of the market this morning.

The pressure fell entirely on the blue chip stocks which were the most directly linked to stock index futures and to hurried selling by the institutions. The FT-SE Mid 250 index, helped by a strong contingent of reco stocks, climbed 9.7 to 3,726.5. Some traders have identified significant US demand in the reco sector.

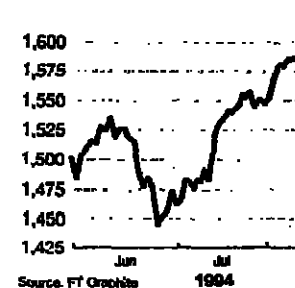
Trading volume, boosted by the reaction activity and by trading sessions from Shell Transport,

BOC and Royal Insurance, rose by 17 per cent from the previous day to 694.4m shares, with non-Footsie business making up around 60 per cent. On Wednesday, retail business was worth £1.36bn.

After the close of trading, market strategists tried to make the best of a painful day. Several argued that yesterday's developments implied no pressure on interest rates in Germany or other leading European countries. The Bundesbank is likely to continue focusing on domestic factors, including domestic money supply, and any rise in German rates is still a long way off.

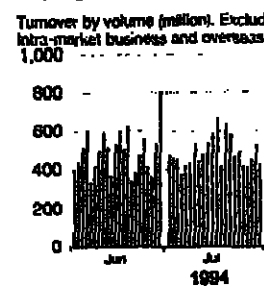
But there was no avoiding the jolt delivered to confidence in UK equities, even among those analysts who have been predicting that base rates would rise before the end of next month.

## FT-SE-A All-Share Index



Source: FT CompuLink

## Equity Shares Traded



## Key Indicators

Indices and ratios	Value	% Change
FT-SE 100	3132.2	-28.6
FT-SE Mid 250	3726.5	+9.7
FT-SE-A 350	1587.9	-10.2
FT-SE-A All-Share	1576.0	-9.24
FT-SE-A All-Share yield	3.78	(3.76)

## Best performing sectors

Sector	% Change
1 Electricity	+3.1
2 Other Services & Bns	+2.5
3 Gas Distribution	+1.4
4 Utilities	+0.4
5 FT-SE Mid 250 ex IT	+0.3

## Worst performing sectors

Sector	% Change
1 Chemicals	-1.9
2 Banks	-1.5
3 Telecommunications	-1.5
4 Building Materials	-1.4
5 Oil, Integrated	-1.1

Reco  
applaud  
review

Confirmation of recent rumours that the electricity distribution review would be much less severe than the market feared produced a surge of buying across the sector. The regional electricity companies (reco) outperformed the wider market by 8 per cent.

Adding to the general euphoria was a feeling that the companies themselves may embark

on a share buy-back spree. Another story boosting sentiment was that a potential stakeholder in Eastern Electricity had moved into the market shortly before the close on Wednesday, buying nearly 3 per cent of the company in a single deal.

A leading analyst at one of the top integrated trading houses in London said the review was "much better than expected from the market's point of view", and could lead to a short term upturn in share prices of around 20 per cent. He added that all the companies had received shareholder permission to buy back their own shares.

There was a minor ripple of unease around the market, however, following the emergence of rumours that an investigation had been instigated by the Stock Exchange into possible insider trading by directors of some of the recos.

London Electricity was the sector's best performer, leaving 61 to 64p, closely followed by South West, up 53p at 74p, and Southern, 51p higher at 74p.

There was widespread speculation that the buyer of a block of 7.7m Eastern Electricity at the start of the week could have been a potential stakeholder. Goldman Sachs, the US investment bank, was said to have bought the stock for a

client. The deal produced an overnight gain of more than 22.3m for the purchaser. Around the same time on Wednesday an institution bought a block of 1.7m shares in Midland Electricity at 701p. Midland closed 32p ahead at 730p.

Shell doubts  
Interim results from Shell Transport proved a substantial disappointment to the market, with dealers focusing on worse than expected figures from the company's exploration and production division, which were only partly offset by good numbers from the chemicals

and downstream operations. "The market obviously got too carried away thinking that Shell's performance would match that of BP around the start of the month," said one specialist.

Strauss Turnball, on the other hand, adopted a more positive view, increasing its year-end forecast of replacement pre-profits to £4.6bn and raising its dividend forecast to a top of the range 26.6p. "The market will be pleasantly surprised by the dividend, which will be boosted because of the weakness of sterling against the Dutch guilder," said Mr John Tolstier, oil analyst at Strauss.

BOC hard hit  
It was unfortunate for specialist gases business BOC that it announced third-quarter figures on a day that interest rates concerns dominated the market. The misfortune was compounded by the absence of a

financial director at the time, with analysts and the net result was a slide of 31 to 74p in the share price.

In fact, the underlying figures were less grim than the stock performance suggested. There was concern over increased competition to Forane, the anaesthetic gas, following expiry of the patent, and worries over the fall in gas margins.

But Mr Jeremy Chantry of Kleinwort Benson, who recently advised investors to take profits as the stock edged that gas demand was high and

Composite insurer Royal Insurance was the best performer in the FT-SE 100 index, outside of the utilities, as the market gave a positive response to much higher than expected interim results. The shares settled 5 pence at 259p.

Royal's profits, at £191m, were around 25 per cent ahead of the most optimistic expectations, while the 4p dividend was a penny higher than the general consensus.

Mr Andrew Pitt at BZW, the investment bank, described the results as "outstanding" and the strength of UK profitability as "quite staggering". BZW had hoisted its current-year forecast by 580m to £400m and that for 1995 by £45m to £440m. The investment bank increased its dividend projections for Royal to 12p for 1994 and 15p for 1995.

Mr Pitt said the valuation case for buying Royal was "overwhelming", especially since the shares are trading at a 14 per cent discount to the current net asset value of 309p a share.

Chemist group Boots underperformed the market after securities house Hoare Govett put out a critical piece of research on the extent of the group's retail potential.

Hoare poured some cold water on the argument that the trend towards over the counter medicines would boost profits. It argued that if price controls were relaxed, the chemist's profit margins could be eroded. It added that as the trend for self-medication continues, more competition may want to grab a slice of the OTC market. Boots slid 9 to 529p.

Turnover in Storehouse

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## EQUITY FUTURES AND OPTIONS TRADING

Derivatives reacted sharply to the setback in European bonds following the release of German consumer data and the unexpected rise in Swedish interest rates. In futures, the September

contract on the FT-SE 100 opened at 3,181. But for a brief move forward to 3,188 in the first half-hour of trading, the contract was in decline throughout the day, with the lifting of interest rates in Sweden being the initial trigger to the selling.

The mid-morning release of German consumer data unsettled bonds, leading to a further decline, but it was the selling of around 1,000 lots by US broker Refco Overseas which led to a sharp retreat in the contract over lunch.

With Wall Street also dull, there was little to encourage a rally and September settled at 3,146, down 28 from its previous close and 8 points below its fair value premium to cash of 10 points. Volume improved to 5,818 lots.

The announcement on Italian rates came towards the official close of trading, and dealers were left to react in after-hours trading. September fell 19 points to 3,146, signalling a poor session today.

Turnover in traded options was 45,369 lots, of which 13,351 were in the FT-SE 100 option and 14,398 in the Euro FT-SE.

The UK Series

FT-SE 100  
FT-SE Mid 250  
FT-SE 350  
FT-SE All-Share

FT-SE 100 Index Options (Liffe) £25 per full index point

FT-SE Mid 250 Index Options (Liffe) £10 per full index point

FT-SE 350 Index Options (Liffe) £10 per full index point

FT-SE All-Share Index Options (Liffe) £10 per full index point

FT-SE 100 Index Options (Liffe) £25 per full index point

FT-SE Mid 250 Index Options (Liffe) £10 per full index point

FT-SE 350 Index Options (Liffe) £10 per full index point

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## TRADING VOLUME

Major Stocks Yesterday

Vol. Closing Day's Change

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## NEW HIGHS AND LOWS FOR 1994

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## INVESTMENT TRUSTS - Cont.

Trust	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995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Granville Unit Trust Management Ltd (10000%)									
First Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Second Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Third Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Fourth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Fifth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Sixth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Seventh Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Eighth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Ninth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Tenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Eleventh Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twelfth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirteenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Fourteenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Fifteenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Sixteenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Seventeenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Eighteenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Nineteenth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twentieth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-first Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-second Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-third Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-fourth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-fifth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-sixth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-seventh Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-eighth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Twenty-ninth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirtieth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-first Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-second Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-third Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-fourth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-fifth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-sixth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-seventh Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-eighth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Thirty-ninth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Fortieth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Forty-first Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Forty-second Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Forty-third Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
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First Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Second Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
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Fourth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Fifth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Sixth Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Seventh Year	7	20.25	21.00	21.00	21.00	21.00	21.00	21.00	21.00
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Twenty-sixth Year	7	20.25	21.00	21.00	21.00	21.			

**Guide to pricing of Australian Shares**

Compiled with the assistance of

**INITIAL CHARGE:** Charge made on sale of securities, usually 1% of the value of the securities, plus a charge of 1% of the value of the securities, plus a charge of 1% of the value of the securities.

**OFFER PRICE:** Also called issue price. The price at which units are bought by investors.

**RED PRICE:** Also called redemption price. The price at which units are sold by investors.

**CANCELLATION PRICE:** The minimum redemption price. The minimum price at which units can be redeemed by the issuer and the price is determined by the issuer's estimate of the value of the units at the time of the cancellation price. As a result, the bid price is often set above the cancellation price. However, the bid price may be moved to the cancellation price by the managers at any time, usually in circumstances in which there is a large excess of sales of units over buy orders.

**TIME:** The time shown alongside the fund's name is the time of the unit's sale. The value of the unit is shown in the column headed "Value of Unit". The value of the unit is shown in the column headed "Value of Unit". The value of the unit is shown in the column headed "Value of Unit".

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**INSURANCES**



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

Balfie Gifford & Co Ltd  
 Int'l Exp Aug 3, 1971 791.8 817.3 | — | 0.93  
 Export Insurance 24 1.25

	Old Price	New Price	+ or - %
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[illegible]



## FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

## MANAGEMENT SERVICES

<p><b>Scottish Mutual Assurance</b></p> <p>Scottish Mutual Assurance Ltd 100 George Street, Glasgow G2 7HT Tel: 01235 444444</p> <p><b>Scottish Mutual Assurance</b></p> <p>Scottish Mutual Assurance Ltd 100 George Street, Glasgow G2 7HT Tel: 01235 444444</p>	<p><b>Star Alliance Group - Dublin</b></p> <p>Star Alliance Group Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Star Alliance Group - Dublin</b></p> <p>Star Alliance Group Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Century Life International Ltd</b></p> <p>Century Life International Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Century Life International Ltd</b></p> <p>Century Life International Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Central Trust Financial Management</b></p> <p>Central Trust Financial Management Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Central Trust Financial Management</b></p> <p>Central Trust Financial Management Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Lazard Freres Asset Management (UK) Ltd</b></p> <p>Lazard Freres Asset Management (UK) Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Lazard Freres Asset Management (UK) Ltd</b></p> <p>Lazard Freres Asset Management (UK) Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Guinness &amp; Co Fund Managers Limited</b></p> <p>Guinness &amp; Co Fund Managers Limited 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Guinness &amp; Co Fund Managers Limited</b></p> <p>Guinness &amp; Co Fund Managers Limited 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Wicklow Bank Capital Management Ltd</b></p> <p>Wicklow Bank Capital Management Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Wicklow Bank Capital Management Ltd</b></p> <p>Wicklow Bank Capital Management Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Guinness &amp; Co Fund Managers Limited</b></p> <p>Guinness &amp; Co Fund Managers Limited 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Guinness &amp; Co Fund Managers Limited</b></p> <p>Guinness &amp; Co Fund Managers Limited 100 George Street, Dublin 2 Tel: 01 454 4444</p>
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## OFFSHORE AND OVERSEAS

## BERMUDA (SIB RECOGNISED)

## GUERNSEY (REGULATED)

<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>
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## OFFSHORE INSURANCES

## GUERNSEY (SIB RECOGNISED)

## IRELAND (REGULATED)

## JERSEY (SIB RECOGNISED)

<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>	<p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p> <p><b>Standard Life Assurance Co Ltd</b></p> <p>Standard Life Assurance Co Ltd 100 George Street, Dublin 2 Tel: 01 454 4444</p>
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Handwritten note: 100 George Street, Dublin 2







## MARKETS REPORT

## Rate rises hit markets

Financial markets yesterday received a rude wake-up call from their summer torpor as both Sweden and Italy raised short term interest rates, writes Philip Gauthier.

The 50 basis point increase in the Swedish ceiling rate to 8 per cent, and a similar rise in the Italian discount rate, to 7.5 per cent, raised fears that the interest rate cycle in Europe may have bottomed.

The rate moves were poorly received by sceptical markets, and both currencies traded lower. Yesterday afternoon the lira was quoted at a record low of L1,016.50 against the D-Mark, compared to a London close of L1,005 ten minutes before the rate move was announced.

The Swedish krona was quoted in London at SKr4.987 against the D-Mark, off from SKr5, but well below Wednesday's close of SKr4.940. Events in Europe overshadowed the release of a fairly neutral set of July PPI and retail sales figures in the US. The dollar, however, weakened sharply as nervous investors sought refuge from currency turbulence in the D-Mark.

Yesterday evening the dollar was trading at DM1.5635, more than 2% pennies off its high for the day of DM1.5905.

Sterling had a steady day with weakness against the D-Mark offset by strength against the dollar. At midday in New York the pound was trading at \$1.6485, up from \$1.63 earlier, and DM2.4256, down from DM2.4350.

The interest rate futures markets had a hectic day with heavy volumes traded, and large price movements. The December short sterling contract traded over 50,000 lots and was bid yesterday evening at 93.23 compared to Wednesday's close of 93.43. The December euromark contract traded 60,000 lots and was bid at 94.78 compared to the previous close of 94.96.

Sweden's central bank, the Riksbank, said it raised rates as a pre-emptive strike against inflation. The Bank of Italy, in turn, said rates were raised in order to defend the lira. Markets, however, were equally unimpressed with both

is certainly how the market is seeing it now.

That said, yesterday's rate moves have clearly served as a further catalyst for bearishness across the board in European interest rate markets.

A common criticism among analysts was that both central banks had essentially missed the point which was that markets were worried about large budget deficits.

Against this background, selling the currency is logical because higher interest rates promises only to aggravate the economic difficulties these countries face, and makes holding their assets a less palatable prospect.

Some analysts said the central banks' actions could be interpreted as warning shots across the bows of the politicians, warning them that they had to cut their budget deficits.

Mr Jouni Korkko, international economist at S.C. Wargburg in London, said high debt countries might have to accept a degree of exchange rate fluctuation as the price for interest rate independence. He predicted that the issue of how high deficit countries would cope with rising interest rates would prompt further speculation against their currencies.

The dollar's weakness was attributed more to the search for safety in the D-Mark rather than in any specific concern about the US economy. Analysts said that yesterday's data was unlikely to have altered any views of the likelihood, or not, of a Fed tightening at next week's FOMC meeting.

In the UK money markets the Bank of England provided late assistance of £120m after forecasting a £30m shortage. Earlier it had provided £300m liquidity at established rates. In the cash markets sterling LIBOR firmed on speculation of higher rates to 5 1/2 per cent from 5 1/4 per cent.

Mr Jouni Korkko, international economist at S.C. Wargburg in London, said high debt countries might have to accept a degree of exchange rate fluctuation as the price for interest rate independence. He predicted that the issue of how high deficit countries would cope with rising interest rates would prompt further speculation against their currencies.

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## POUND SPOT FORWARD AGAINST THE POUND

Aug 11	Closing mid-point	Change on day	Day's high	Day's low	One month	Three months	One year	Bank of England	
Europe	17.1201	-0.0043	17.1201	17.0371	17.1157	0.3	17.1039	0.4	116.1
Austria	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Belgium	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Denmark	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
France	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Germany	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Greece	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Ireland	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Italy	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Japan	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Spain	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Sweden	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Switzerland	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
UK	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
USA	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
South Africa	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
South Korea	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Taiwan	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Thailand	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Philippines	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Malaysia	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Indonesia	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Singapore	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Brunei	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
East Africa	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
South America	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Central America	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Caribbean	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Asia	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Oceania	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5
Other	50.1183	-0.0139	50.1183	50.1070	50.1183	0.0	50.1143	-0.2	116.5

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Aug 11	Closing mid-point	Change on day	Bid/offer spread	Day's high	Day's low	One month %PA	Three months %PA	One year %PA	J.P. Morgan %PA				
Europe	11.1895	-0.0083 670	735	11.1890	11.1325	11.1897	0.0	11.1895	0.0	104.3			
Austria	32.8970	-0.0087 920	920	32.8970	32.8970	32.7125	-0.6	32.7125	-0.6	104.7			
Belgium	32.8970	-0.0087 920	920	32.8970	32.8970	32.7125	-0.6	32.7125	-0.6	104.7			
Denmark	32.7378	-0.0026 710	720	32.6555	32.6447	6.2813	-1.4	6.2813	-1.4	109.1			
France	5.2427	-0.0098 377	383	5.2495	5.1903	5.2457	-0.9	5.2547	-0.9	5.3027	-1.7	77.1	
Germany	6.5351	-0.0038 331	363	5.4588	5.1450	5.3584	-1.0	5.4448	-0.7	5.5203	-0.3	106.3	
Greece	1.0172	-0.0002 310	310	1.0172	1.0172	1.0172	0.0	1.0172	0.0	1.0172	0.0	104.7	
Ireland	240.000	-2	900	240.250	239.100	240.30	-2.0	241.170	-2.0	244.5	-1.9	86.5	
Italy	02.1519	-0.0111 111	127	02.1512	1.5092	1.5019	-0.9	1.5018	0.9	1.4078	0.9	-	
Japan	1.9950.00	+65.3	300	1.9905.00	1.981.25	1.977.55	-4.2	1.9811.35	-3.8	1.9925.00	-3.8	70.0	
South Korea	1.0000.00	-0.0000	100	1.0000.00	1.0000.00	1.0000.00	0.0	1.0000.00	0.0	1.0000.00	0.0	104.7	
Netherlands	1.7835	-0.0142 830	840	1.7800.75	1.7671.45	1.7641	-0.4	1.7825	0.2	1.7778	0.5	105.1	
Norway	0.9308	-0.0079 690	610	0.9322	0.9303	0.9348	-0.7	0.9347	-0.7	0.9313	0.7	98.6	
Portugal	161.400	+1.79	300	161.850	161.000	162.485	-0.1	162.738	-0.1	170.085	-5.7	98.3	
Spain	135.550	+0.114	300	135.100	135.100	131.315	-3.3	131.315	-3.3	131.315	-3.3	97.8	
Sweden	1.7385	-0.0001 860	870	1.7385	1.7385	1.7385	0.0	1.7385	0.0	1.7385	0.0	104.7	
Switzerland	1.3571	-0.0016 367	375	1.3535	1.3390	1.3398	0.3	1.3365	0.5	1.3228	1.1	107.0	
UK	12.5328	-0.0078 324	331	12.5303	12.5005	13.321	0.5	1.5803	0.6	1.5212	0.8	97.6	
USA	-1.2021	-0.0019 917	925	1.2036	1.2010	1.2006	1.3	1.1967	1.1	1.2098	-0.8	-	
Other	1.44522	-	-	-	-	-	-	-	-	-	-	-	
Americas	-	-	-	-	-	-	-	-	-	-	-	-	
Argentina	0.9395	-	994	965	0.9395	0.9391	-	-	-	-	-	-	
Brazil	0.8965	-0.0046 980	970	0.8970	0.8920	-	-	-	-	-	-	-	
Canada	1.3776	-0.0035 773	776	1.3787	1.3758	1.3788	-1.1	1.3812	-1.0	1.4007	-1.7	83.1	
Chile	3.3985	-0.0105 995	925	3.4002	3.3995	3.3998	-0.2	3.4013	-0.3	3.4087	-0.7	80.8	
Colombia	-	-	-	-	-	-	-	-	-	-	-	-	
Costa Rica	-	-	-	-	-	-	-	-	-	-	-	-	
Mexico (Middle East)	-	-	-	-	-	-	-	-	-	-	-	-	
Peru	-	-	-	-	-	-	-	-	-	-	-	-	
South Africa	-	-	-	-	-	-	-	-	-	-	-	-	
USA	-	-	-	-	-	-	-	-	-	-	-	-	
Australia	1.3395	-0.0109 380	399	1.3454	1.3349	1.3398	-0.2	1.3405	-0.2	1.3478	-0.8	85.6	
Hong Kong	0.9357	-0.0010 282	271	0.9362	0.9356	0.9362	0.0	0.9372	0.0	0.9372	0.0	104.7	
India	1.3575	-0.0038 690	700	1.3575	1.3560	1.3569	-0.3	1.3576	-0.2	-	-	-	
Indonesia	11.1515	-0.04	090	14.00	100.700	100.915	2.4	100.495	2.5	98.19	2.9	147.9	
Japan	2.5815	-0.0192 610	620	2.5820	2.5800	2.5233	4.3	2.541	3.2	2.8145	-2.1	-	
New Zealand	0.9350	-0.0005 635	667	0.9361	0.9350	0.9359	-0.7	0.9368	-0.7	0.9374	-0.5	-	
South Africa	26.2500	-0.0019	955	26.2500	26.2500	26.2500	0.0	26.2500	0.0	26.2500	0.0	104.7	
France	3.7504	-	502	505	3.7550	3.7502	3.7517	-0.4	3.7556	-0.4	3.7744	-0.8	-
Germany	1.5005	-	090	070	1.5070	1.5035	1.5082	-1.1	1.5033	0.9	1.4965	0.7	-
Italy	3.6113	-0.0002	100	3.6190	3.6025	3.6028	-6.2	3.6051	-4.9	3.7518	-3.3	-	
Spain (Fin)	0.6420	-0.0007	370	0.6470	0.6370	0.6387	-0.7	0.7388	-0.6	-	-	-	
South Korea	805.500	+2.15	600	807.000	800.000	800.5	-4.5	813	-3.2	831.5	-3.1	-	
Thailand	26.4695	+0.0046	640	26.4700	26.4680	26.4680	26.4680	-0.26	26.6226	-0.3	-	-	
UK	25.0700	-0.01	900	25.0800	25.0500	25.1425	-3.6	25.27	-3.2	25.75	-2.7	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	

Source: J.P. Morgan & Co. Bid/offer spreads for the Dollar Spot table show only the last three decimal points. Forward rates are not directly quoted to the market.

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

Aug 11	SP
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## WORLD STOCK MARKETS

[illegible]

## INDICES

[illegible]

	Aug 11	Aug 10	Aug 9	1994	
				High	Low
Mexico					
IPC (Jan 1978)	84	2574.87	2594.88	2684.17	1957.33
CBS TR (Mar 1983)	438.9	438.3	438.4	454.90	416.38
CBS All Star (Jan 85)	277.3	278.2	278.2	294.88	257.06
New Zealand					
Raw (4/1978)	2067.19	2065.10	2076.23	2438.84	1945.91
Foreign					
OSG (Jan 77/83)	1119.03	1126.05	1138.82	1211.10	960.81
Philippines					
Manila Comp (2/1985)	2676.09	2644.10	2682.37	3388.57	2507.33
Peru					
Central (1/1977)	2894.0	2888.4	2902.7	3228.80	2612.80
Singapore					
SEAC All-Share (2/1978)	595.8	593.30	591.1	641.01	523.29
South Africa					
JSE Gold (2/1977)	2185.07	2222.0	2157.9	2488.08	1742.02
JSE All Share (2/1978)	6542.07	6565.0	6555.0	6757.09	6448.00
South Korea					
Korea Comp (4/1980)	918.19	939.21	917.50	974.26	855.57
Norway					
Norwegian SE (3/1983)	593.38	321.05	389.59	331.31	281.43
Sweden					
Svenska (1/1957)	1441.5	1408.8	1405.99	1605.88	1334.75
Switzerland					
SSE Ind Ind (1/1258)	1238.97	1236.75	1232.13	1423.34	1187.97
SSE General (1/1487)	1854.03	1825.08	1823.08	1983.29	1685.10
Taiwan					
Taiwan S&P (2/1987)	1432.42	683.01	894.91	894.91	683.01
Thailand					
SET (2/1947/87)	6025.14	321.22	1404.33	1774.73	318.59
Turkey					
Index (Jan 1989)	23948.5	23854.5	22704.8	28888.88	1740.3
WORLD					
MCI Capital Ind (1/1/79)	630.87	639.2	628.6	661.00	561.80
CROSS-BORDER					
London 10000/10/80	1275.03	1234.5	1262.35	1554.19	1208.18
Long Term 100 (2/1983)	1214.83	1222.83	1226.81	1371.01	1144.85
Long Term 100 (2/1983)	41	387.3	374.76	385.19	291.25
Long Term 100 (2/1983)	141	174.28	154.78	182.22	141.85
IN CAC-40 STOCK INDEX FUTURES (MATP)					
	Open	Settle	Price	Change	High
Aug	2061.0	2049.0	-38.0	2068.0	2040.0
Sep	2067.5	2070.0	-35.0	2083.0	2040.5
Dec	2116.0	2079.0	-53.0	2093.0	2083.0
					250
Open Interest figures for prelast day.					
					27,587
					1,769
					4,050

## US INDICES

Draw Jones	Ag 10	Ag 9	Ag 8	1004	Shoe Compens		
				High	Low		
Industries	5787.78	5775.79	5723.81	5713.28	57.84 (297)	61.22 (1152)	
Harc Davis	57.97	58.11	58.05	105.81	95.84 (71)	108.77 (10163)	74.98 (14581)
Thomson	1603.58	1598.07	1598.05	1617.38	1617.38	1617.38	1617.38
Libert	28.38	108.57	108.58	227.58	227.58	227.58	227.58
D.J. Inc. Day's High	5795.98	5773.98	5723.98	5713.28	57.84	61.22	74.98
Day's High 5773.98	5773.98	5773.98	5773.98	5773.98	5773.98	5773.98	5773.98
Standard and Powers	459.39	457.58	457.58	459.39	459.39	459.39	459.39
Compt. &	538.53	538.53	538.48	538.53	538.53	538.53	538.53
Financial	45.15	45.00	44.98	148.21	148.21	148.21	148.21
HYGE Comp.	254.20	252.88	252.88	252.88	252.88	252.88	252.88
AMES INC. 25.51	443.97	442.22	441.80	442.22	442.22	442.22	442.22
NASDAQ Corp	728.21	722.81	724.47	728.21	728.21	728.21	728.21

### II. RATIOS

Down Jones Ind. Div. Yield	Aug 5	Jul 29	Jul 28	Year ago
	2.72	2.72	2.74	2.87
S & P Ind. Div. yield	Aug 10	Aug 3	Jul 27	Year ago
	2.43	2.42	2.45	2.52
S & P Ind. P/E ratio	28.61	28.55	23.13	25.14

■ STANDARD AND POORS 800 INDEX FUTURES \$500 times index							
	Open	Latest	Change	High	Low	Est. vol.	Open int.
Sep	481.05	460.20	-0.80	481.35	459.40	45,880	194,116
Dec	482.20	462.80	-0.80	482.85	462.00	1,295	18,225
Mar	-	463.00	-	-	465.40	30	3,368

Open interest figures are for previous day.

## NEW YORK ACTING STOCKS IN TRADING ACTIVITY

Wednesday				● Volume (million)			
	Stocks traded	Close price	Change on day		Aug 6	Aug 7	Aug 8
Merck	5,843,200	\$26	+1%	New York SE	278.474	220.019	217.871
Intel	3,676,000	\$26½	-4%	Amex	17.647	14.079	21.261
Wall-Mart	3,492,000	\$24½	+1%	NASDAQ	506.433	241.593	201.367
Johnson	3,374,000	\$24	+3%	NYSE			
Telephone	3,274,700	\$3	+4%	Issues Traded	2,648	2,886	2,858
Eastman	3,063,000	\$4½	-3%	Pace	1,186	971	1,010
Whitman Oil	2,923,000	\$9½	+1%	Flows	646	1,145	663
East Steel	2,736,400	\$8	+1%	Unchanged	717	740	663
General	2,520,000	\$18	+4%	New Signs	30	29	36
United	2,160,300	\$3	+4%		31	22	45

Excluding bonds. † Industrial, plus Utilities, Financial and Transportation.

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TABLE 1. *Continued*

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هكذا عند الاصل



**NASDAQ NATIONAL MARKET**

Stock

Chg.

P

52 Wk High

52 Wk Low

Day

ABC Inc.

0.30

20

225

144

14

142

ACC Corp.

0.1234

284

144

144

14

142

Adco Inc.

0.25

116

10

10

10

10

Acme Inc.

0.21

227

252

252

25

25

Adco Inc.

0.35

240

125

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Adco Inc.

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Adco Inc.

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Adco Inc.

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**4 pm close August 11**

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**Financial Times. Europe's Business Newspaper.**

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AMERICA

# Sell-off in bond market fells Dow

Wall Street

A sell-off in the bond market, fuelled by rising expectations of an imminent interest rate increase, left US share prices lower across the board yesterday morning, writes Patrick Harverson in New York.

By 1 pm, the Dow Jones Industrial Average was down 14.24 at 3,752.52. The more broadly based Standard & Poor's 500 was also lower at 456.70, while the American Stock Exchange composite slipped 0.41 to 443.56 and the Nasdaq composite eased 0.03 to 723.23. NYSE volume was 169m shares by 1 pm.

Although prices opened marginally higher, the market

struggled to hold on to its gains as Treasury prices slipped steadily lower, pushing long-term interest rates, as measured by the yield on the 30-year government bond, higher. The decline in bond prices was sparked by a series of economic releases which were not overly bearish, but which were worrying enough to convince more investors that the Federal Reserve would soon sanction another interest rate increase to slow down the economy.

The news that led to the sell-off in the bond market, where the 30-year bond fell more than half a point and its yield rose to 7.834 per cent, was an upward revision in June retail sales growth, from an originally estimated 0.6 per cent to 0.8 per cent. Analysts said that the robust growth in retail sales, combined with recent strong jobs growth, made it more likely that the Fed would tighten monetary policy, probably after next week's meeting of the Federal Open Market Committee.

The day's other news, a 0.5 per cent rise in July producer prices and a 0.1 per cent decline in July retail sales - had less of an impact. The bigger than expected rise in pro-

ducer prices was ignored because the gain was attributable almost entirely to higher petrol and coffee prices.

Gap Stores jumped 3% to \$39.41 in volume of 1.7m shares after announcing second quarter earnings per share of 30 cents, up from 20 cents last year and above forecasts.

US Biocscience rose 5% to \$6.40 after the company's Hexalen drug, which is used in the treatment of ovarian cancer, was cleared by regulators for marketing in Canada.

On the Nasdaq market, technology stocks were in demand once again. Microsoft rose 1 1/4 to \$55 1/4 in heavy trading. Intel climbed 3/4 to \$60 1/4, and Lotus Development firmed 5/8 to \$41.

Neutrogena jumped 5% to \$26 1/4 after the personal care products company said that it was in talks with a larger company that could lead to a takeover of Neutrogena.

Comcast Communications rose 3/4 to \$18 1/4 after the cable television group reported a narrowing in its second quarter loss to \$12.8m, from \$17m a year ago.

Canada

Toronto stocks continued to decline at midday, weighed down by interest rate fears following the US inflation data.

Losses in mining, gold, consumer products and financial services outweighed gains in the transportation sector.

The TSE 300 composite index was down 25.39 to 4,179.69 in volume of 36.17m shares valued at C\$317.7m.

Declining stocks outpaced advances by 298 to 221, with 300 issues unchanged.

The transportation index jumped 12.93, or 2.48 per cent, to 4,672.11. Laidlaw class "B" shares advanced C\$4 to C\$10 1/4 in brisk dealings.

The industrial products sector slipped 12.29, or 0.71 per cent, to 2,706.56.

Dylox class "A" were up C\$0.08 at C\$0.72 in volume of 1.05m shares. The clothing retailer said that it had negotiated an additional C\$40m in new operating credit lines.

Lac Minerals receded C\$2 to C\$14 on 549,000 shares traded after the company's board rejected a new takeover bid from Royal Oak Mines.

Brazil

Shares fell by 1.2 per cent in moderate midday trade on the São Paulo market, dragged down ahead of the options and futures markets settlements next Monday and Wednesday.

The Bovespa index was off 560 at 44,572 by 1 pm. Turnover was R\$232.8m (\$259.3m).

South Africa falls back

Johannesburg saw a correction from recent high levels as investors took profits. However, brokers said the bullish outlook remained intact and that leading shares could test fresh peaks in coming days.

The overall index, down 35 at 5,883, had seen a rise of 4 per cent over the previous week. The Industrials index lost 53 points, mostly in the afternoon session, to 6,641, and the gold shares index was off 27 at 2,195 after falling earlier to 2,179.

In spite of yesterday's setback, analysts remarked that the industrials sector remained positive, supported

by a recent batch of good corporate results.

Selective buying was seen in a number of key stocks, with Gencor, for instance, rising 10 cents to R12.70, adding to Wednesday's 80-cent gain.

Elsewhere, De Beers lost R1.25 at R119.50, Anglo fell R3.50 to R256.50, JCI dipped 50 cents to R110.50 and Vaal Reef shed R2 to R408.

Liberty moved ahead R2.50 to R97 after its subsidiary, Transatlantic Holdings, reported a 46 per cent rise in first-half pre-tax profits. Sasol gave up R1 at R31.75, Malbak receded 50 cents to R18.50 and Barlows eased 25 cents to R33.

Europe

Swedish rate rises derailed bourses after a morning on the upgrade, reminding investors of the next turn in the cycle, writes Our Markets Staff.

Merrill Lynch put this in perspective, saying that the first German interest rate rise could well be over a year away, and that the key was the inflation outlook. Sweden, devalued in 1992, the broker noted, the export sector boomed, unemployment there has been falling for over a year and wages have begun to rise.

Italy's rate increase came too late to affect bourses. The initial response was that this was another country with one of the biggest budget deficits in Europe, and one of those with the greatest uncertainty about its economic prospects.

STOCKHOLM dropped 1.9 per cent after the Riksbank raised its key lending rate by 1/4 percentage point to 8 per cent, citing fears that the economy was overheating. The Affärsvärlden General index closed 27.30 lower at 1,441.50.

Banks and insurers sustained the worst damage, the sector index shedding 5.4 per cent. Analysts remained negative over the short term, feeling that the market was uncertain even before the rate rise with an election and European

share market has been affected by rate rises; there is a tendency for foreign investors to dump all the Scandinavian markets into one.

HELSINKI fell into the doldrums as the market lost 1.25 per cent on fears of interest rate rises. The Hex general index declined 23.4 to 1,852.7. Within that, the banking and finance sector dropped by 3.1 per cent, but analysts expected the market to bounce back soon.

FRANKFURT was a case of what might have been. The Dax index was reported at 2,184.23 in midsession but bund futures dropped sharply towards the end and the key index closed 5.09 lower at 2,156.09 as turnover rose from DM5.5bn to DM7.1bn. Equities saw little reaction to US FPI data in the post-session.

There were similar stories at corporate level. The energy

and chemicals group Veba rose as high as DM539.50 in the pre-bourse on a 43 per cent increase in half-year net profits, lifting the market as a whole in the process. But it fell by as much as DM10 from that level before closing at DM532, down DM2.20.

Thyssen, the steel and engineering major, managed to sustain its outperformance. A series of buy recommendations, interest after the Hoechst results in the Netherlands, and some switching out of financials into cyclical, took the shares up DM4 to DM318.50 on the session. They rose to DM319.40 after hours.

Deutsche Bank plunged late in the session, partly on the financials/cyclicals switch, but more on what traders described as heavy selling pressure from a major US investment house. The shares ended DM17.50 down at DM706.

ZURICH closed a percentage point below its best, the SMI index ending 2.6 lower at 2,583.5. SMH provided the outstanding feature of the day, rising SF20 to SF234.

Mr Frederick Hasslauer at Bank Sal Oppenheim in Zurich said that SMH had risen by 13 per cent since the beginning of August, mainly on buying from London. He offered two reasons: first, a 1994 price/earnings ratio of 12; and secondly, the prospect of better shareholder information from the watchmaker in future.

PARIS was dragged lower by events taking place elsewhere in Europe and fears that this could trigger a round of interest rate rises elsewhere.

The CAC-40 index fell 25.34, or 1.2 per cent, to 2,038.93 in turnover of FF7.1bn.

Alcatel Alsthom dropped FF11 to FF623, adding to Wednesday's similar fall, and announced a rise in first-half sales after the market had closed.

AMSTERDAM took a good look at the KLM results and, in spite of the better than expected first-quarter results, was disappointed by the airline's appraisal that it was only "cautiously optimistic" regarding full-year figures.

The shares strengthened to

FI 55.80 when the results were first posted, before investors had time to take a closer look and drive them down to FI 52.30, the session's low. They ended FI 1.20 off at FI 53.60.

The AEX index, upset by the Swedish rates news, slipped 0.81 to 416.81, but was up from the day's low of 413.72, on a day that saw three other major companies reporting.

Philips pleased the market as it trebled second-quarter net profits, far exceeding analysts' expectations - they had been forecasting a doubling in profits. The shares added FI 1.50 at FI 57.80 in high volume. The results also helped its subsidiary Polygram, whose own figures had disappointed the market earlier in the week, to a gain of 10 cents at FI 78.00.

Elsevier, down FI 2.10 at FI 171.90, lost ground on profit-taking after posting a good set of figures and announcing a 10-for-one share split and a proposed listing on the NYSE, probably in the form of ADRs.

Royal Dutch, down 80 cents at FI 195.90, was another to disappoint the market with second-quarter results at the lower end of expectations.

Written and edited by William Cochrane, John Pitt and Saqib Qureshi

THE EUROPEAN SERIES

Aug 11

FT-SE Actuaries Share indices

Aug 11

Aug 10

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Aug 6

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